

SITE SELECTION CRITERIA

SOCIO-ECONOMIC BUSINESS PROFILE

CITY OF MELVILLE & DISTRICT
SASKATCHEWAN, CANADA



1 SEPTEMBER 2020

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- REGINA -

Introduction

The objective of this site selection criteria report is to provide national, international business analysts plus local Melville businesses with quick access to a wide range of market information on the Melville region. In addition, the included material will provide a current socio-economic-business profile of the Melville CMA and the Saskatchewan economy in general. Each business and investor will have a different decision matrix of weighted criteria to assemble and assess. This matrix information, in whole or in part, should provide each reader with representative attributes of the Melville region within the Canadian and North American marketplace. This document provides a middle level summary of information at sub-regional level – the Melville Census Metropolitan Area or Melville CMA. The City of Melville municipal website: <http://www.melville.ca/>

In general, the scope of available Statistics Canada data available for smaller cities in Canada is somewhat limited. Nevertheless, this material is intended to fill some of the data gaps for both local businesses and external investors who are seeking investment opportunities in east-central Saskatchewan. The information is presented in a logical and rational manner – equal treatment is given to the strengths and weaknesses in the Melville economy. Local base data is being developed over the next 6-12 months.

High level data at a national level is generally available. In addition, municipalities may have specific “*development ready land*” reports. Further, other industrial sites are under study to provide both “*supply-chain*” support to associated clusters of industrial users requiring access to affordable, serviced industrial land associated with high grade North American railway access. Several hundred acres of future medium and heavy industrial land are being assessed for servicing and on-going operational costs – *emphasis is on rail-road transportation coupled with high water and wastewater capacity.*

Information and data are updated on a regular basis with an emphasis on pragmatic and representative data which illustrates the current economic and business climate. The material in this report is based on both local data and third-party reports with “*hypertext*” [LINKS](#) to the source data wherever possible for both real time updates and also to be able to verify source the original information. In this manner, investors have an opportunity to more quickly assess the Melville area as a vehicle for longer-term business investment.

This background research document is intended to summarize and provide data sources to both the City of Melville in the development of their medium and heavy industrial parks - and - as a source of information for new business prospects seeking to assess Melville as part of their normal "*site selection*" process.

Wherever possible, source data has been LINKED to enable access for this source data. It is intended to be transparent in facilitating the correct business choices for the right type of businesses on these unique land development sites in the small city of Melville. Residential land development is also under study in order to match industrial development with the need for a range of affordable residential housing.

Information is organized in the following main sections:

- Introduction
- Executive Summary
- Melville & District Industrial Parks Overview
- Statistics on Saskatchewan and Melville

- Transportation, Communication & Infrastructure
- Amenities in the Melville District
- Amenities in Regina, Saskatchewan – Provincial Capital
- Sample of Comparative Data for Canada vs United States

The ongoing **Melville Industrial Park Strategy** has several key criteria to provide a strong positive platform to move these land parcels, in phases, from raw land to "*development ready*" status and then forward into industrial development. Access to high volumes of treated water and the mainline of CN Rail, coupled with attractive prices for a wide range of land parcel sizes is are the main attributes. Development planning approvals will be expedited by the City and will include moderate incentives – *but the emphasis will be on achieving controlled and sustainable long-term operational costs for both industry and the municipality.*

The necessary background engineering and planning studies are largely complete or will be completed before Q4 of 2020. Infrastructure servicing for sewer and water are both economic achievable in Q2-Q3 of 2021 with preliminary designs and pricing already in progress. Unit costs are being determined and a fair and competitive pricing structure is anticipated. Transparency with data will be a priority.

Strong transportation and logistics, based primarily on rail but augmented by being situated on one of the Canadian National Highway System's highways, enables this small land-locked city to provide an **inexpensive medium and heavy industrial land base** alternative for companies within the North American market. International markets can access the Atlantic, Pacific and Gulf of Mexico via the CN Rail network. Access to electrical and natural gas transmission lines are also close. Finally, lower-cost labour demands from affordable local housing reduces pressure on wage demands.

EXECUTIVE SUMMARY


- The City of Melville is a small municipality (est. 2020 population of 4,740 ¹) in east-central Saskatchewan and serves primarily as a regional farm service centre and is a major railway hub in western Canada. Since 2006, the average annual population growth is one percent.
- CN Rail's main line passes through Melville and the railway completed a \$20 million marshaling yard upgrade in 2019 plus 20 miles of double track in the immediate region. The City is also one of Canada's "*National Highways*" and has good access to western Canada and the United States.
- Infrastructure is sound. A new **state-of-the-art reverse osmosis water treatment** plant began operation in 2020. Water supply is also not an issue. Upgrades to the wastewater treatment plant are under study. Permission has been granted by Saskatchewan Environment for a new municipal landfill. Other municipal infrastructure is in good condition.
- The City is **undertaking a series of planning and engineering studies to significantly increase its industrial land base for industries requiring access to North American railway service and significant industrial water supply.** Competitive pricing is being offered on both serviced and un-serviced industrial land. The City will work to facilitate bulk rates for large industries.
- The Downtown retail district is under stress – as are many smaller western Canada cities. Preliminary plans are underway to stabilize and re-develop the Downtown with higher density housing and cultural amenities. Actions are contemplated during the 2021-2026 period.
- The City has full access to Information and Communication Technologies (ICT). In addition, major electrical and natural gas transmission lines are located near the municipality and costs are competitive.
- Greenfield residential land includes about 180 acres of city-owned land which has an attractive selling price. Housing is affordable in Melville. Preliminary engineering studies are underway.
- The City has an Accredited District Acute Care Hospital – with 4 doctors, 30 acute care beds and an average of 90 staff. Medical specialists are located in nearby Yorkton. Critical care transportation is provided by a fleet of 14 STARS – Shock Trauma Air Rescue Service to Regina and Saskatoon.
- Good education from elementary schools, a comprehensive high school and a local community college which is affiliated with the two provincial universities. Childcare under \$600/month/child.
- Crime rate is very low and the quality of life is slower-paced and good.

¹ "Population Projections - City of Melville: Working Paper #1, 15 November 2019". Available upon request.

COVID-19 CONDITIONS — PROVINCIAL OUTLOOK FOR APRIL 2020

The COVID-19 event is impacting all parts of the Canadian economy including Saskatchewan. However, early indications are the impacts for Canada may be less than other countries and especially the United States. As of 2 September 2020, only **twenty-four (24) deaths** have occurred in Saskatchewan. A phased re-start to the economy is underway and a “*second-wave*” of COVID-19 infections is not expected in this lower population density region of North America. In addition, the provincial economy is conditioned to “boom and bust” cycles with most businesses have a more robust economic base.

The latest RBC Economics” Canada Federal and Provincial Fiscal Tables is illustrated below. All previous provincial forecasts have been down-graded by the current COVID-19 impact on the national economy.

RBC Economics	
Canadian Federal and Provincial Fiscal Tables	
<ul style="list-style-type: none"> • Budget balances • Budget balances relative to GDP • Revenues, annual growth rate • Revenues relative to GDP • Total expenses, annual growth rate • Total expenses, relative to GDP • Program expenses, annual growth rate • Program expenses relative to GDP • Program expenses per capita • Net debt • Net debt to GDP ratio • Net debt per capita 	
Source: RBC Economics – Aug 2020	
August 31, 2020	

Reduced economic activity also provides a converse bonus – labour and materials are generally less expensive for major construction projects and land development. This condition makes some longer-term investments more attractive in this current down-cycle.

Specific to Melville, Saskatchewan – CN Rail is operating over fifty (50) trains through Melville daily – railway traffic remains very heavy and the Melville railway yards are busy. Approximately 500 persons are employed by CN Rail out of Melville.

As of 2 September 2020, **1,625** cases have been reported in the Saskatchewan has been as compared to the national infection count of 130,075. The total deaths in Saskatchewan has also been very low – **24 deaths** as compared to the national total of 9,171 persons.

RBC COVID-19 COMMENTS – MAY 2020

NL	100	85	78	83	85	86	86	86	87	87	87
PE	100	84	88	89	90	92	92	92	92	92	92
NS	100	90	87	90	92	93	93	94	94	94	94
NB	100	90	86	91	94	94	94	94	94	94	94
QC	100	88	74	82	89	91	92	93	93	93	93
ON	100	89	83	86	89	92	93	93	94	94	94
MB	100	93	87	91	92	93	94	94	94	95	96
SK	100	91	84	91	92	93	93	93	93	93	93
AB	100	90	77	84	87	86	88	88	89	90	90
BC	100	87	83	89	92	94	94	94	94	95	95
	Feb 2020	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec 2020

“Saskatchewan: The double-whammy from COVID-19 and the oil price collapse wiped out an estimated 16% of Saskatchewan monthly economic activity in April. While massive, it’s less than what we estimate for Alberta (23%) and Newfoundland and Labrador (22%)—Canada’s other oil-producing provinces. Saskatchewan’s economy has a comparatively smaller exposure to oil. The provincial government lifted some social distancing restrictions in early May and will allow some retailers and other businesses to reopen on May 19. We expect the economy to benefit. Continuing challenges facing major agricultural crops and other commodities will restrain the pace of the recovery, however. **2020 GDP forecast: -7.1%.”**

CANADA — UNITED STATES TRADE BALANCE

The Melville Industrial Parks (red star) have strong access to both Canadian and American markets via the 20,000-mile North American railway network of CN Rail coupled with established north-south truck and rail trade corridors. The strong relationship in Canada-United States trade exchange is often overlooked.

As of 2019 Canada has 14 free trade agreements in force with 51 countries. Trade with the United States accounts for about **\$430 billion** annually.

Winter produce imported by semi-trailers from California, Texas and Florida offer very affordable “dead-head” return freight costs back into the United States. Several Saskatchewan-based companies use this unique freight cost feature to offset longer travel distances in their export planning to the United States.



“Canada’s dependency on the U.S. for trade is evident: the top five U.S. trading partner states alone absorb nearly 50% of Canada’s nominal exports led by Michigan (16%) and Illinois (11%). However, implementing protectionist policies will not only impact Canada but also trade-oriented sectors in the United States.

Thirty-five states have Canada as their top export destination with an additional six counting Canada as their second top trading partner. For example, more than 70% of exports from North Dakota land in Canada, followed by Maine (47%), Michigan (44%) and Ohio (40%).

The risk that Canada implements countervailing duties or that the US dollar appreciates significantly would severely affect the competitiveness of these U.S. states.”

Source: Laura Cooper Economist | 416-974-8593 | laura.cooper@rbc.com

MELVILLE & DISTRICT INDUSTRIAL PARKS OVERVIEW

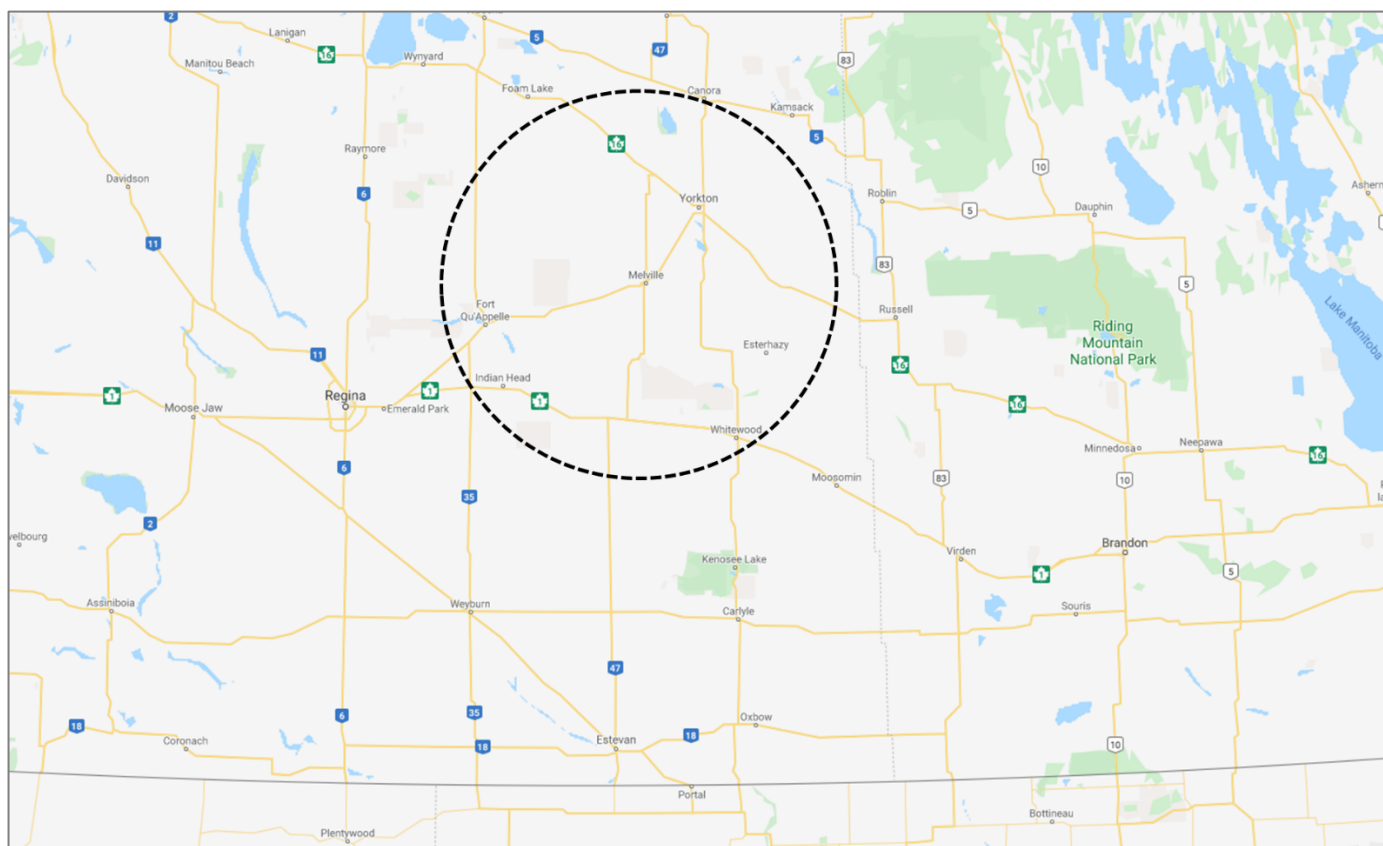
MELVILLE, SASKATCHEWAN – NORTH AMERICAN LOCATION



The **City of Melville** (red star) is situated in the Canadian Prairie Heartland and part of the road-railway conduit for a major inland distribution "*hub*" for western Canada. It is located on the CN Rail mainline and serving as a "bridge" between both the Yellowhead Highway (#16) and the Trans-Canada Highway (#1).

Saskatchewan and **Texas** are of comparable size: 251,366 and 266,874 square miles respectively. Melville and its existing and proposed medium and heavy industrial parks are denoted by the red star.

MELVILLE DISTRICT — 100 KILOMETRE RADIUS (7.8 MILLION ACRES)



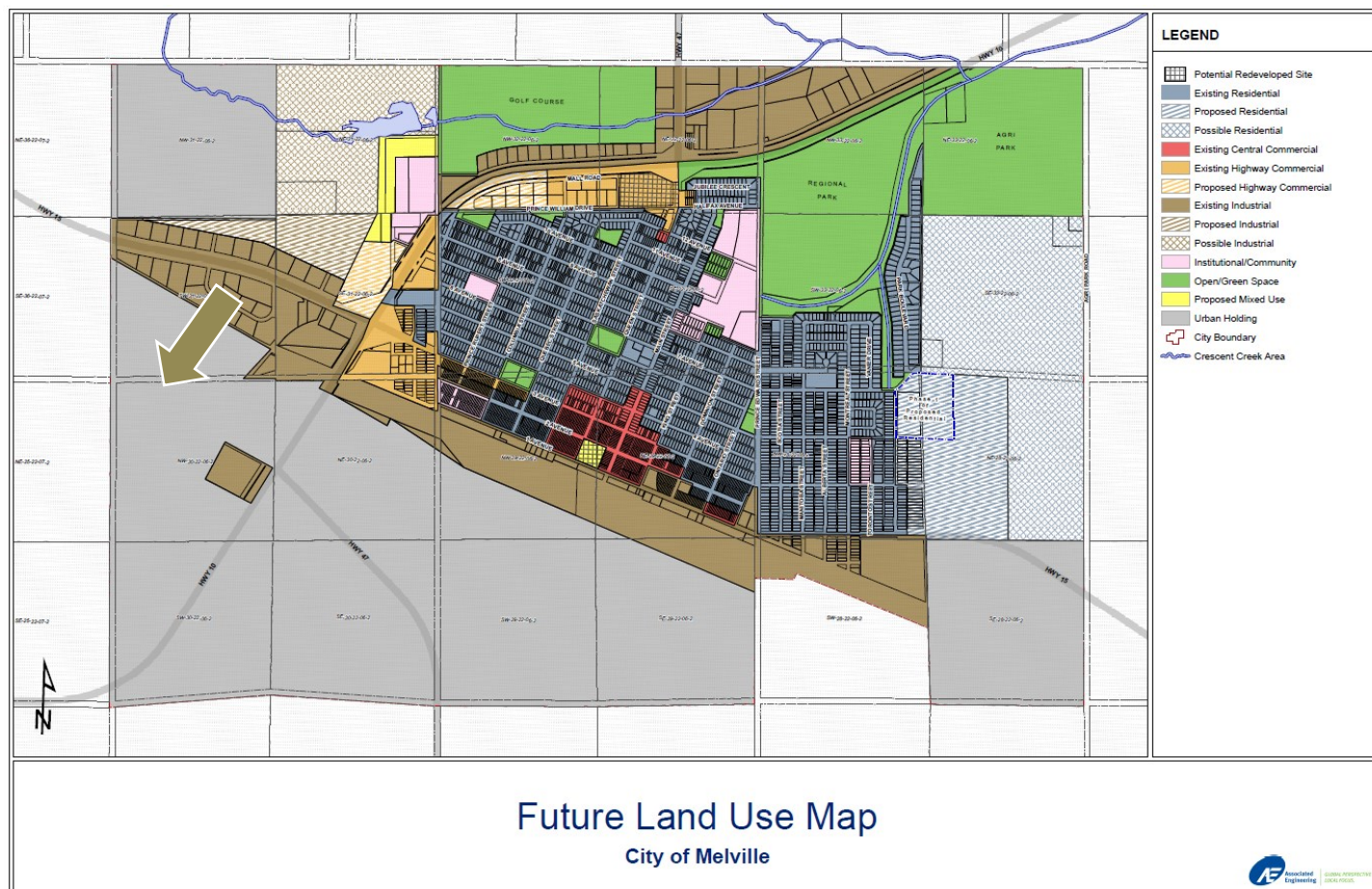
The City of Melville (dashed circle) is located in east-central Saskatchewan and on the fringe of the parkland grass-forest zone – the transition zone from natural prairie lands and the more wooded deciduous lands which extend northward into the more commercial evergreen spruce and pine forests. Soils are generally black Chernozem.

Historically, the City served as a railway hub and a farm service centre for the many, smaller mixed-farm operations (grain and cattle) in the region. With an extended period of farmland consolidation, the number of farms has declined while the size of the remaining farms has increased significantly. Consequently, for Melville and most other smaller cities and large towns in Saskatchewan, the role as a farm service centre has declined. While the population has remained relatively stable since the 1960's, the range of retail and small commercial businesses has declined with the outlying number of active farms. The **radius captures 7.8 million gross acres** of agricultural land. Significant grain, cattle and biomass generation occur within this radius of Melville.

The City is in the process of re-positioning itself to exploit its strong North American railway logistics coupled with a robust municipal infrastructure. Several hundred acres of land adjacent to the CN Rail main line (approx. 600 employees working in Melville) may become available for medium and heavy industrial land uses with a range of services up to and including full sewer and treated water. Growth in industrial development is then intended to support a renewed commercial and local retail sector.

Over 180 acres of City-owned residential "*greenfield*" land is also readily serviced in a series of phases to accommodate the intended re-direction of the municipal economy to a more industrial base.

CITY OF MELVILLE — OFFICIAL COMMUNITY PLAN (2013) — FUTURE LAND USE



The City of Melville, under its **2013 Official Community Plan**, established the following Future Land Use Map.

However, recently, the City has been reviewing its direction of growth and also the importance of facilitating more **medium and heavy industrial development** – especially as it relates to the high-quality railway infrastructure provided by CN Rail traversing the city. A **Phase 1 Melville Industrial Park Strategy** is being developed. The Official Community Plan and associated Zoning Bylaw will be updated to this effect.

New engineering and planning studies are underway to update and redirect some of the objectives last set in *the 2013 Official Community Plan*. It is recognized the long historic role as a farm service centre for Melville is in decline – the same scenario is occurring in most large towns and small cities across Saskatchewan.

The infrastructure attributes of CN Rail and its recently upgraded marshalling yards in Melville warrants a review. Existing vacant lands adjacent the CN Rail lands are being assessed regarding the extension of municipal infrastructure. The updated strategic plan may include a significant expansion of City-owned lands for industrial development.

Industrial development may include both manufacturing and the processing of agricultural produce. Supply chain synergies will be sought between interested industrial users.

CITY OF MELVILLE — PHASE 1 MELVILLE INDUSTRIAL PARK STRATEGY



The City of Melville is located in east-central Saskatchewan and along the CN Rail main railway line in western Canada. It has a stable and modestly growing population. CN Rail has just completed a \$20 million railway yard expansion and double rail improvement. Current employment is estimated at **500 employees** within the greater Melville district.

The City of Melville, in partnership with the SaskWater, a Crown corporation; has brought a new state-of-the-art water treatment facility into operation in 2020. This reverse osmosis plant has a very secure water supply system and currently provides **520,000 m³/yr.** and can **scale up to 3.2 million m³/yr.** in supply and processing.

A new municipal landfill has just been approved by Saskatchewan Environment and ground-work on this new facility has already begun. A 2018 Transportation Master Plan indicates no major infrastructure improvements are required at this time. The waste-water system is in good condition and is being upgraded to handle increased demand. High capacity waste-water trunk lines are being introduced into the new industrial areas on the west side of the City. While new highway commercial development is occurring along Highway 10, the Downtown District is in need of stimulus to foster new re-development – the Downtown District will be reviewed in the near term for future options.

The White-Dashed areas on the west side of Melville illustrate approximately **220 acres** of existing and pending medium and heavy industrial land – almost all lands have spur-line access to the CN Rail infrastructure and connection to most designations in North America. The City of Melville owns upper-most of this land – Site A-1 [X] is fully owned by the City of Melville and is currently zoned M-Industrial. Additional lands are under review for further industrial land use.

The Yellow area denotes over **180 acres** of **City-owned** land slated for residential development. This area is under a planned phased development plan with the intention of providing an average of a 3-5-year supply of serviced and development ready land at “*family-friendly*” prices. New residential growth is intended to support Downtown retail.

PROPOSED SITE A-1 INDUSTRIAL PARK DEVELOPMENT

Approx. 80.3 Acres



The City of Melville **owns the above site** (purple shade). All properties are zoned **M – Industrial**. This site can be serviced with water, wastewater, electrical power and natural gas and has good access to both railway and road systems.

Extensions of existing services are required. Several options for handling the larger volumes of industrial water are under active engineering study with recommendations coming in the near-term purposes is also being considered. Capital and longer-term operational costs are being factored into all options.

Direct access to Provincial Highway #10 and Highway #47 is via the road junction denoted by the white arrow. Further regional access to this site is provided by Highway #15.

The good road network enables a market reach out 100 km in all directions – this includes approximately **7.8 million acres of agricultural land** in the less drought prone part of Saskatchewan.

The double- yellow line is an abutting CN Rail branch line with a proposed **shared spur line** under consideration. Further, the City is considering a road-rail “cross-docking” facility to facilitate inter-modal transfer of commercial and industrial products.

QUICK SUMMARY OF CURRENT MELVILLE INDUSTRIAL PARK ATTRIBUTES

Industrial Site Selection Matrix	Attributes	Site A-1	Comments
Land Parcel	80 Acres	80.3	Site A-1 Intended as Phase 1 of the Melville Industrial Strategy.
City Ownership		Yes	City owns and/or intends to acquire all lands for industrial.
Industrial Land Use Zone	M - Industrial / UH - Urban Hold	M	Lands to be rezoned by the City to Industrial for medium and heavy uses.
Natural Gas Line	210 GJ/hr		Major transmission line and gas storage caverns in close proximity - prelim pricing underway.
Electrical Power	25 MVA		Major transmission line in close proximity - prelim pricing underway.
Fresh Water Supply Line			New 2020 reverse osmosis plant - surplus capacity to meet all industrial and residential needs of City.
Sewage Disposal Trunk Line			Engineering studies underway to upgrade wastewater treatment. Priority.
Railway Spur Line			CN Rail being contacted regarding a tie-in to an abutting railway line.
Highway Access and Intersection			Very good. In preliminary discussions with Highways and Transportation on access points.
Drainage			Drainage study completed for general area - specific plans to be developed later.
Stormwater Management			Stormwater management completed for general area - specific plans later.
Natural Gas Power Generation Site			Sufficient industrial land for a natural gas generation. City industrial park will look for buyers of power.
Labour Costs			Good
Available Skilled Labour			Good
Corporate Tax Rate (Saskatchewan)			Good
Construction Costs			Good
Provincial Incentives			Possible incentives will follow Provincial policy and current budgets
Municipal Incentives			Yes. Fair and equitable for both Red Leaf and other medium and heavy industrial companies.
Energy Availability and Costs			Good - specific unit costs pending.
Proximity to Major Markets			Good rail and road transportation - good "back-haul" rates to USA via semi-US produce trailer trucks.
Inbound/Outbound Shipping Costs			Good
Available ICT Services			Good
Environmental Regulations			Details subject to Saskatchewan Environment requirements.
Available Land			Good - almost all land is "greenfield" and the Phase 1 Industrial Park Strategy site plans are flexible.
Expedited Permit Process			Good. City will expedite. Engineering and city planning consultants on retainer now.
Proximity to Suppliers			Good. Over 7 million agricultural acres within a 100 km radius of Melville. Non-drought area.
Available Unskilled Labour			Good. Agricultural producers will be a good, reliable source.
Accessibility to Airport			Reasonable. Regina is 90 minutes away. Yorkton Airport supports private jets. Helipad on site?
Training Programs / Community College			Community College in Melville. Dedicated training courses possible.
Raw Material Availability			Good. Melville has all-weather access to over 7 million acres of agricultural land within 100 miles.
Railway Service			Excellent. CN Rail mainline with CN and CP branch lines connecting to Regina, Saskatoon etc.
Quality of Life			Good. Family-friendly. Good education and sports. Cabin and boating lake 20 minutes away.
Education - Elementary			Good. Public, Catholic and French-Immersion. Childcare costs average under \$600 per month.
Education - Highschool			Good. Comprehensive High School with wide range of academic and trades education.
Education - Community College			Good with linkage to U of Regina for some first year classes. Includes provincial fireman school.
Education - University			Regina is 90 minutes away. Community College offers first year classes.
Local Retail			Fair. City working on a Downtown Revitalization Plan. Highway Commercial Retail is strong.
Culture and Recreation			Excellent sports facilities, boating lake 20 minutes away. Several clubs.
Hospital and Doctors			Accredited Acute Care Regional Hospital with 4 doctors and 90 staff. STARS emergency helicopter.
Housing Availability			Good. Major new residential subdivision in planning stage for 2021 development.
Low Crime Rate			Very low crime. RCMP detachment in the City.
Cost of Land - Initial Cost			Offered by City at cost - with other incentives to be negotiated
Cost of Land - Property Tax, Utilities			Offered by City at cost - with other incentives to be negotiated
Feedstock - Supply and Radius			Good. Melville services a typical non-drought region in eastern Saskatchewan.
Feedstock - Irrigated Land			Fair. No need for irrigation in region. Irrigation can be examined with use of Red Leaf wastewater.
Feedstock - Regional Variability in Yield			Good. Typical non-drought region.
Logistics - Rail Access			Excellent. CN Rail mainline with CN and CP branch lines connecting to Regina, Saskatoon etc.
Logistics - Highway Access			Excellent. At junction of Highways #10, #15 and #47. It is a cross-connection with #1 and #16.
Logistics - Construction Logistics			Good. Considering a possible work camp during construction period.
Logistics - Proximity to Main Airport			Reasonable. Regina is 90 minutes away. Yorkton Airport supports private jets. Helipad on site?
Workforce - Population Support/Workforce			Good. City and general population very interested in new industrial growth. Support for local retail.
Workforce - Community Impact			Good. City and general population very interested in new industrial growth. Support for local retail.
Workforce - EA Impact - Public Opinion			Melville is a long-time railway town - is used to industrial users.
Workforce - Labour Cost			Good.

STATISTICS ON SASKATCHEWAN AND MELVILLE

The **Saskatchewan Bureau of Statistics** is the province's statistical agency. The Bureau's principal responsibility is the provision of high-quality statistical information that serves as a foundation for informed decision making by all members of society. The Bureau is part of Canada's national statistical system. In conjunction with our Federal, Provincial and Territorial partners, the Bureau participates in the coordination of statistical activity within the country and represents Saskatchewan's interests within the system.

The Bureau produces regular statistical reports on [economic](#) and [demographic](#) conditions from a Saskatchewan perspective. View the Bureau's current [publication release schedule](#). In addition to regular statistical reports, the Bureau can prepare custom statistics and reports upon request. Contact Bureau staff for further details. The Bureau also provides statistical advice and assistance to government organizations, businesses and the public.

This monthly review provides a comprehensive monthly update and summary of key economic data and indicators for a range of sectors in the Saskatchewan economy. A sample page for January 2018 is presented below.

Saskatchewan Consumer Price Index		ALL ITEMS CONSUMER PRICE INDEX SASKATCHEWAN AND CANADA						
March 2020								
MONTHLY CHANGE		ANNUAL CHANGE		Percent Change				
				Mar-2020	Index Feb-2020 (2012 = 100)	Mar-2019	Feb-2020 to Mar-2020	Mar-2019 to Mar-2020
According to Statistics Canada, the Saskatchewan All-items Consumer Price Index decreased 0.8 percent between February 2020 and March 2020 while the Canada All-items declined 0.6 percent. The Regina and Saskatoon All-items Consumer Price Index fell 0.9 percent and 0.6 percent, respectively, during the same period.		The Saskatchewan All-items Consumer Price Index advanced 0.6 percent between March 2019 and March 2020 while the Canada All-items Index increased 0.9 percent. The Regina and Saskatoon All-items Consumer Price Index climbed 0.4 percent and 0.8 percent, respectively, during the same period.						
In Saskatchewan, the March All-items Index decreased from February 2020 primarily due to decreases in prices of gasoline, purchase and leasing of passenger vehicles, purchase and operation of recreational vehicles, rent, and inter-city transportation.		In Saskatchewan, the March All-items Index increased from March 2019 primarily due to increases in prices of natural gas, food purchased from restaurants, mortgage interest cost, travel tours, and, non-alcoholic beverages.						
Moderating these decreases were increases in prices of: recreational equipment and services (excluding recreational vehicles), women's clothing, fresh or frozen beef, household appliances, and men's clothing.		These increases were partially offset by decreases in prices of: gasoline, homeowners' replacement cost, purchase and operation of recreational vehicles, travel/ accommodation, and, home entertainment equipment, parts and services.						
For more details, contact the Saskatchewan Bureau of Statistics at (306) 787-6335 or visit www.Saskatchewan.ca/stats								

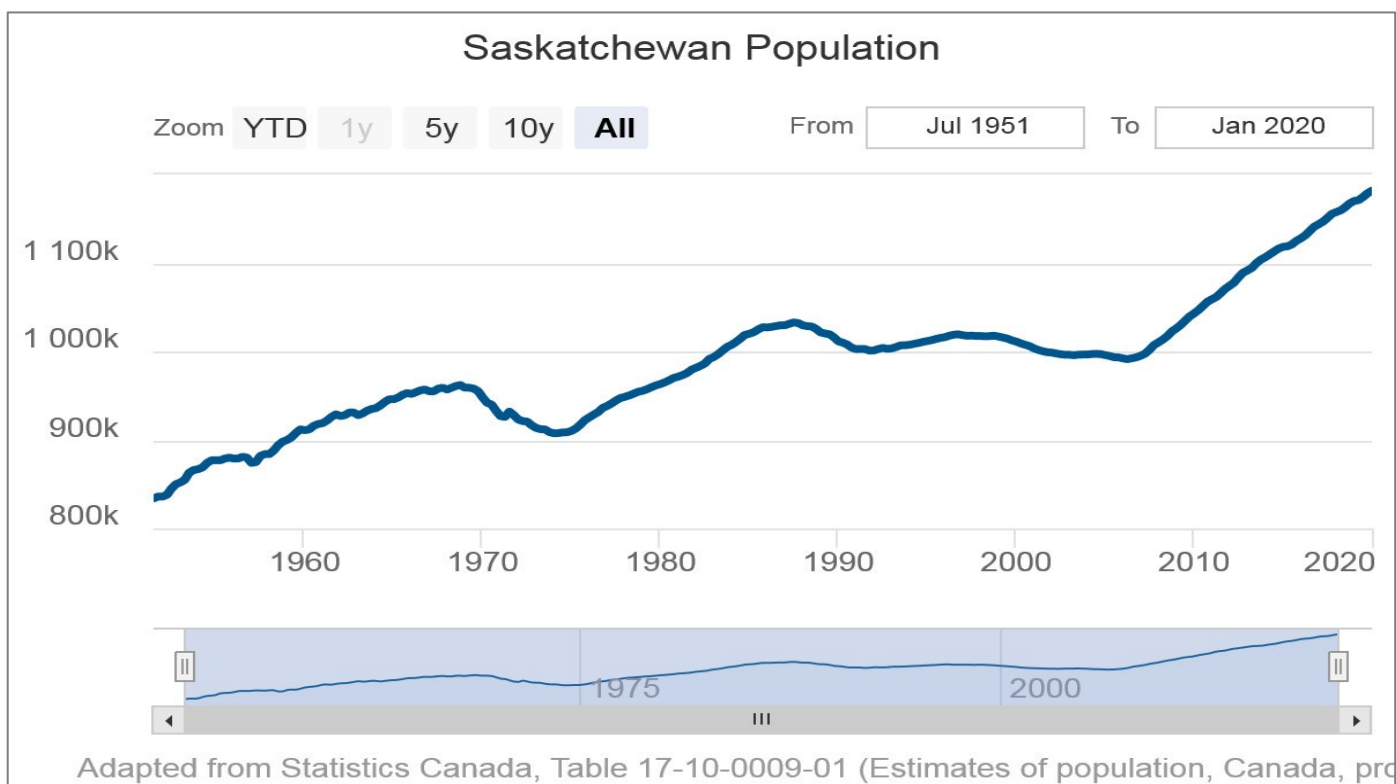
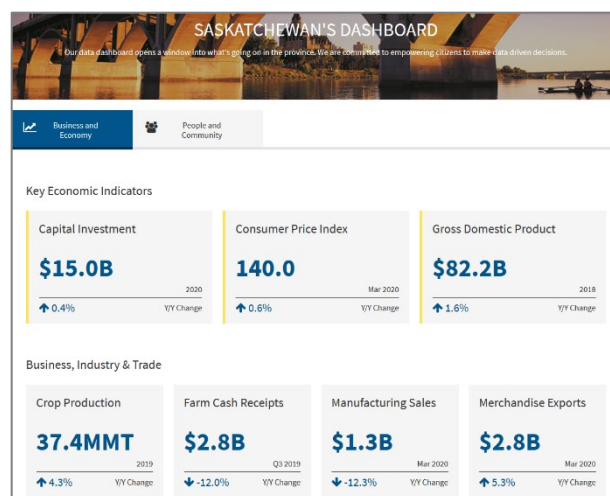
STATISTICS — SASKATCHEWAN'S (INFORMATIONAL) DASHBOARD

<https://dashboard.saskatchewan.ca/business-economy>

Saskatchewan's Dashboard is a quick source of information on both economic indicators and higher-level demographic trends. The majority of information is re-packaged from less accessible Statistics Canada data.

The following graphs have been extracted from the Dashboard site for quick review. A cryptic narrative is offered.

The data can also be viewed in tabular form and/or downloaded into standard MS-Excel files for further manipulation and merging with other data.



The above graph illustrates the longer-term trend in the total **population** of Saskatchewan. The early 1970's was a period of poor agricultural production and price conditions and lead to a strong out-migration of the "*Baby Boom*" generation. However, the economy has gradually diversified with mining, oil and gas, uranium, potash, diamonds and manufacturing assuming a greater role of the overall Gross Domestic Product.

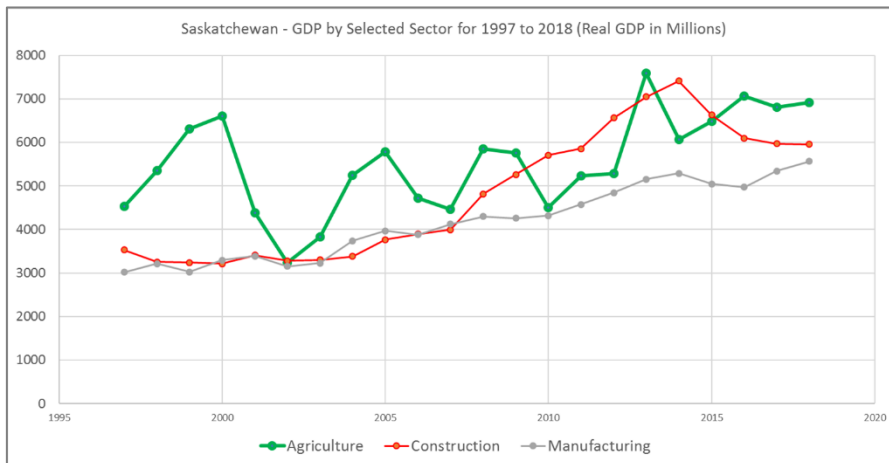
In-migration from Canada and internationally, has assumed a greater role in the population growth during the past decade.



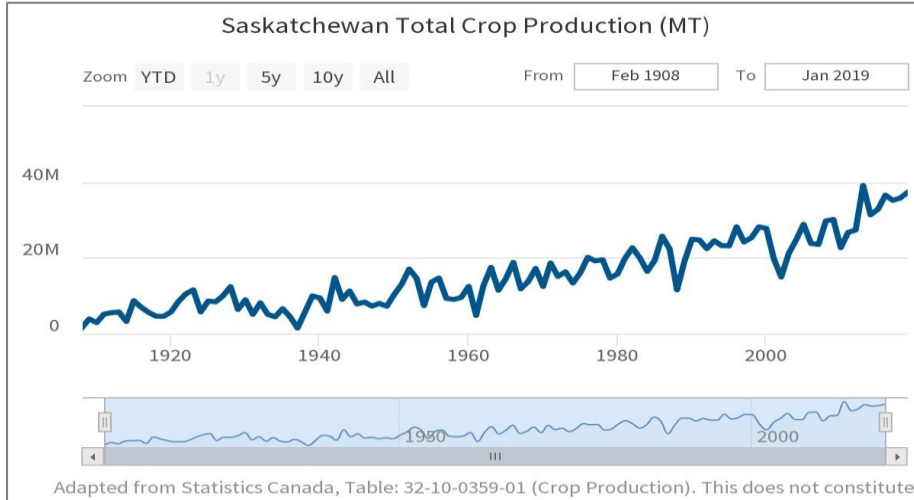
While agricultural production has increased the role of **Manufacturing** has also accelerated as the economy transitioned from an agricultural economy to a natural resource-based economy, manufacturing and processing. Melville intends to increase the role of manufacturing and post-harvest processing over the next decade.



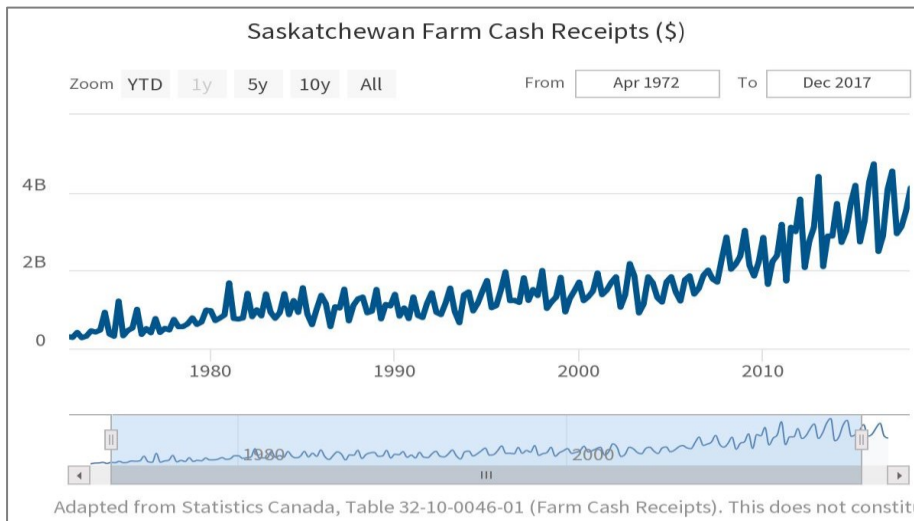
Retail Sales tends to follow the Gross Domestic Product. The recent COVID-19 incident will likely disrupt these trends in the short-term.



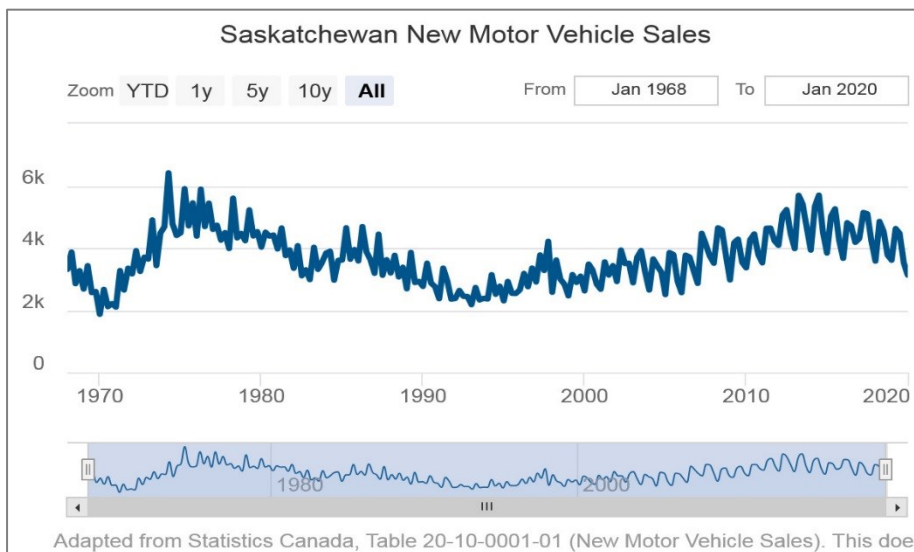
The **GDP** of these three sectors have trended upwards with construction levels dropping with the economic correction beginning in 2014. Manufacturing is protected to further increase. Agricultural GDP values are influenced by production, international prices and the dollar exchange rates.



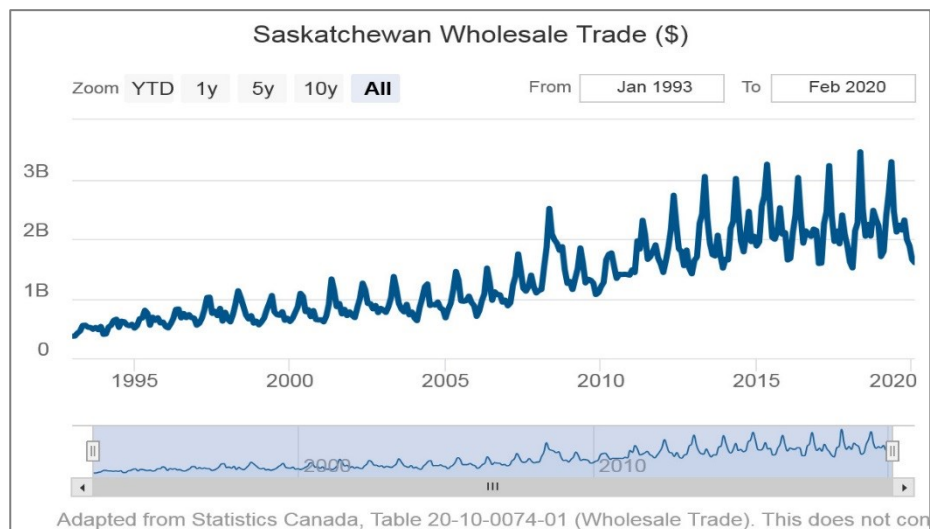
Total Crop Production has gradually increased with improved agricultural best practices and improved farm implements. Downturns tend to relate to drought conditions extending over 2-4 years.



Farm Cash Receipts appear to track with farm production. However, other factors including prices, tend to be masked in this long-term graph. Increased farm size has generated more income per farm.



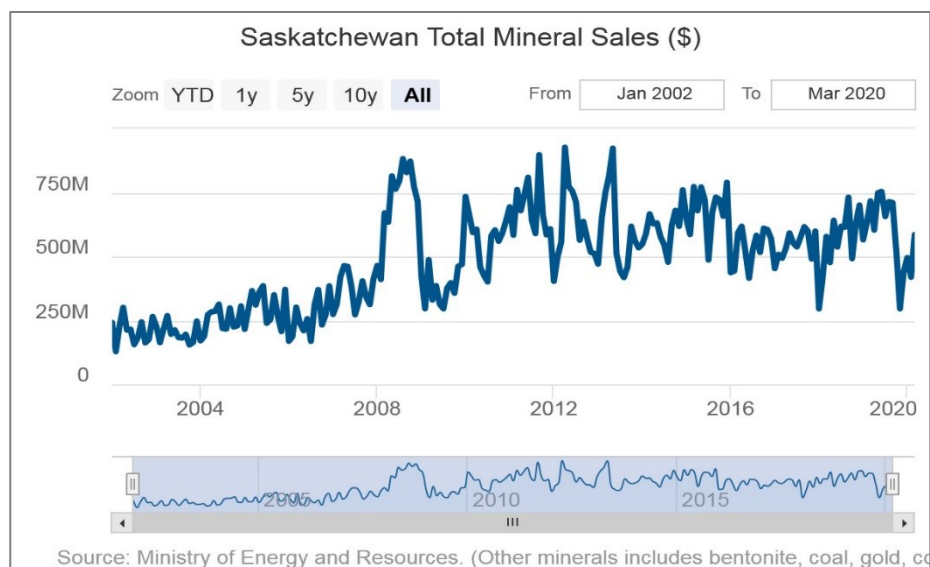
New Motor Vehicle Sales require more research to explain the cycles of growth and decline. Most likely related to the Saskatchewan economy and population numbers.



Wholesale Trade has trended upwards but plateaued with lower natural resource commodity prices in recent years. A gradual recovery of the resource sector coupled with further in-migration will likely push wholesale trade numbers higher.



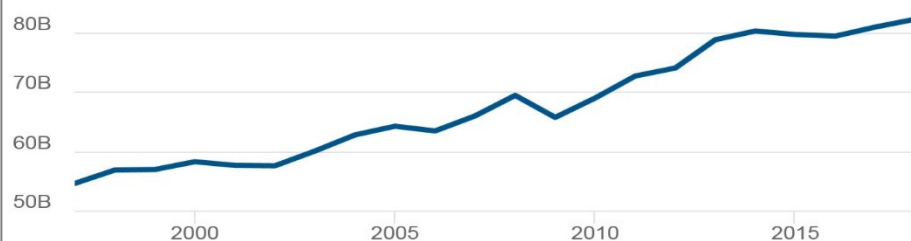
Merchandise Exports, based on local manufacturing of equipment for agriculture, mining and resource extraction. **Melville** has a small metal fabrication sector which it plans to increase in size and scope.



Total **Mineral Sales** include potash, oil, natural gas and uranium. Some of the largest reserves of potash and uranium occur in Saskatchewan. World market conditions and commodity prices influence total sales.

Saskatchewan Real GDP at Basic Prices (2007 chained \$)

Zoom YTD 1y 5y 10y All From Jan 1997 To Jan 2018

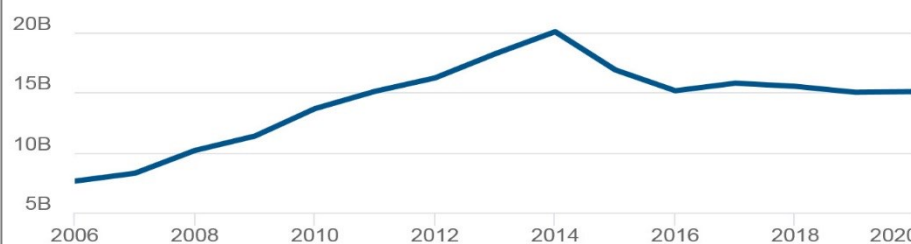


Adapted from Statistics Canada, Table 36-10-0402-01 (Gross domestic product at basic prices)

GDP Growth has been steady, except for the economic recession prior to 2010. Value-added manufacturing and the resource sector have assumed a greater role in recent years – replacing the once dominant role of agriculture.

Saskatchewan Capital Investment (\$)

Zoom YTD 1y 5y 10y All From Jan 2006 To Jan 2020

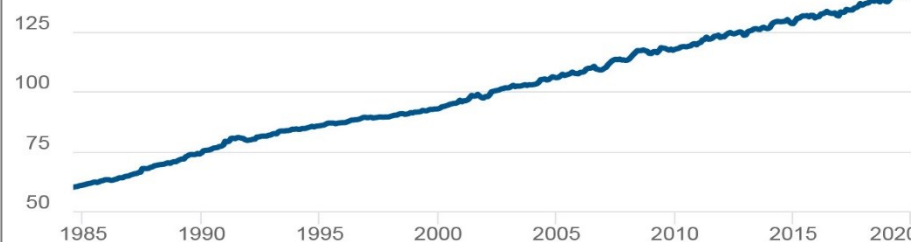


Adapted from Statistics Canada, Table 34-10-0035-01 (Capital and repair expenditures). This

Capital Investment peaked in 2014 and coincided with both a “cooling” of “2007-2013 economic boom, reduced international prices for natural resource products and the completion of several mega construction projects including potash mines.

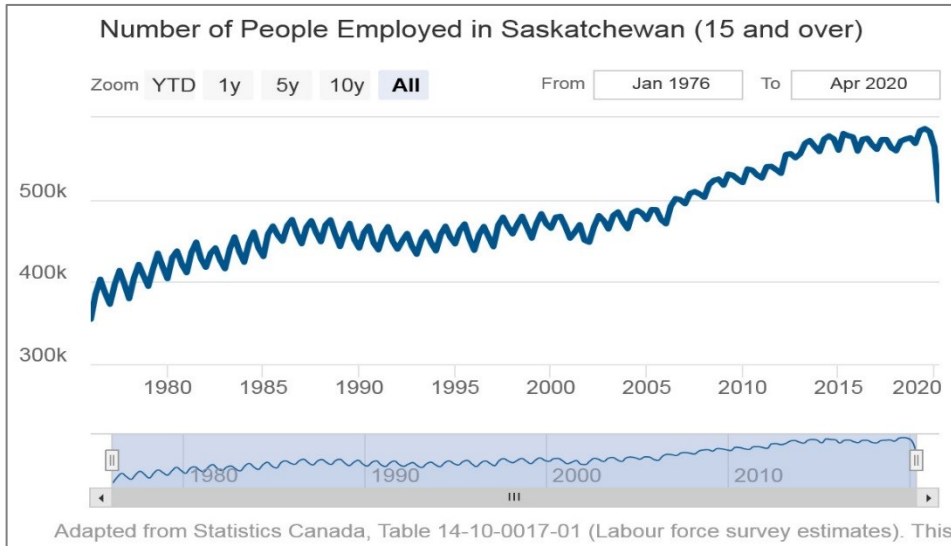
Saskatchewan Consumer Price Index (2002=100)

Zoom YTD 1y 5y 10y All From Jul 1984 To Mar 2020

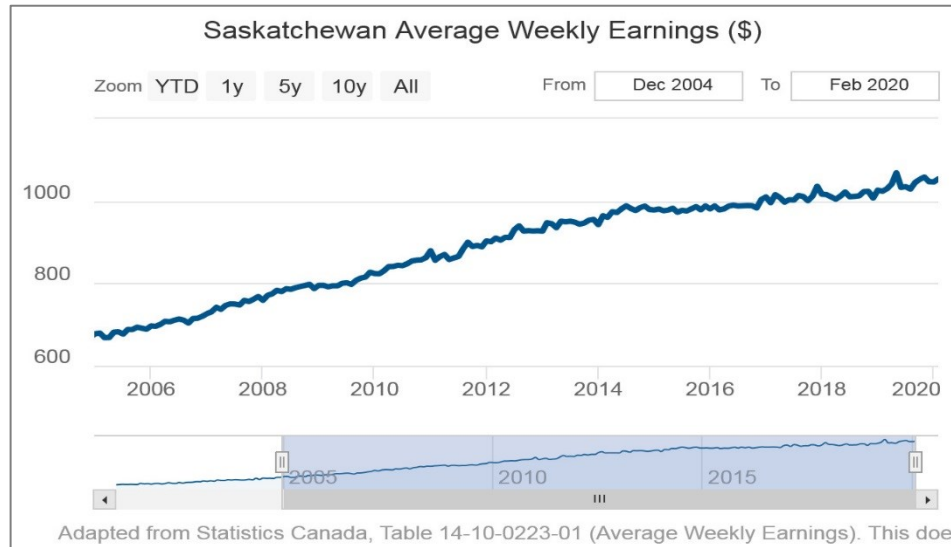


Adapted from Statistics Canada, Table 18-10-0004-01 (Consumer Price Index 2002=100). This

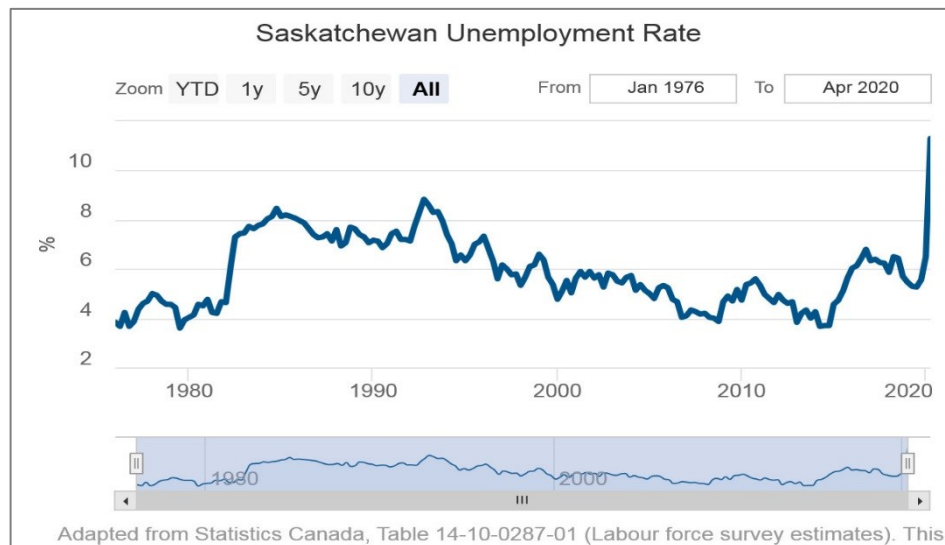
The **Saskatchewan CPI** follows a very predictable trend.



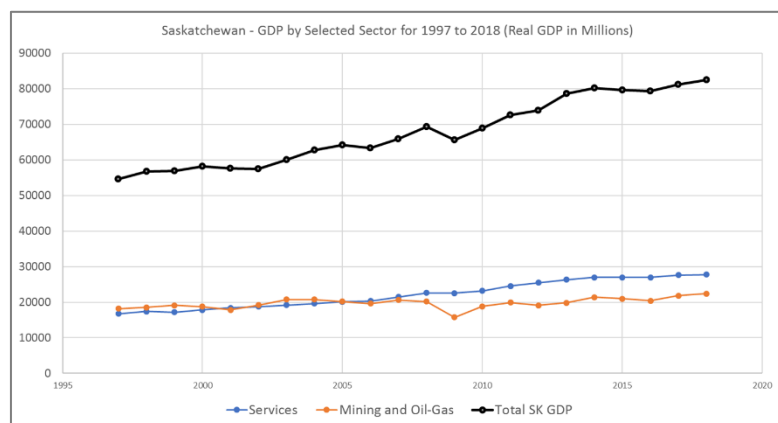
Employment levels relate to the agricultural, resource and manufacturing sectors. The COVID-19 event has impacted Saskatchewan along with most other economies. However, Saskatchewan is conditioned to economic fluctuations and will recover.



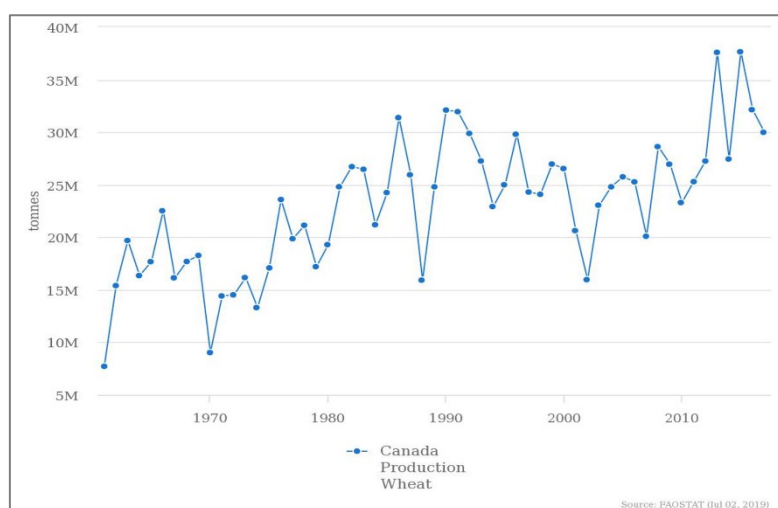
Average Weekly Earnings between 2004 and 2014 trended upward in a straight line. After 2014 the slope of the trend line has flattened. One variable is the retirement of large numbers of “Baby-Boomers” in their peak earning years being replaced by the next generation in the workforce – but starting at a lower annual salary. More recent required.



The **Unemployment Rate** is result from numerous internal and external factors. Historically, unemployed persons have tended to migrate to Alberta and British Columbia for work. The recent uptick about 2015 was a slowing of the Saskatchewan general economy and finally the very recent COVID-19 event. Higher unemployment rates will put pressure on weekly wage levels.

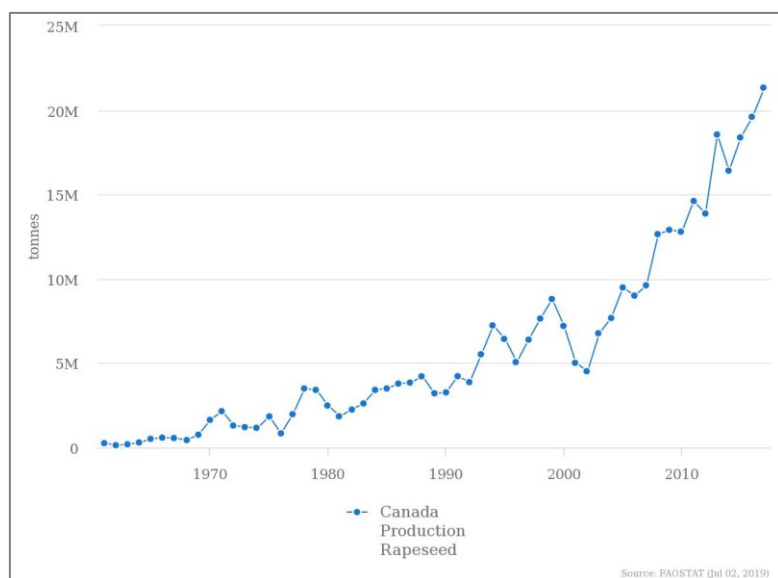


The total **Saskatchewan GDP**, except for the 2007 international economic correction, has trended upwards. Services and Mining and Oil-Gas are gradually replacing Agriculture in terms of major elements within the overall GDP of the province. This is expected to continue as the economy matures and diversifies.



Overall **Wheat Production** in Canada has increased significantly since 1960. Improved farming practices and fertilization on dominant factors.

Almost 91% of the total cropland in Saskatchewan was seeded with field crops in 2016. **Saskatchewan** accounted for more **than two-fifths of Canada's total field crop acreage** with 36.7 million acres, more than Alberta and Manitoba combined. Canola and spring **wheat** (excluding durum) remained the two largest crops in terms of area, while lentil area more than doubled from 2011.



Rapeseed (Canola) production in Canada, and especially Saskatchewan, has experienced a dramatic increase in volumes. Canada accounts for about 20 percent of the total world production. Saskatchewan has an ideal climate for this crop.

STUDY AREA — CITY OF MELVILLE — 2016 CENSUS DATA

The City of Melville website summarizes much of the 2016 Canada Census data plus other useful information related to municipal mill rate and utility charges. The fields of interest include the following:

[Demographics](#)

[Labour Force](#)

[Taxation](#)

[Quality of Life](#)

[Real Estate](#)

[Transportation](#)

[Utilities](#)

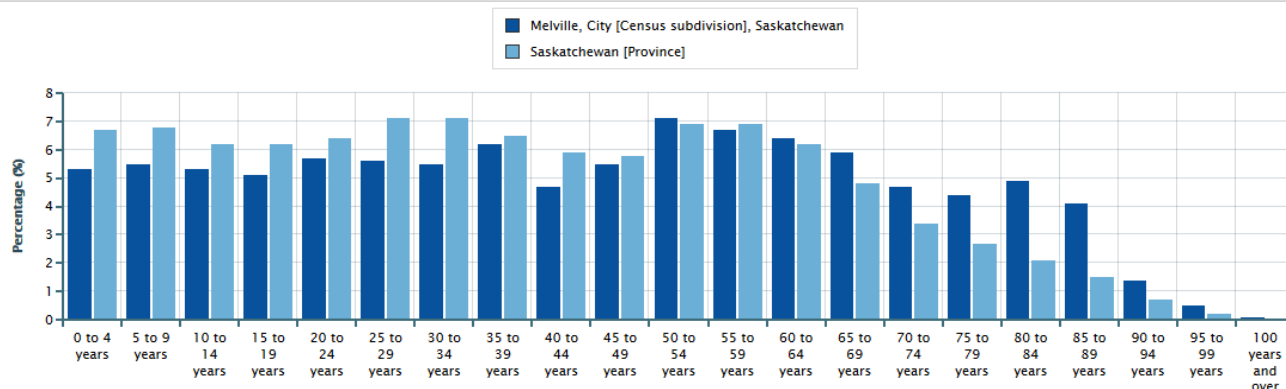
[Companies](#)

[Internet Source: Melville 2016 Census LINK](#)

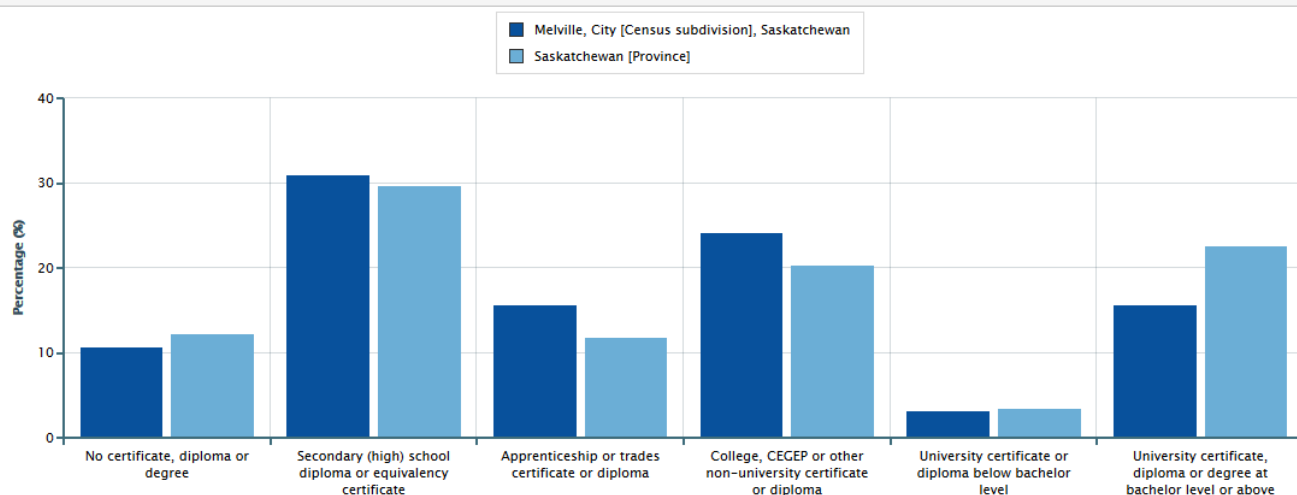
Additional 2016 Census data is presented in graphical form on the following pages with a short comment provided. The socio-economic profile for the City of Melville is similar to most other Saskatchewan municipalities.

Melville exhibits the standard profile of a typical smaller Saskatchewan city or larger town.

Age groups – 100% data, both sexes



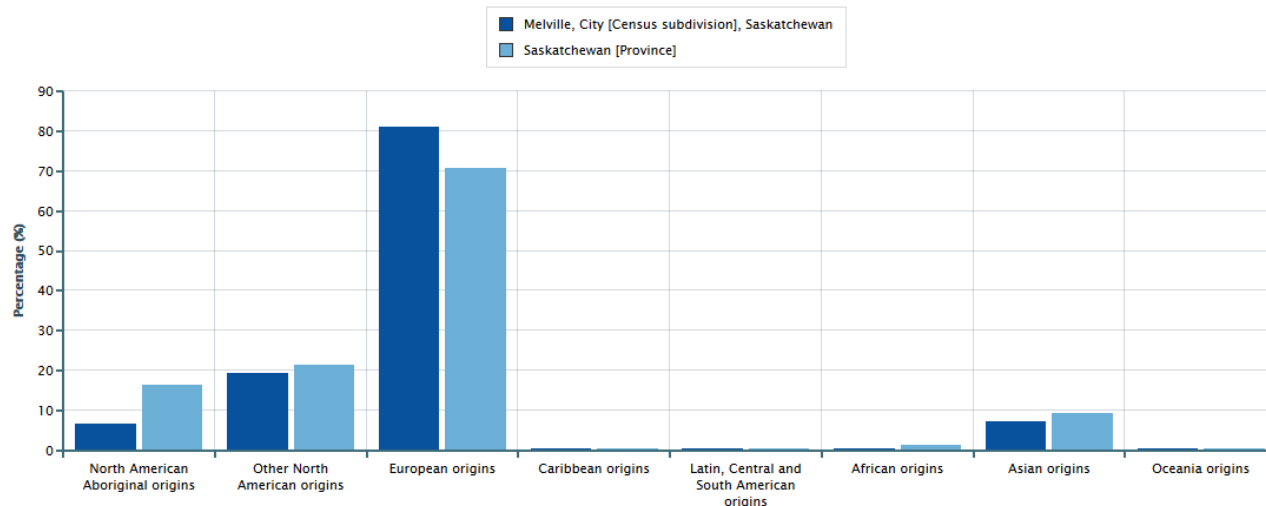
Highest certificate, diploma or degree for the population aged 25 to 64 years in private households – 25% sample data, both sexes



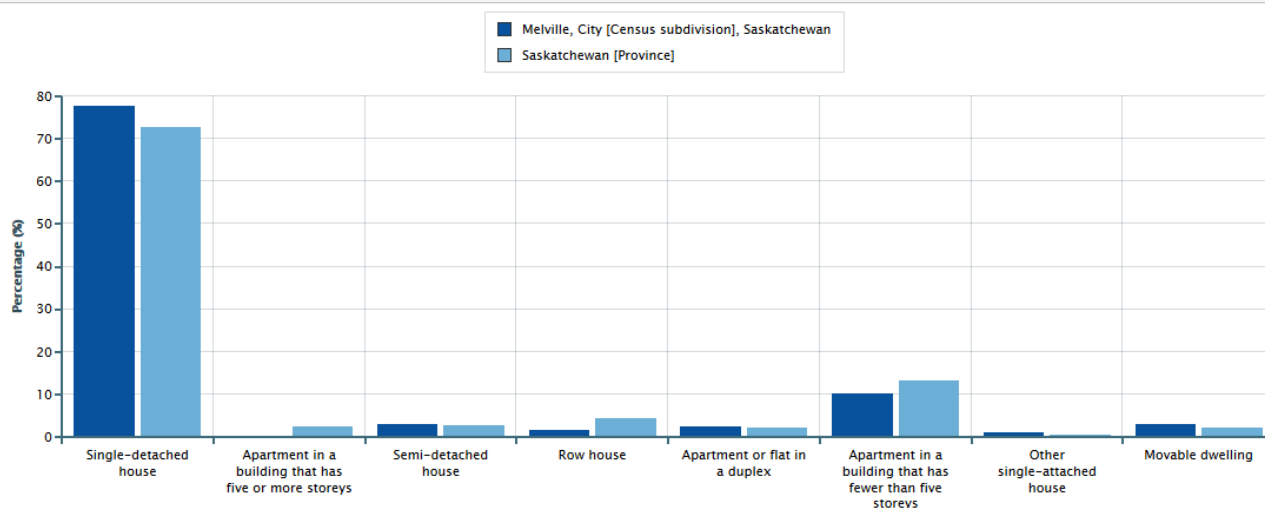
The **Age-Group** profile for Melville in 2016 is typical for a small city and larger town in Saskatchewan. The dark blue histogram bars illustrate the Melville statistics. The city is a retirement destination for the surrounding rural farm areas – this results in an above average number of persons over the age of 70 years. The largest age group is in the 50-69-year age group – in their prime income earning years but also nearing retirement which will result in employment opportunities to the next generation entering the workforce. The current estimated population is **4,740 persons** as of year-end 2020.

As a historic farm service centre and transportation hub for CN Rail, the **Education Levels** reflect the dominant employment options in the Melville region. Nevertheless, a significant percentage of high school students leave the Comprehensive High School for university educations in either Regina or Saskatoon. The Parkland Community College operates a campus in Melville.

Ethnic origin for the population in private households – 25% sample data, both sexes

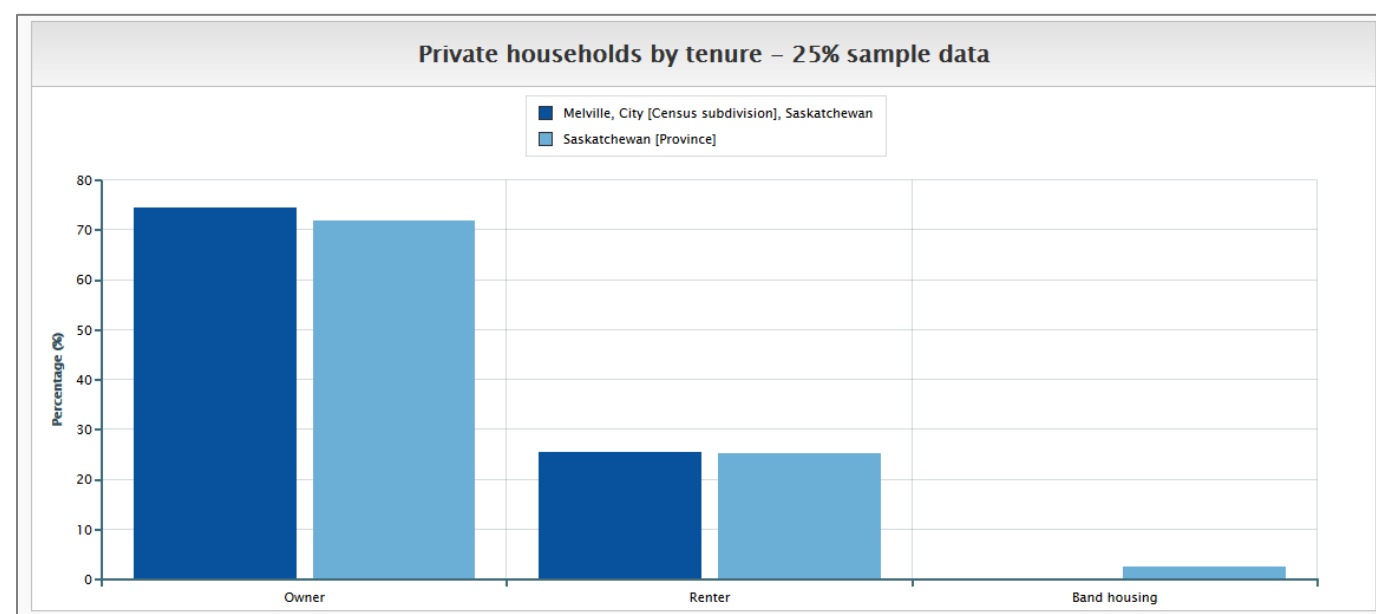
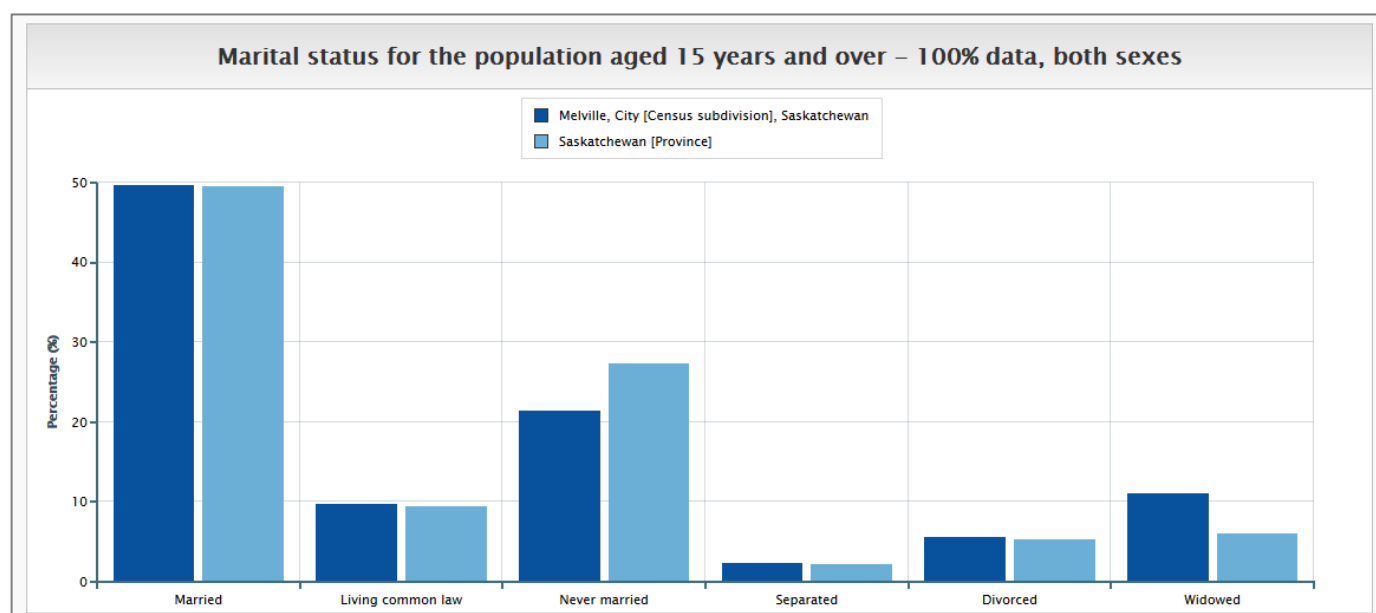


Occupied private dwellings by structural type of dwelling – 100% data



Ethnic Origin for Melville is typical of most Saskatchewan municipalities and dates back to the original settlement patterns of the pioneer days. In recent years, immigration has seen a significant number of persons from the Philippines enter the Melville labour force – primarily in the health care sector.

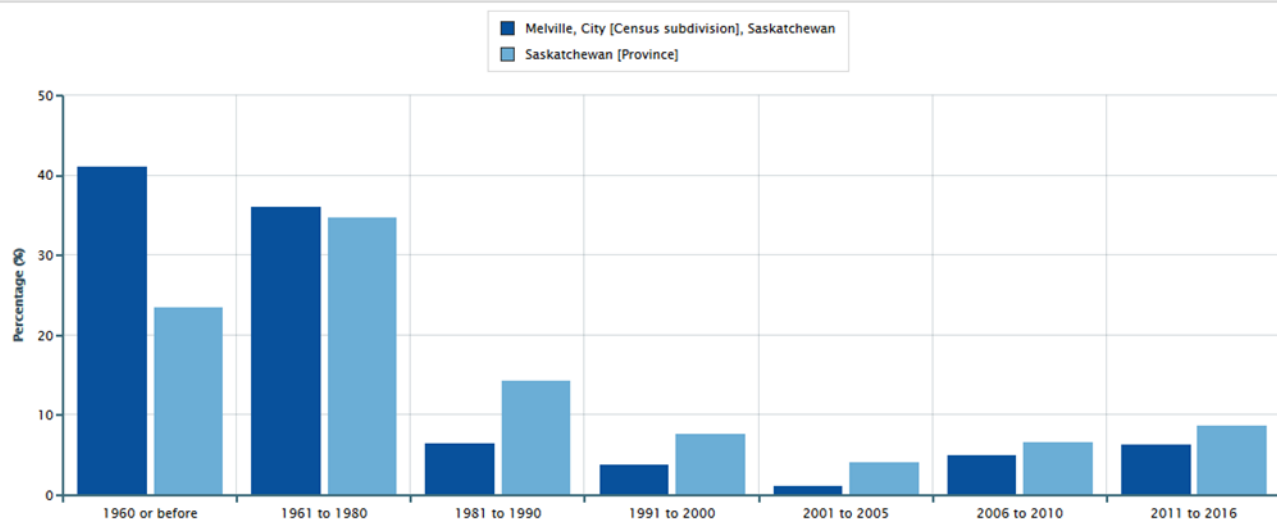
Dwelling Type in Melville is also very typical of the smaller Saskatchewan cities and larger towns. Lower cost housing enables a higher percentage of residents to afford a typical single detached dwelling. Dwelling size ranges from 800 square feet to over 5,000 square feet in the newer upscale subdivisions. Typically, younger households and active seniors tend to rent from the smaller selection of rental apartments.



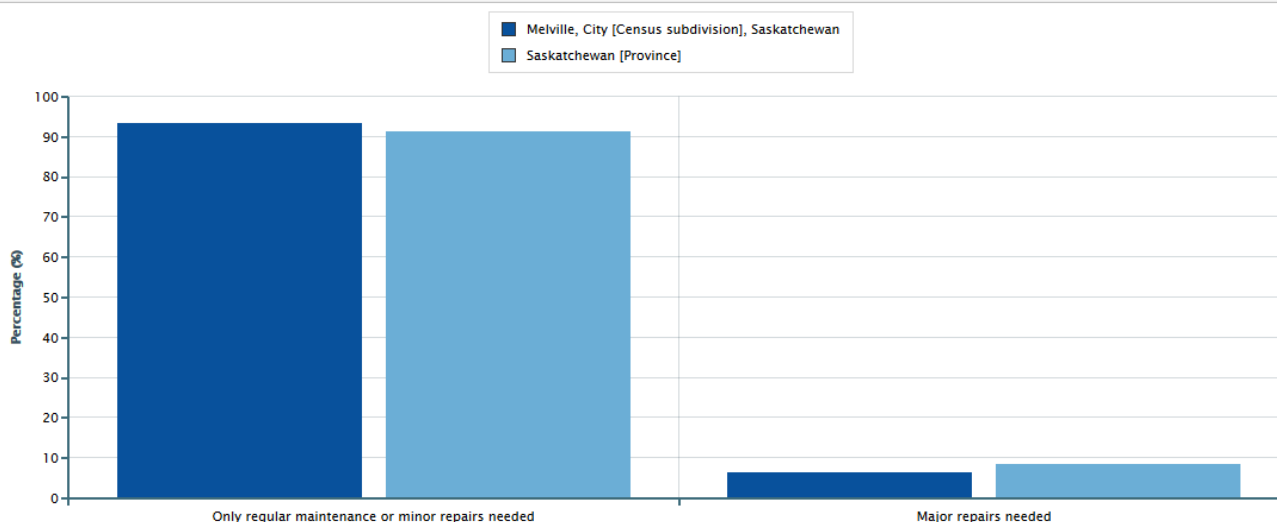
Marital Status for persons over 15 years in Melville is very typical of most Saskatchewan communities. The highest form of household is married couples. The higher widowed category is typical of a retirement destination for persons moving off the farm and/or from the small towns and villages in the great region.

Typically, housing costs are lower in Melville and this enables a slightly **Higher Dwelling Ownership**. Younger couples can easily afford a starter home in Melville and the current very low mortgage rates keep monthly payments more manageable.

Occupied private dwellings by period of construction – 25% sample data



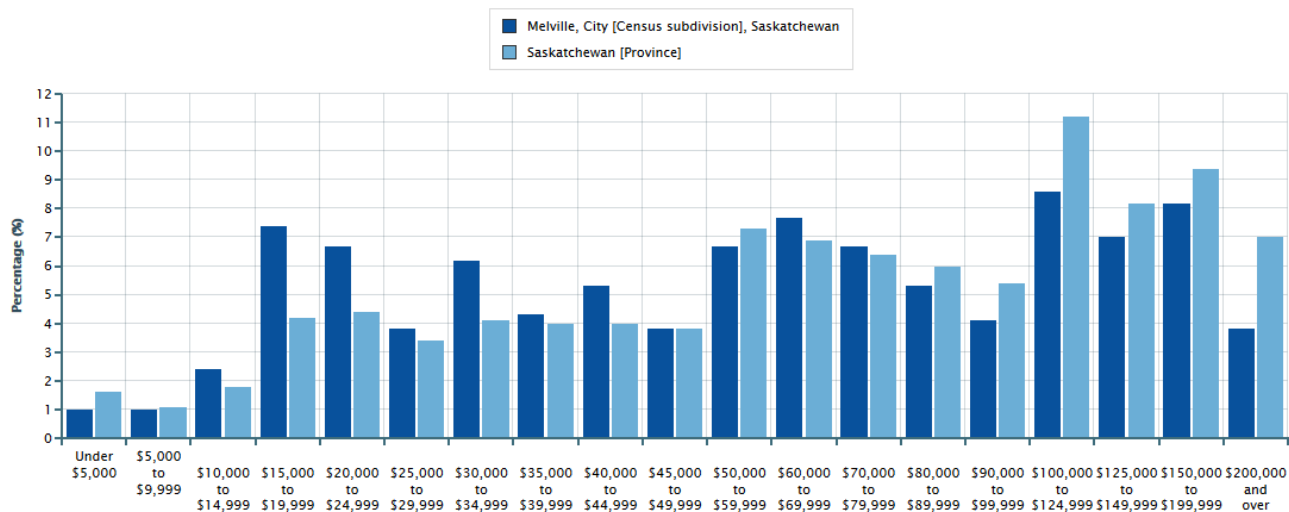
Occupied private dwellings by dwelling condition – 25% sample data



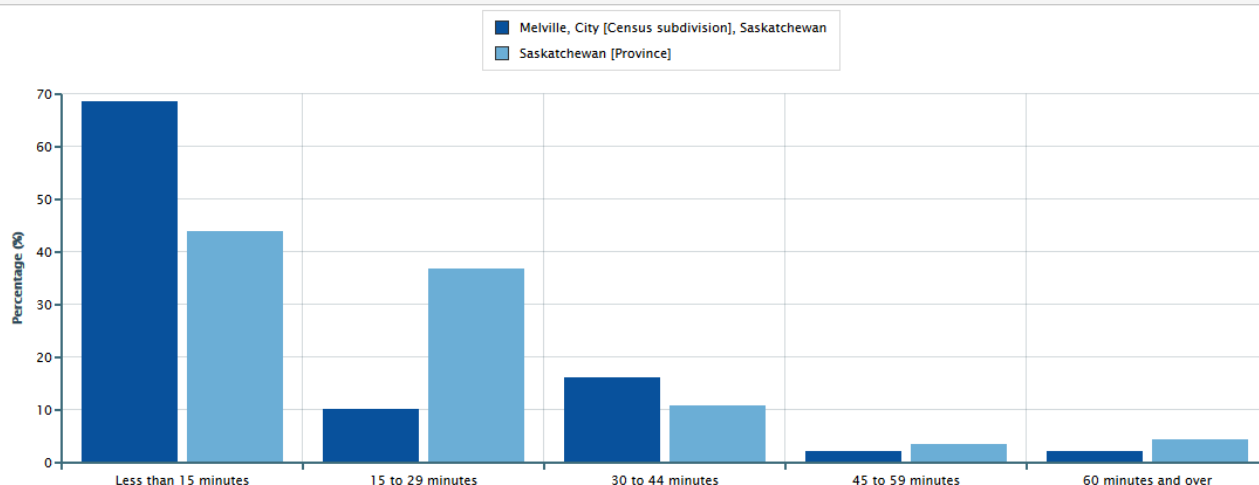
The predominate **Period of Construction** in Melville pre-dates 1960 and reflects the historic and initial fast-growing period of the 1920's and then the post-World War II period. The 1961 to 1980 period was generally the result of a stable population level but the transition to fewer persons per dwelling unit – a universal trend across western Canada. The period from 1990 to 2005 was a period of stagnation. Since 2006 there has been an increased demand for new residential housing in Melville – this is expected to continue for the next 10-15 years.

Dwelling Condition for Saskatchewan and Melville tends to reflect a universal pride in home ownership. The large majority of dwellings in Melville are well-maintained and this is expected to continue.

Household total income groups in 2015 for private households – 100% data



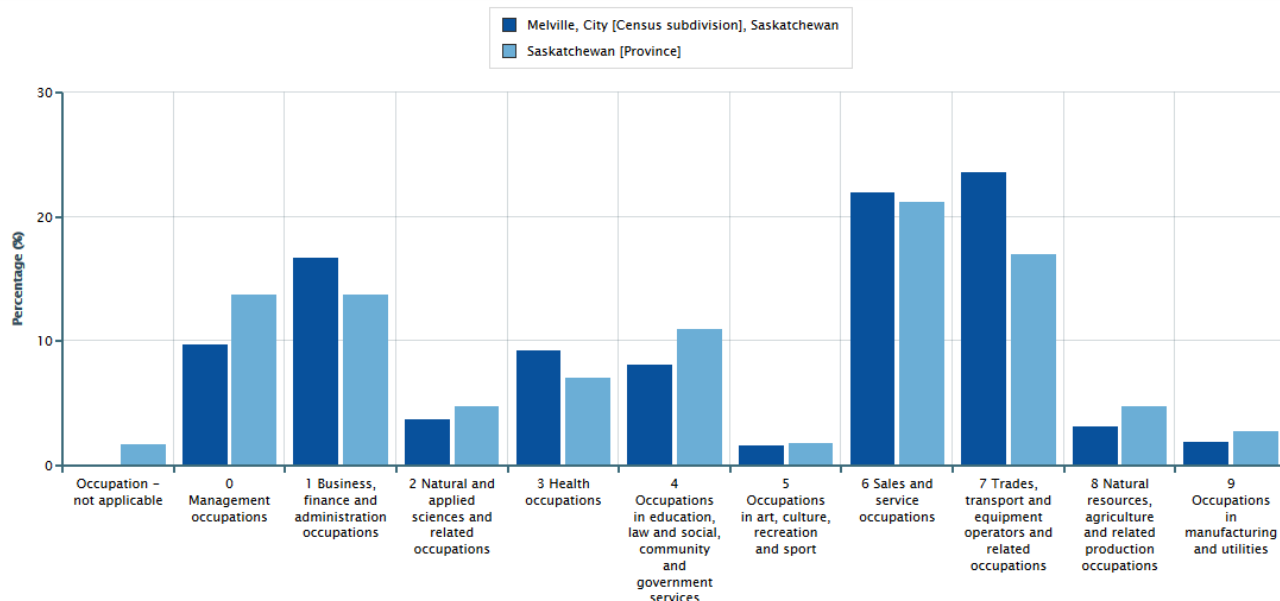
Commuting duration for the employed labour force aged 15 years and over in private households with a usual place of work or no fixed workplace address – 25% sample data, both sexes



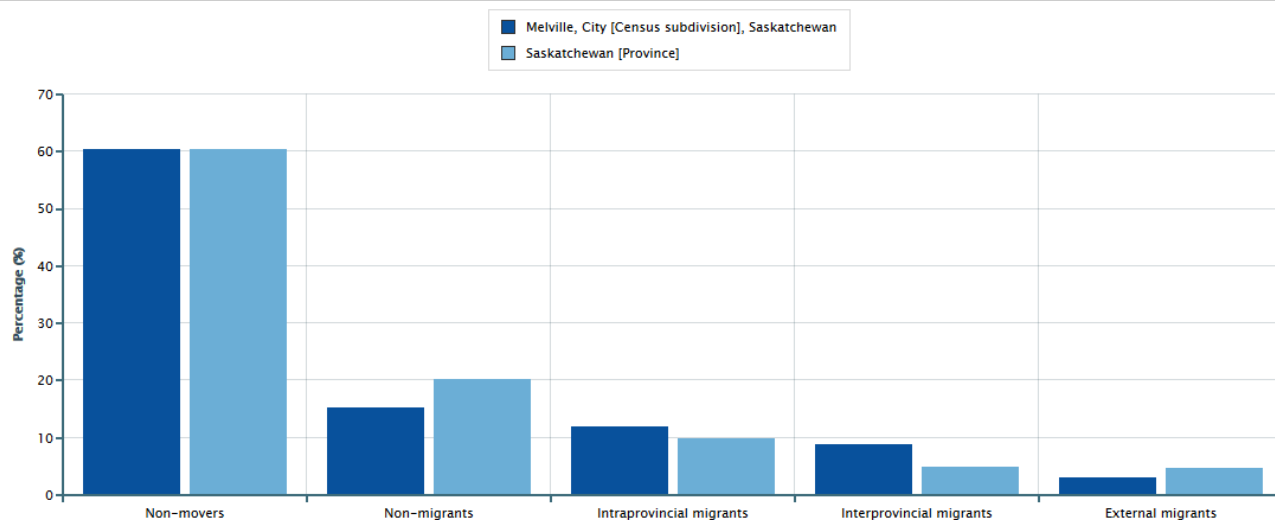
Total Household Income in Melville tends to follow the Saskatchewan pattern. The higher percentage of persons with income under \$24,000 reflects the in-migration of seniors and widowers into Melville to retire on fixed pension incomes. The very high-income levels are somewhat absent from Melville and this reflects the dominant salary ranges of CN Rail and that of a farm service sector.

Commuting to Work tends to be very short in Melville – the majority of people live and work in Melville with some households being able to walk to work. The main outside location for commuting would be for work in Yorkton which is about 40 kilometres away. Conversely, some people from Yorkton commute to Melville to work – predominately at CN Rail.

Total labour force population aged 15 years and over by occupation – National Occupational Classification (NOC) 2016 – 25% sample data, both sexes



Mobility status 5 years ago – 25% sample data, both sexes



The **NOC Labour Force** profile is dominated by trades/transportation owing to the 600 persons employed by CN Rail. Sales and service reflect the regional and farm service sector role of Melville. Business and Administration levels are influenced by the headquarters of Saskatchewan Crop Insurance Corporation – a government Crown corporation. The local hospital and assisted living facilities account for the higher number of health professionals.

The **5-Year Mobility Status** for Melville is low and matches the provincial rate. However, people will easily migrate to another municipality or another province in search of permanent work.

[illegible]

City of Melville
LIVING IN DISCOVERY

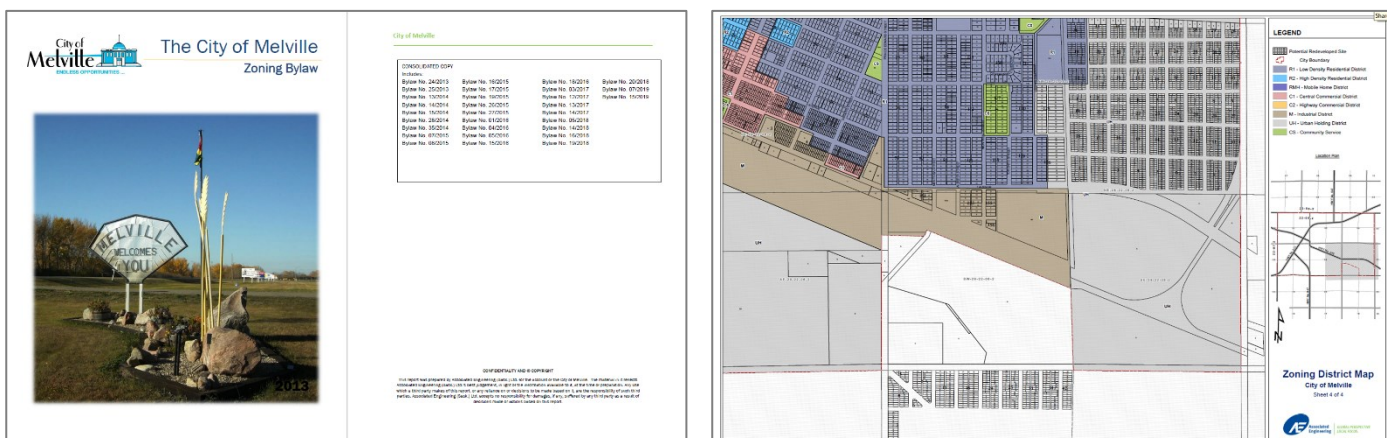
The City of Melville
Official Community Plan

CONSOLIDATED COPY
Includes:
Bylaw No. 23/2013
Bylaw No. 12/2014
Bylaw No. 18/2014

LEGEND

- Potential Redeveloped Site
- Existing Residential
- Proposed Residential
- Existing Residential
- Existing Central Commercial
- Existing Highway Commercial
- Proposed Highway Commercial
- Existing Industrial
- Proposed Industrial
- Proposed Industrial
- Institutional/Community
- Civic/Community
- Proposed Road Use
- Urban Fringe
- City Boundary
- Urban Core/Urban Area

Future Land Use Map
City of Melville



CITY OF MELVILLE – 2019 OPERATIONS YEAR IN REVIEW

The City of Melville documents and measures its operational programming as a means of focusing and prioritizing its resources towards both the **hard infrastructure** aspects of the city plus the equally important **“soft” infrastructure** items which lead to a higher **quality of life** for its citizens. Below is a small “PrintScreen” same of the City of Melville’s “Year in Review – 2019”.

The full document in Adobe pdf format can be downloaded from this [LINK](#).






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Contractual Projects


Sidewalk Tree Hazard Removal
Project completed by [J&B Melville Canada](#)
100% Satisfaction



583 Trip Hazards removed since 2015




345 Trip Hazards Removed in 2019




Cost Savings: 15% and 85%

Contractual Projects


Well Decommissioning & Well Rehabilitation
Project completed by [Aurora Well Services Ltd.](#)



North Lake Rehabilitation
Project completed by [Aurora Well Services Ltd.](#)
5000 Tonnage of Rip-rap



Utilities



Water Breaks

- Service Road East
- 300 Block of Mainville
- 3rd Ave East (between Prince Edward St & Scott St)
- 500 Block of Prince Edward St
- Intersection of 9th Ave W & Columbia St

Lead Service Replacement

- 291 4th Ave East
- 420 7th Ave West
- 225 9th Ave West



Curb Stop Repair/Replacement

- 221 4th Ave West
- 221 5th Ave West
- 601 10th Ave West
- 3 Cornhill Cres
- 302 Main St
- 824 Prince Edward St
- 626 Tenth St

Water meters

- 10 Meters installed
- 62 Meters Required

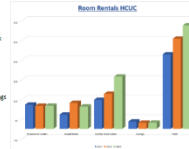
Utilities

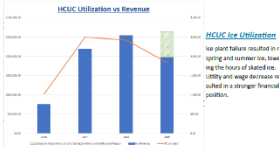
Horizon Credit Union Centre

Room Rentals HCUCC

- 80% increase in room bookings since 2017
- 137 License Classes
- 18 Weddings/Receptions
- 111 Meetings
- 4000+ Total hours of bookings



HCUCC Utilization vs Revenue




HCUCC Ice Utilization


Ice plant failure resulted in no spring and summer ice, leaving the doors of shared ice. Utility and wage increase resulted in a storage financial position.

Horizon Credit Union Centre Upgrades


LED Lights Upgrades Front and Rear Parking Lot
Reducing operating costs and increasing visibility at night for public safety.



Sound System Zone Control
Zones now split by area and input feed for better audio throughout building. Allows renters to control volume to each zone independently.




Eco-Fountain
Bottle Refill station installed on walking track to reduce the need of single use plastic bottles in our facility.



Board Room / Convention Centre Improvements
Upgraded technology to attract more meetings. Upgrades include dedicated presenter WiFi installed in the Convention Centre and Boardroom (historically not provided and was identified as a barrier for rental in renter surveys).

Ice Plant Chiller Replacement
Late September the ice plant chiller failed resulting in complete replacement of the unit and many other plant repairs.






Utilities

Domestic Sewer Repair

- 203 3rd Ave West
- 203 5th Ave West
- 208 5th Ave West
- 101 9th Ave West
- 223 9th Ave West
- 504 9th Ave West
- 373 Alberta St
- 531 Mainville St
- 220 South St
- 830 South St
- 206 5th Ave East (sewer reflow)

Sewer Main Repair

- 14 ft of pipe replaced Prince Edward St North at 4th Ave East
- Replace Lift Station, entire internal piping and valve replacement

Sask 1st Call

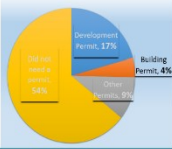
Locate Summary 2019

Total Permits Required: 69

Total Locate Requests: 229

Locate Breakdown 2019

- Development Permit, 27%
- Building Permit, 4%
- Not yet issued, 54%





Melville Fire Department

Fire Calls In Town vs Rural

In Town vs Rural Response

There were a total of 56 calls in city and a total of 47 calls in the rural areas. Of the 47 calls to the rural areas, 33 were direct related calls and 14 were 100 related incidents.





Melville Fire Department

Monthly Break Down

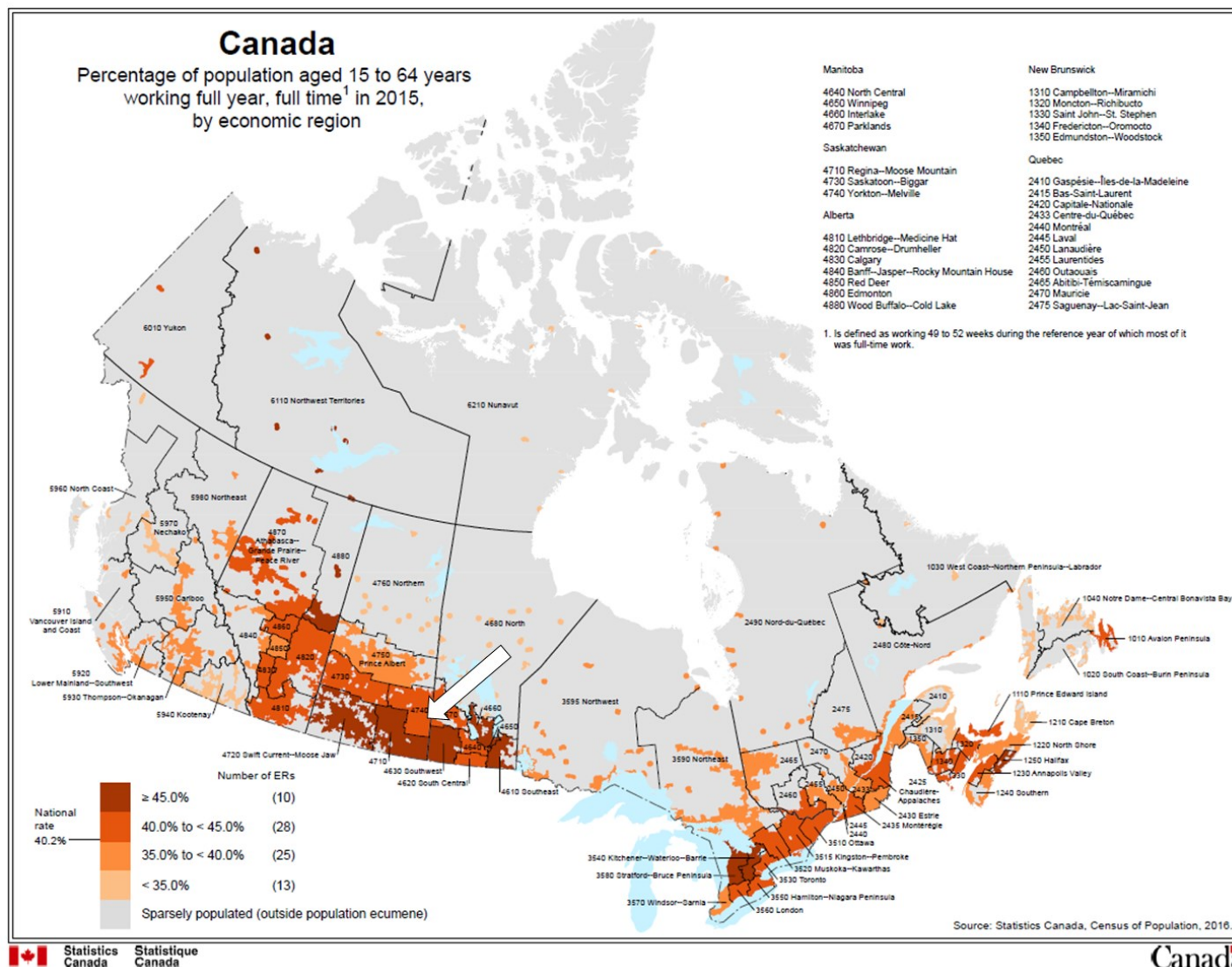
	In City	Rural	Total
January	3	1	4
February	4	4	8
March	1	1	2
April	9	13	22
May	5	5	10
June	5	5	10
July	3	2	5
August	4	2	6
September	11	3	14
October	3	2	5
November	2	1	3
December	1	1	2
Total	64	55	119

Fire structure & vehicle & groundwork
4000+ hours of work
Other calls: vehicle detector calls, alarm testing, fire alarm, fire alarm by an alarm call, etc.



Percentage of Population Aged 15 to 64 Years – Full-time Employment – 2016 Canada Census

Internet Source: [Canada Census Thematic Maps](https://www150.statcan.gc.ca/n1/pub/92-62-001/2016001/article/14861-eng.htm)



The Canada Census Subdivision-level (CSD) data has been thematically mapped illustrating the percentage of the population aged 15 to 64 years – the work force.

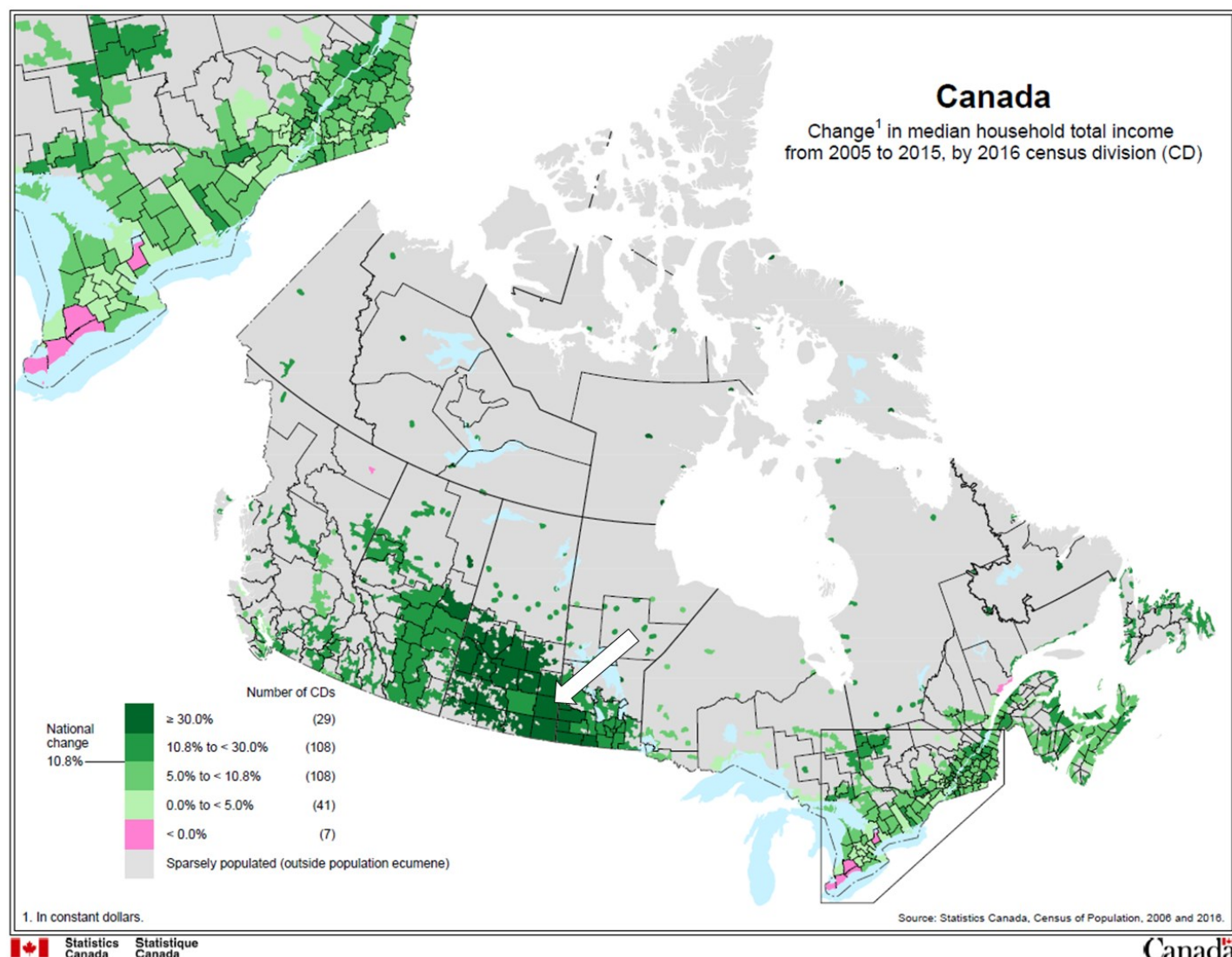
The City of Melville and its surrounding CSD (white arrow) is **within the national average** regarding the percentage of the population working full-time.

The darker areas to the south of Melville represent the Bakken Oil Field – very high employment levels existed in this region until the recent collapse in international oil prices.

The shaded areas in western Canada also correspond with the ecumene or areas under active agricultural production for grains and livestock.

Change in Median Household Total Income from 2005 to 2015 – 2016 Census Subdivision

Internet Source: [Canada Census Thematic Maps](#)



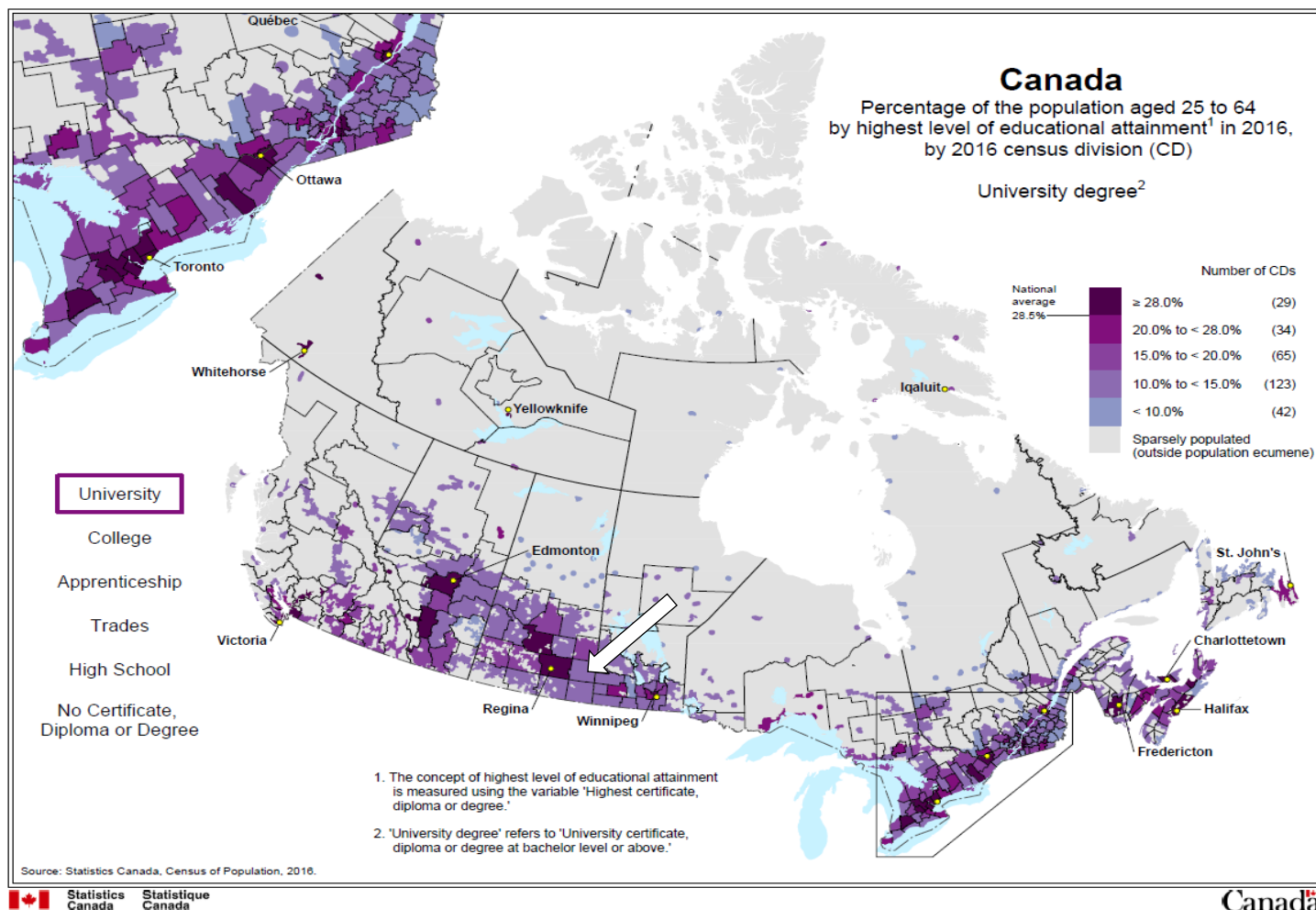
The Canada Census Subdivision-level (CSD) data has been thematically mapped illustrating the change in median household total income from 2005 to 2015.

The City of Melville and its surrounding CSD (white arrow) regarding increase in the median household income was **above the national average** between 2005 and 2015. It is believed this may be factored from more persons advancing through the workforce and realizing increased incomes. Saskatchewan saw the largest overall improvement in Canada. More research is required for Melville specifically.

The shaded areas in western Canada also correspond with the ecumene or areas under active agricultural production for grains and livestock.

Percentage of Population Aged 25 to 64 by Highest Level of Education – 2016 Census Subdivision

Internet Source: [Canada Census Thematic Maps](https://www150.statcan.gc.ca/n1/pub/92-62-001/2016001/article/14861-eng.htm)



The Canada Census Subdivision-level (CSD) data has been thematically mapped illustrating the percentage of the population aged 25 to 64 by highest level of educational achievement in 2016 – with a university degree featured.

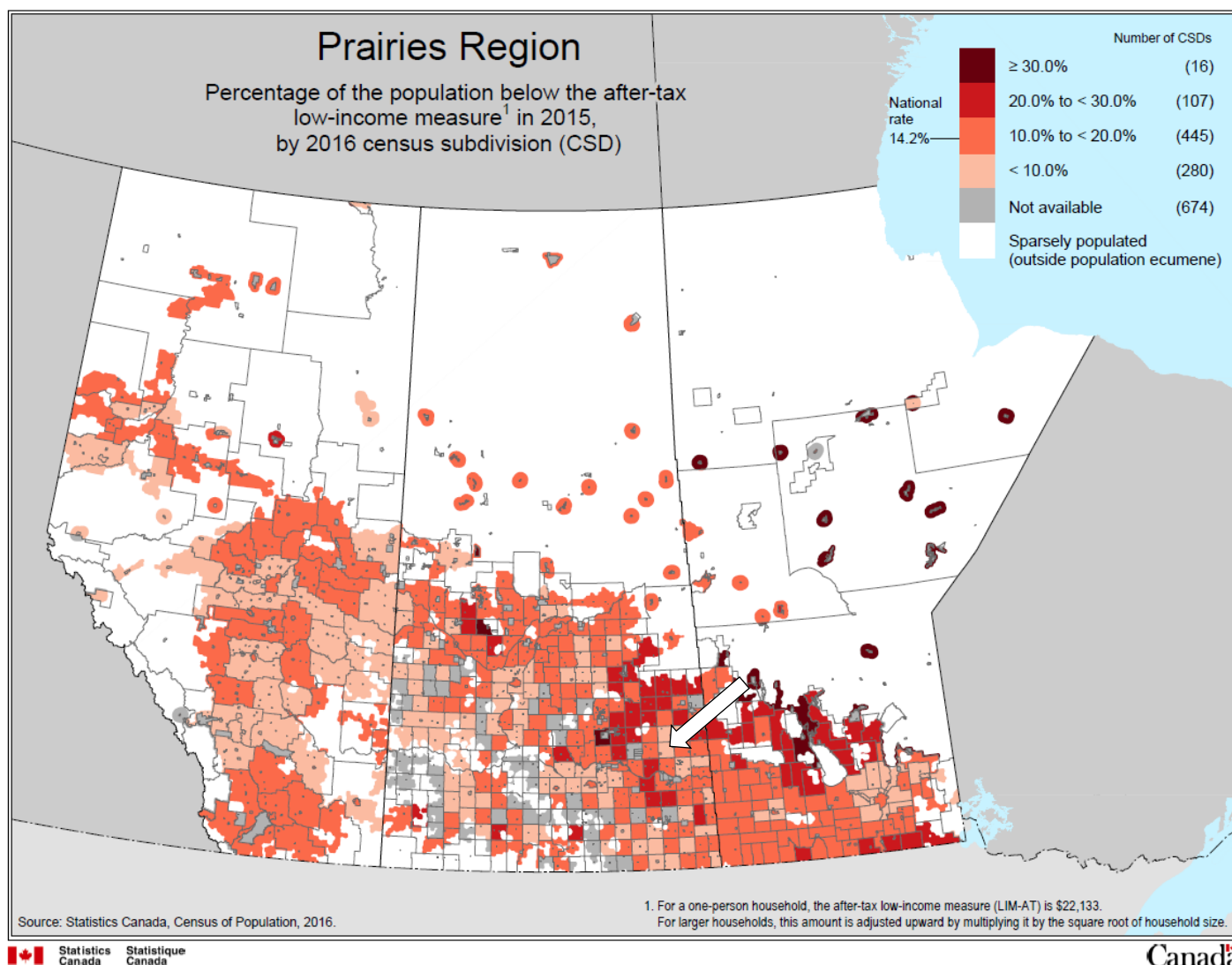
The City of Melville and its surrounding CSD (white arrow), being a more rural area and about 90 miles from the nearest university, is below the national average of 28 percent of the population with a university degree. The largest employer in the Melville region is CN Rail and a university degree is generally not required. The dark purple clusters tend to be associated with a university in the CSD.

Melville has a **community college** and the **provincial fireman training school**. A university degree will be associated with health professionals and staff employed at the headquarters of the Saskatchewan Crop Insurance Corporation based in Melville.

The shaded areas in western Canada also correspond with the ecumene or areas under active agricultural production for grains and livestock.

Percentage of Population Below After-tax Low-Income Measure in 2015

Internet Source: [Canada Census Thematic Maps](#)



The Canada Census Subdivision-level (CSD) data has been thematically mapped illustrating the percentage of the population below the after-tax low-income measure in 2015.

The City of Melville and its surrounding CSD (white arrow) rate of low-income persons falls within the national rate of about 14% of the total population. In general, older retired persons on fixed incomes tend to populate the lower income brackets in most parts of “small town” Saskatchewan. The City of Melville **follows this typical trend**.

In Melville, the higher incomes tend to be related to health care professionals and certain trades employed by CN Rail in Melville. It is estimated about 600 persons are employed by CN Rail in Melville – their place of residence includes Melville and the sister-city of Yorkton about 40 kilometres to the north-east.

The City of Melville is drafting policy and programs to attract and retain more employees in Melville. These persons will have higher income levels and provide support to the local retail sector.

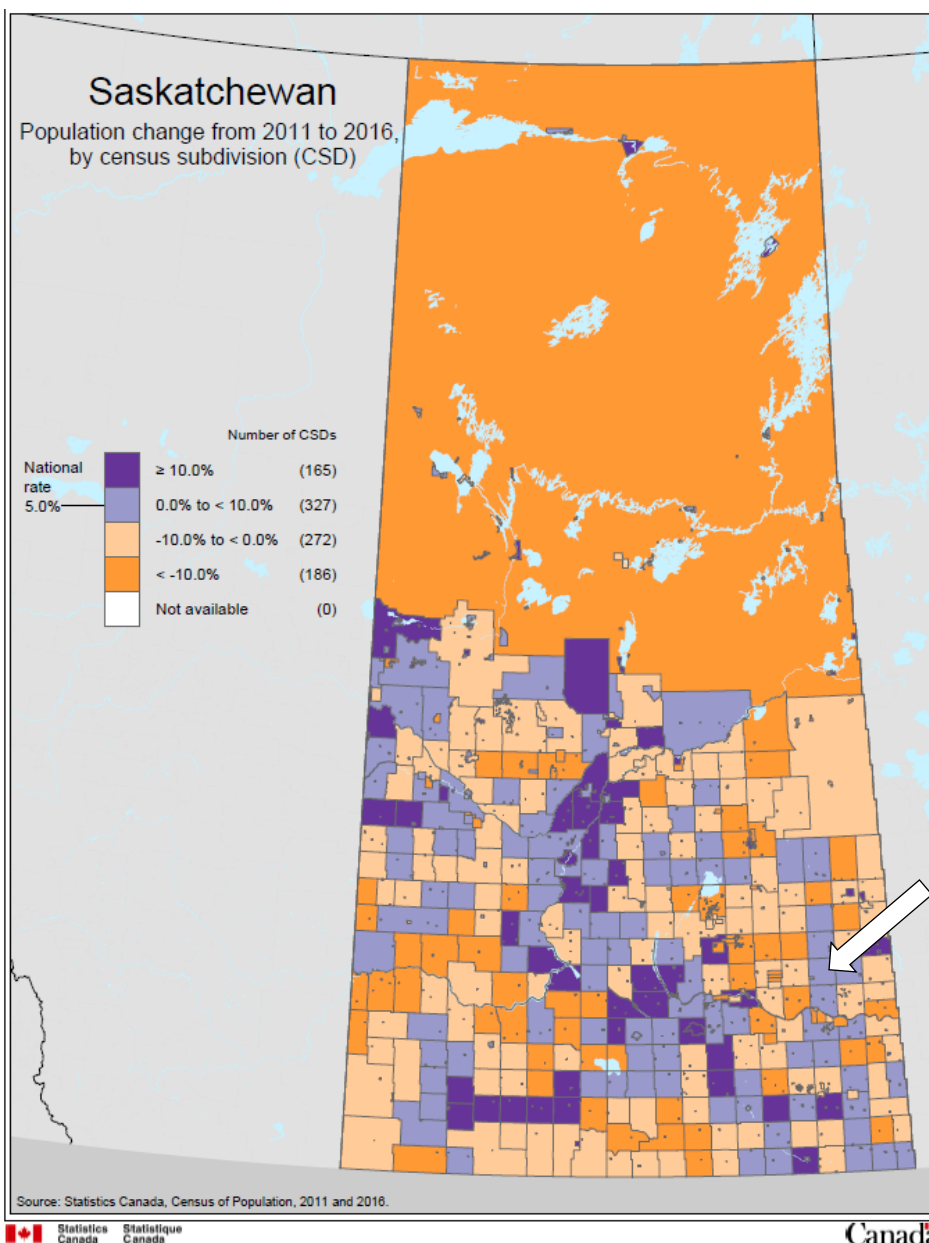
Percentage Population Change from 2011 to 2016 by Census Subdivision - Saskatchewan

Internet Source: [Canada Census Thematic Maps](#)

The Canada Census Subdivision-level data has been thematically mapped illustrating the percentage change in population between 2011 and 2016. An extended economic “boom” occurred between 2007 and 2013 and this appears to have influenced some of the increases in population in the more rural areas of the province. The Census Subdivision (CSD) for Melville is denoted by the white arrow.

In general, the rural CSD’s have been in a sustained and normal population decline since 1942 – largely the result of farmland consolidation with larger farms and fewer and smaller farm families. The gradual loss of farmer producers has had a cascading effect on first the smaller village farm service centres and later the smaller towns which also provided services to the farms. Almost 90 percent of all rural municipalities and smaller villages have all see moderate to severe population losses over the past 70 years. The exception tends to be associated with the larger urban cities which create a demand for country residential development with people commuting to work in the adjacent larger city.

The Melville CSD region (white arrow), and including some of the rural municipalities within its immediate market area, has seen a modest population increase. A recent private population study entitled “*Population Projections - City of Melville: Working Paper #1, 15 November 2019*” by *DGMercer Eco Research, Regina*”, and available from the City of Melville provides a more in-depth analysis.



The population in the City of Melville began to rebound in 2006 and has experienced about a **1 percent population growth rate since 2011**.

This growth rate is projected to continue for the next decade and then taper off; unless there is an expansion in either farm product processing and/or increased industrial development, which would benefit from the high-quality railway infrastructure within the City of Melville.

Saskatchewan – 2020 Grasshopper Forecast

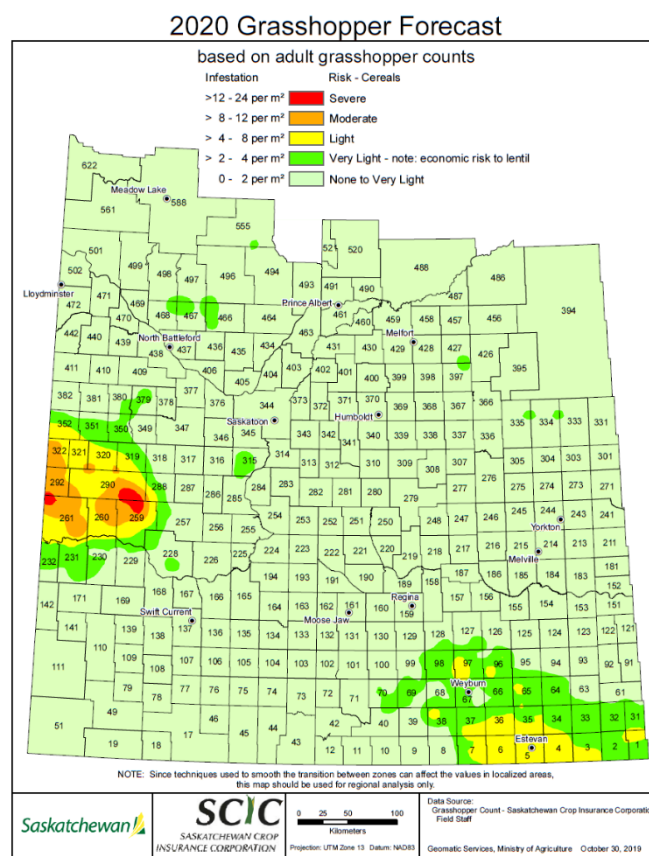
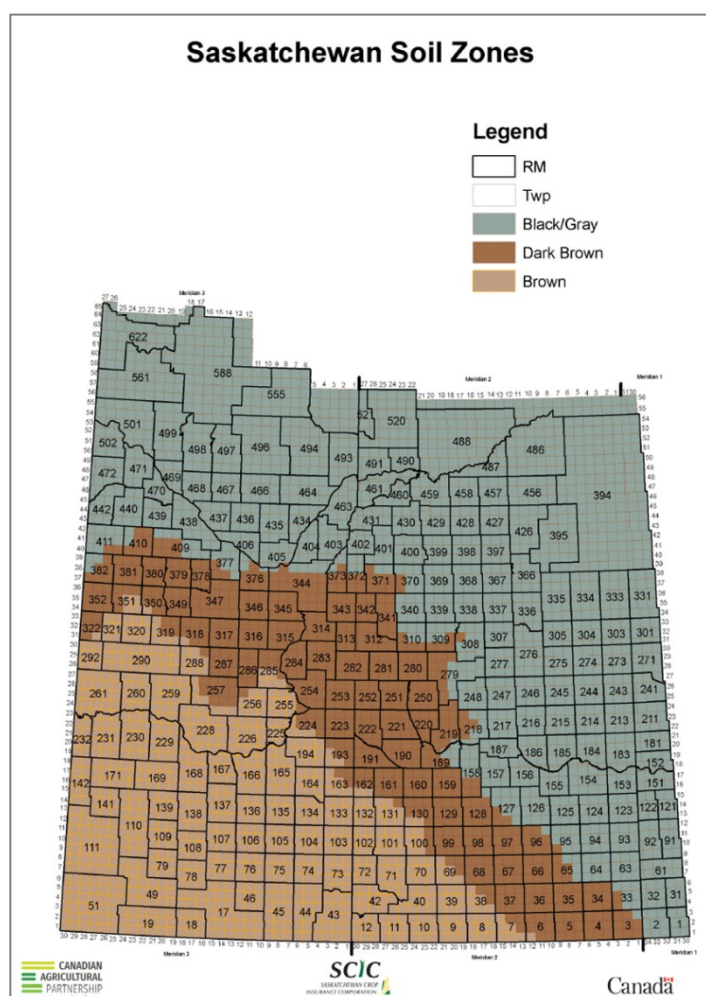
Internet Source: [Saskatchewan Crop Insurance Corporation – HQ Melville](#)

The Saskatchewan Crop Insurance Corporation, based in Melville, maintains a large data base on Saskatchewan crop production and actuarial risk factors for a range of crops. The following Grasshopper Forecast is one example which illustrates thematic map information of interest to agricultural producers and processors.

Saskatchewan Soil Zones Covered by Saskatchewan Crop Insurance Corporation

Internet Source: [Saskatchewan Crop Insurance Corporation – HQ Melville](#)

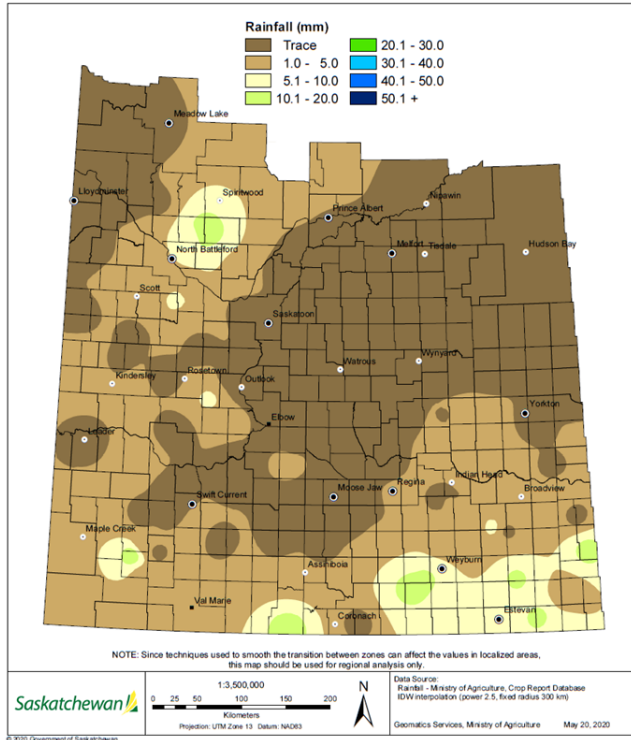
The broad soil type zones are represented below. Each soil zone presents different characteristics for each type of agricultural grain crop.



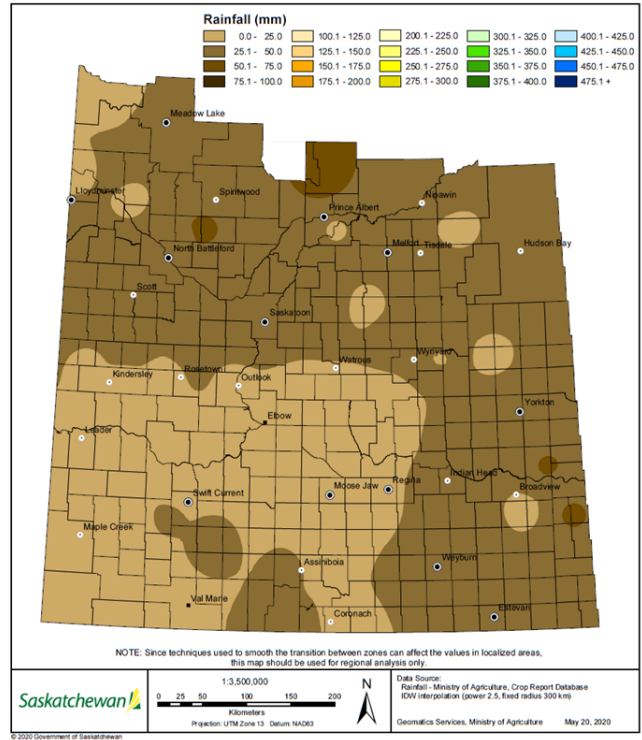
Saskatchewan Crop Condition Updates – Melville Region Has a Lower Drought Occurrence

<https://www.saskatchewan.ca/crop-report>

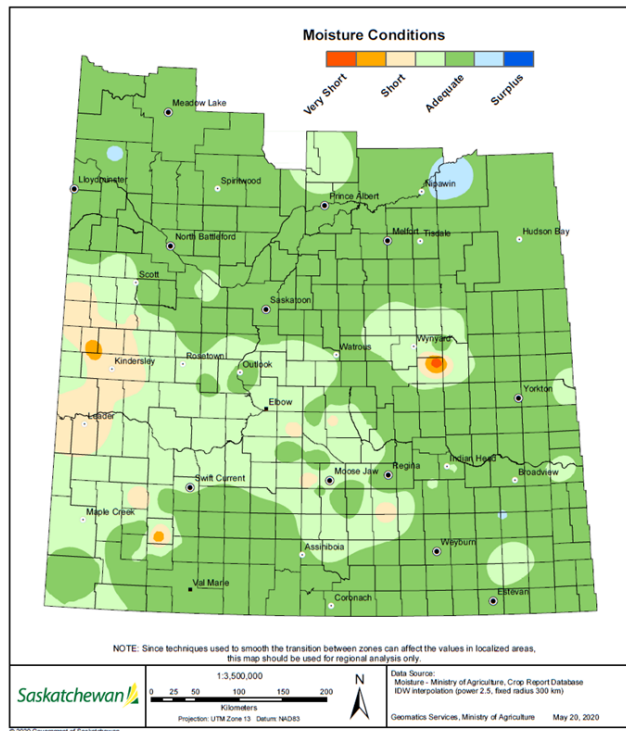
Weekly Rainfall
from May 12 to May 18, 2020



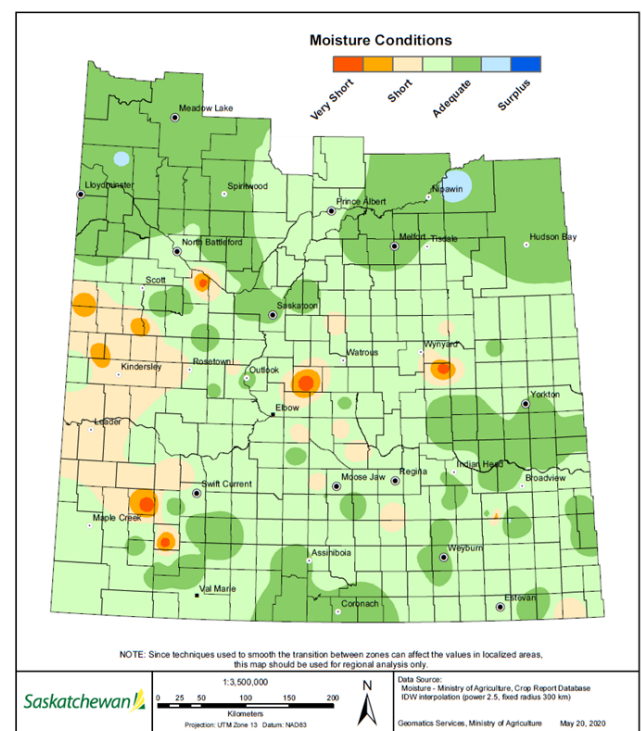
Cumulative Rainfall
from April 1 to May 18, 2020



Cropland Topsoil Moisture Conditions
May 18, 2020



Hay and Pasture Topsoil Moisture Conditions
May 18, 2020



TRANSPORTATION, COMMUNICATION & INFRASTRUCTURE

INFRASTRUCTURE — MAJOR HIGHWAYS AND ACCESSIBILITY

The Department of Saskatchewan Highways and Infrastructure manages Saskatchewan's extensive road network of **26,288 km** (16,334 miles) of highways, 785 bridges, 400 large culverts, 12 ferries, and 17 northern airports. This includes maintenance and operation of these infrastructure assets. All in all, Saskatchewan consists of over **250,000 km** (160,000 mi) of roads, the highest amount of road surface per capita compared to any other Canadian province.

The City of Melville is situated at the **junctions of Provincial Highways #10, #15, #47 and #740** – these are all-weather roads. It is 40 miles or 64 kilometers south on Highway #47 to the double-lane, Trans-Canada Highway at Grenfell, Saskatchewan. The Trans-Canada Highway extends across Canada from Newfoundland to Vancouver Island.

Travel distances and average times from **Melville** are provided in the following table.

Travel Route	Distance	Average Time
Melville to Regina	91 miles / 144 km	1 hours, 34 minutes
Melville to Winnipeg	289 miles / 465 km	4 hours, 58 minutes
Melville to Calgary	562 miles / 904 km	8 hours, 46 minutes
Melville to Edmonton	539 miles / 867 km	8 hours, 36 minutes
Melville to Minneapolis, USA	742 miles / 1194 km	12 hours, 18 minutes
Melville to Denver, USA	964 miles / 1551 km	16 hours, 25 minutes
Melville to Chicago, USA	1143 miles / 1829 km	17 hours, 20 minutes
Melville to Seattle, USA	1128 miles / 1815 km	18 hours, 05 minutes
Melville to Vancouver, BC	1183 miles / 1872 km	22 hours, 07 minutes

Travel distances from Melville to other major centres can be calculated from this [LINK](#):

The Canadian Border Services Agencies publishes an online website called [Border Wait Times](#). This website provides real-time estimates of crossing times for passengers and freight haulers plus additional information. Wait times are generally short.

The main border crossing between Saskatchewan and the United States is North Portal, SK/North Portal, ND – it operates 24 hours per day and 7 days per week. The highway distance from Melville is 255 kilometres with an average travel time of 2 hours and 55 minutes. The North Portal Border crossing recently had a \$10 million expansion and modernization of the North Portal's CBSA commercial facility.

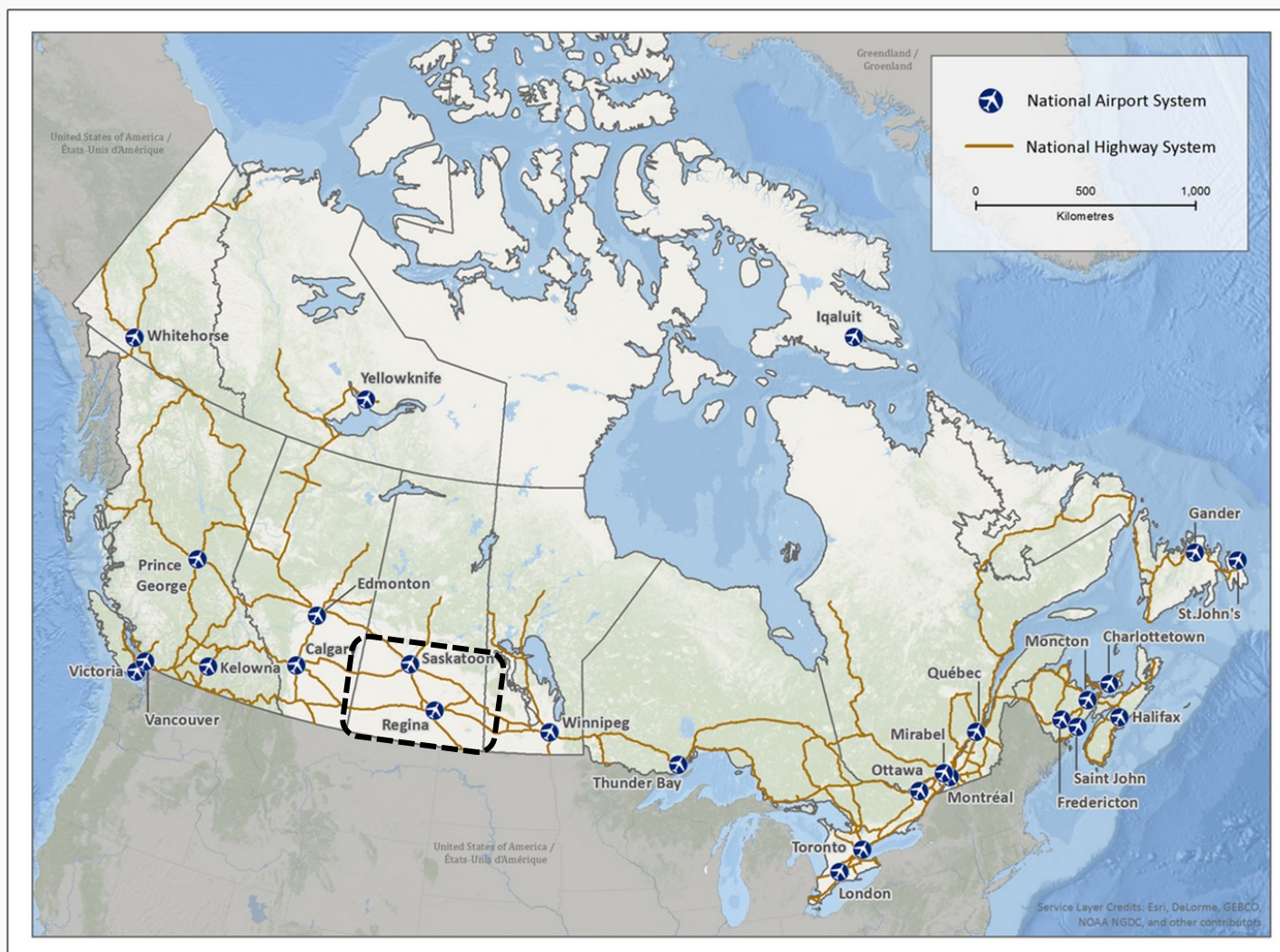
CANADIAN TRANSPORTATION SYSTEM — HIGHWAY AND AIR INFRASTRUCTURE

The Canada-wide national highway system is illustrated below with the Saskatchewan portion of this system demarked by the black dashed box. Only the core highways are illustrated. The combined mileage of the highway system is 38,021 kilometres or 23,625 miles. The **southern Saskatchewan** portion is denoted by the dashed box.

In addition, the key air passenger and air cargo airports are also presented. Regina is about 90 minutes travel from Melville. A **regional airport** for charter flights and private jets exists at **Yorkton** (20 minutes) while Melville has a smaller municipal airport for lighter aircraft but not private jets.

Very preliminary studies are underway regarding increasing the runway length at the Melville municipal airport.

Highway and Air Infrastructure



Internet Source: <https://www144.statcan.gc.ca/tdih-cdit/cts-rtc-eng.htm>

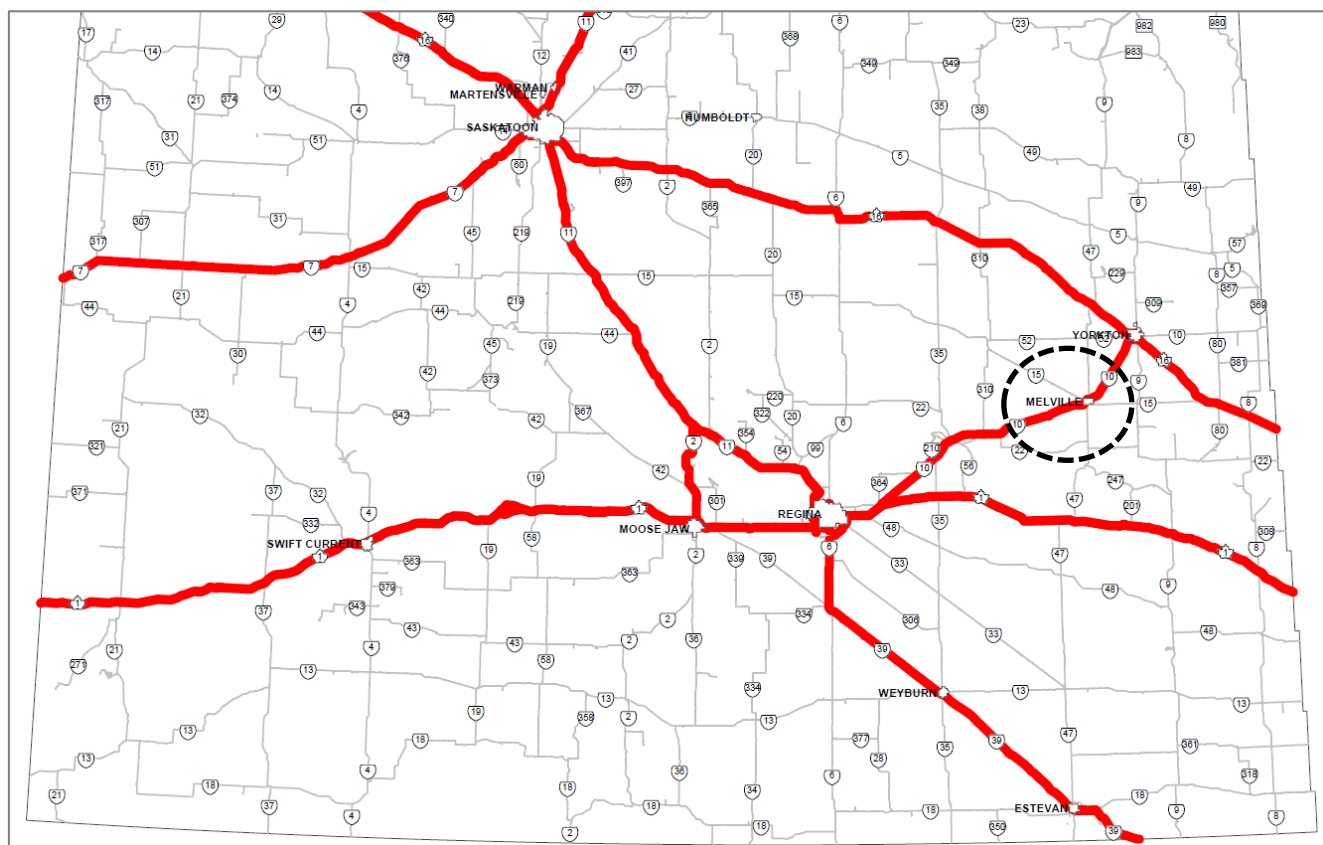
CANADIAN NATIONAL HIGHWAY SYSTEM – SASKATCHEWAN - 2020

The National Highway System map (Saskatchewan section) illustrates the inter-connecting position of the Melville Industrial Parks (black circle) with respect to both the Trans-Canada Highway to the south and the Yellowhead Highway at Yorkton which links Winnipeg to northern British Columbia. Heavier trucks are permitted to operate on the National Highway System.

Several trade corridors also provide linkages to south to the United States and Mexico.

The existing and pending industrial parks in **Melville** are serviced by **Highway #10** in addition to the CN Rail main line for Canada. All major highways in the Canadian National Highway System are well maintained and operate in all seasons. **Highway #10** serves as a link between the **Trans-Canada Highway** to the south and the **Yellowhead Highway #16** to the north.

The Melville to Regina section of Highway #10 also includes several passing lanes to facilitate truck movement – primarily in the Fort Qu'Appelle to Regina section as there is a lot a cottage traffic along this stretch.

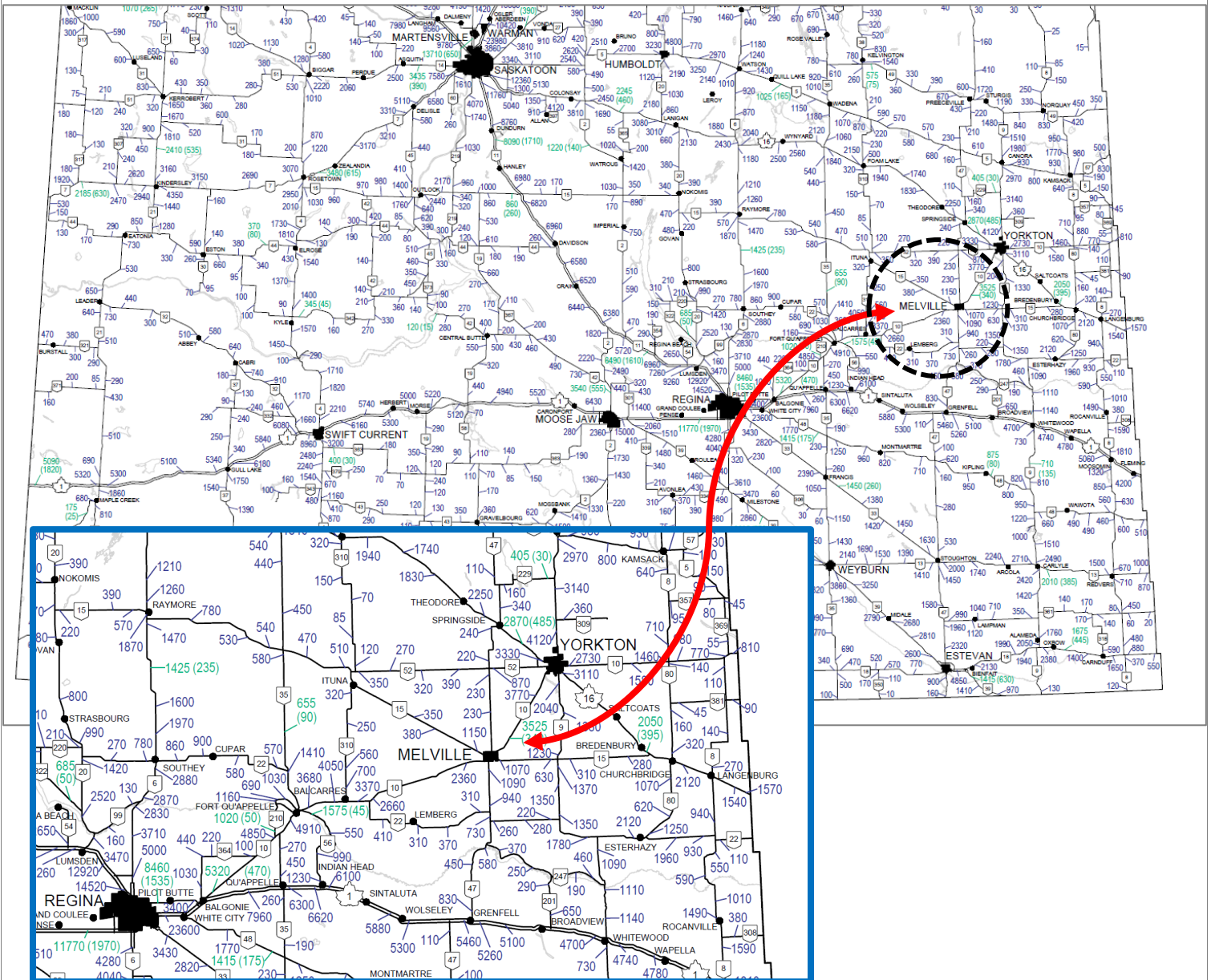


SASKATCHEWAN HIGHWAY TRAFFIC VOLUMES - 2018

The most recent Saskatchewan Highways and Transportation Average Annual Daily Traffic numbers are presented below. The City of Melville is at the **junction of several provincial highways** and is close to both the Trans-Canada Highway and the Yellowhead Highway linking Winnipeg, Edmonton and northern British Columbia.

Highway #10 has the highest average annual daily traffic in the region and links Melville to both Yorkton and Regina. Numerous passing lanes exist on Highway #10 between Melville and the provincial capital, Regina – this facilitates truck transport traffic and weekend tourists traveling to the lakes along the Qu'Appelle Valley south of Melville.

Internet Source: <https://www.saskatchewan.ca/residents/transportation/transportation-maps-for-saskatchewan>



SASKATCHEWAN HIGHWAY WEIGHT CLASSIFICATION MAP - 2020

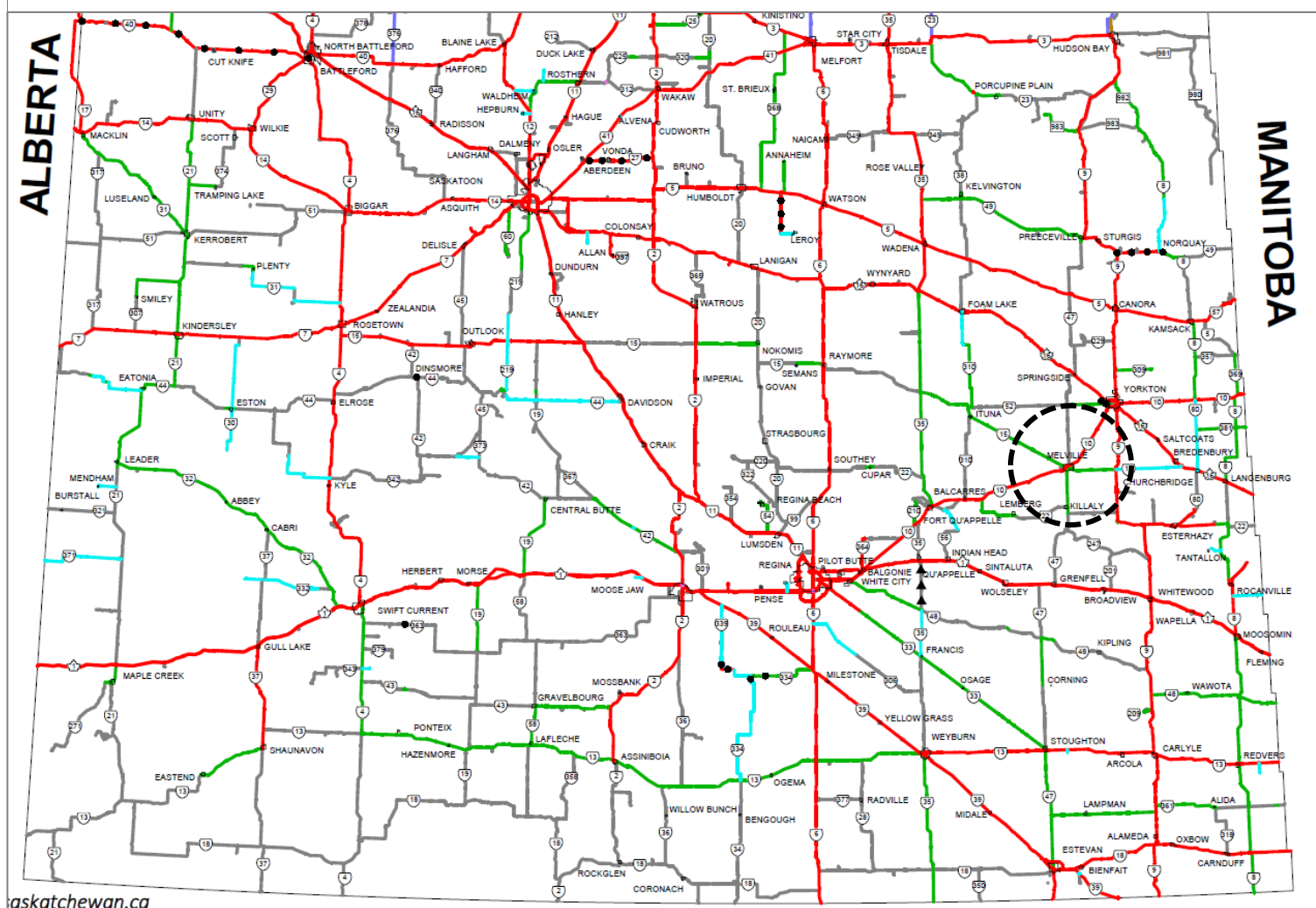
The Saskatchewan Highway Weight Classification Map (2020) illustrates the load bearing weights applicable to many of the provincial highways in southern Saskatchewan.

The Melville Industrial Park area (black dashed circle) has good highway access throughout Saskatchewan for heavier loads via Provincial **Highway #10**. This supports importation of raw materials into Melville and the export of processed materials into western Canada and the northern United States. Heavier materials can also be transported by the strong railway network through the CN Rail marshaling yards in Melville.

The most current information is available from the provincial Department of Highways and Infrastructure:

(306) 953-3500

Email: MHI.CustomerService@gov.sk.ca



Internet Source: <https://publications.saskatchewan.ca/#/products/83381>

INFRASTRUCTURE – SASKATCHEWAN RAILWAYS

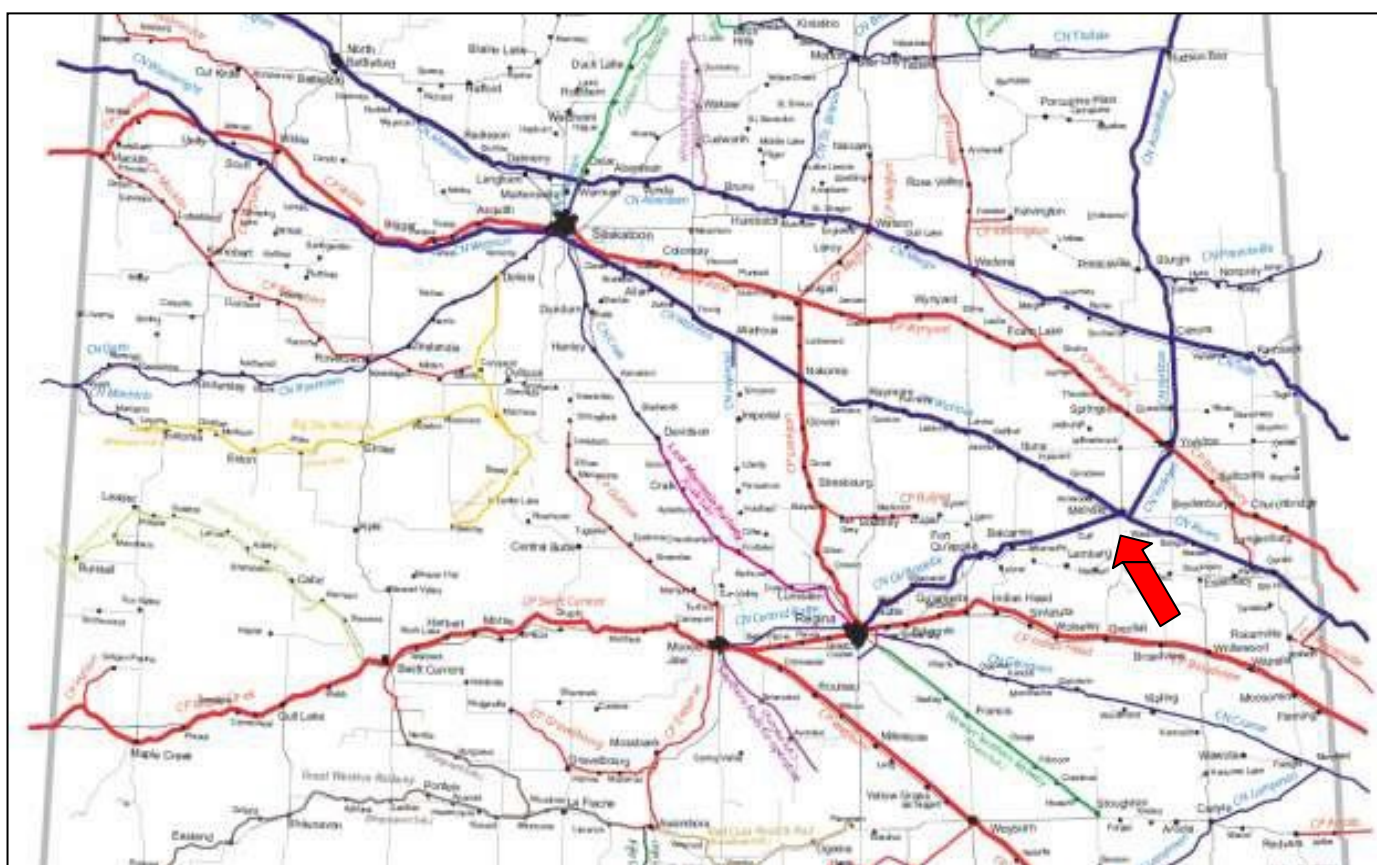
Railway infrastructure in Saskatchewan is extensive and robust in the Melville region. Melville is served by both the inter-continental CN Rail main line and the CP Rail branch line out of Yorkton. The Melville Industrial Parks have access to a robust railway system in order to be able to import and/or export materials and commodities.

Several industrial plants in the Melville-Yorkton area are located between CP and CN railway lines are able to negotiate more competitive rates. At North Portal near the City of Estevan, a new logistics rail terminal has been constructed by [Ceres Global Ag Corp](#) to move both grain and crude oil from both western Canada and the northern United States.

There are **no undue weight restrictions or car length restrictions** in the Melville region and on most railway routes from Saskatchewan. Most major railway lines in Saskatchewan can operate up **286,000 pounds per car** with cars being **47 feet or longer**. This includes Trans-Canada traffic, routes to Chicago and routes to New Orleans. In summary, very few restrictions of railway logistics from Melville to most key North American and global markets.

Agricultural grain, potash, and most recently tank cars for transport of crude oil account to most of the high-volume traffic through Saskatchewan and into continental and international markets.

Saskatchewan Railway Network

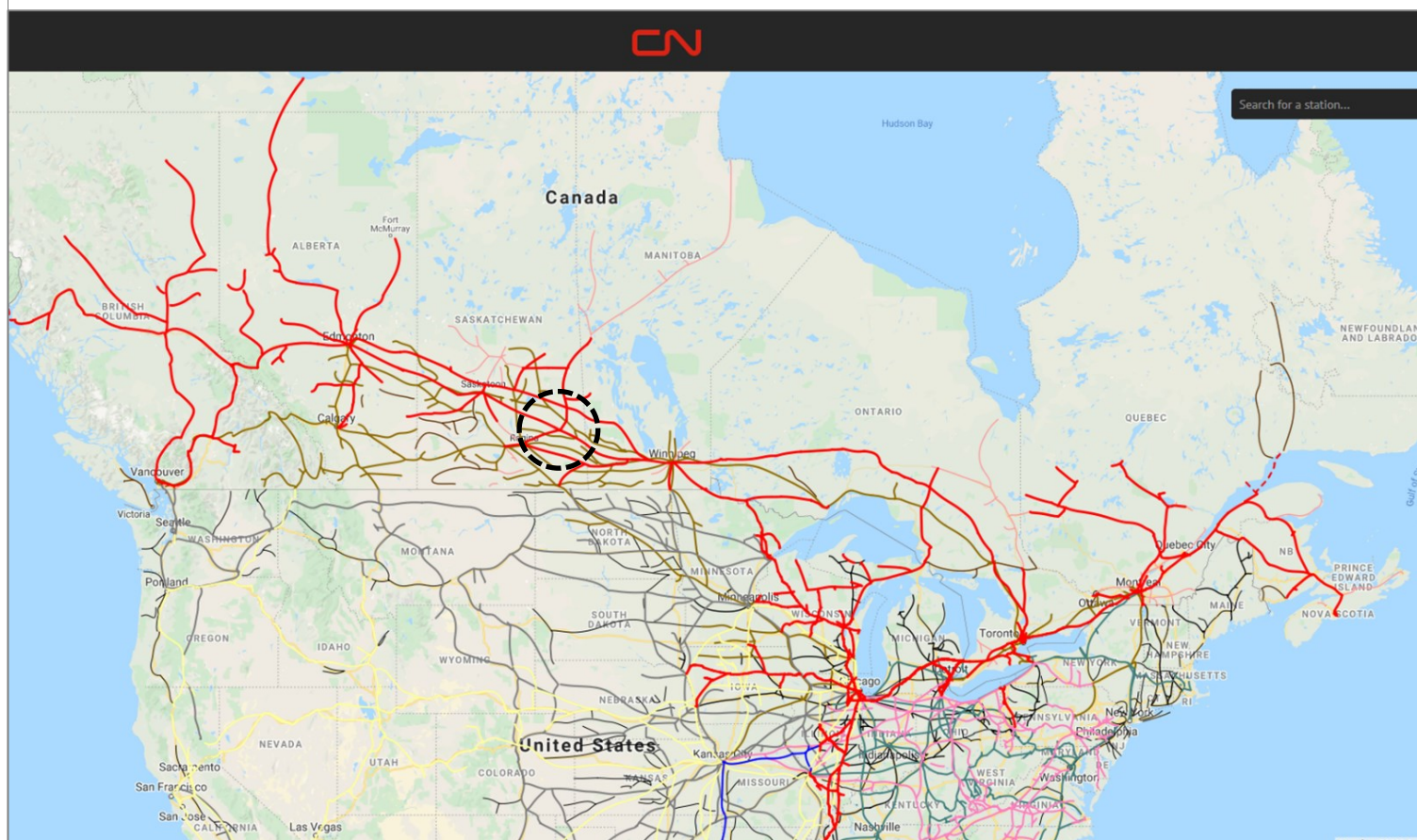


CANADIAN NATIONAL RAILWAY NETWORK - 2020

CN Rail employs over 25,000 employees in Canada and the United States and operates on approximately 20,000 miles of track in North America, offering rail connections to 3 coasts. About 600 CN Rail employees operate out of Melville, Saskatchewan – most are railway engineers and conductors – black-dashed circle.

CN Rail is the largest rail network in Canada and the only true transcontinental railway network in North America. It connects with ports on the Pacific, the Atlantic and the Gulf of Mexico.

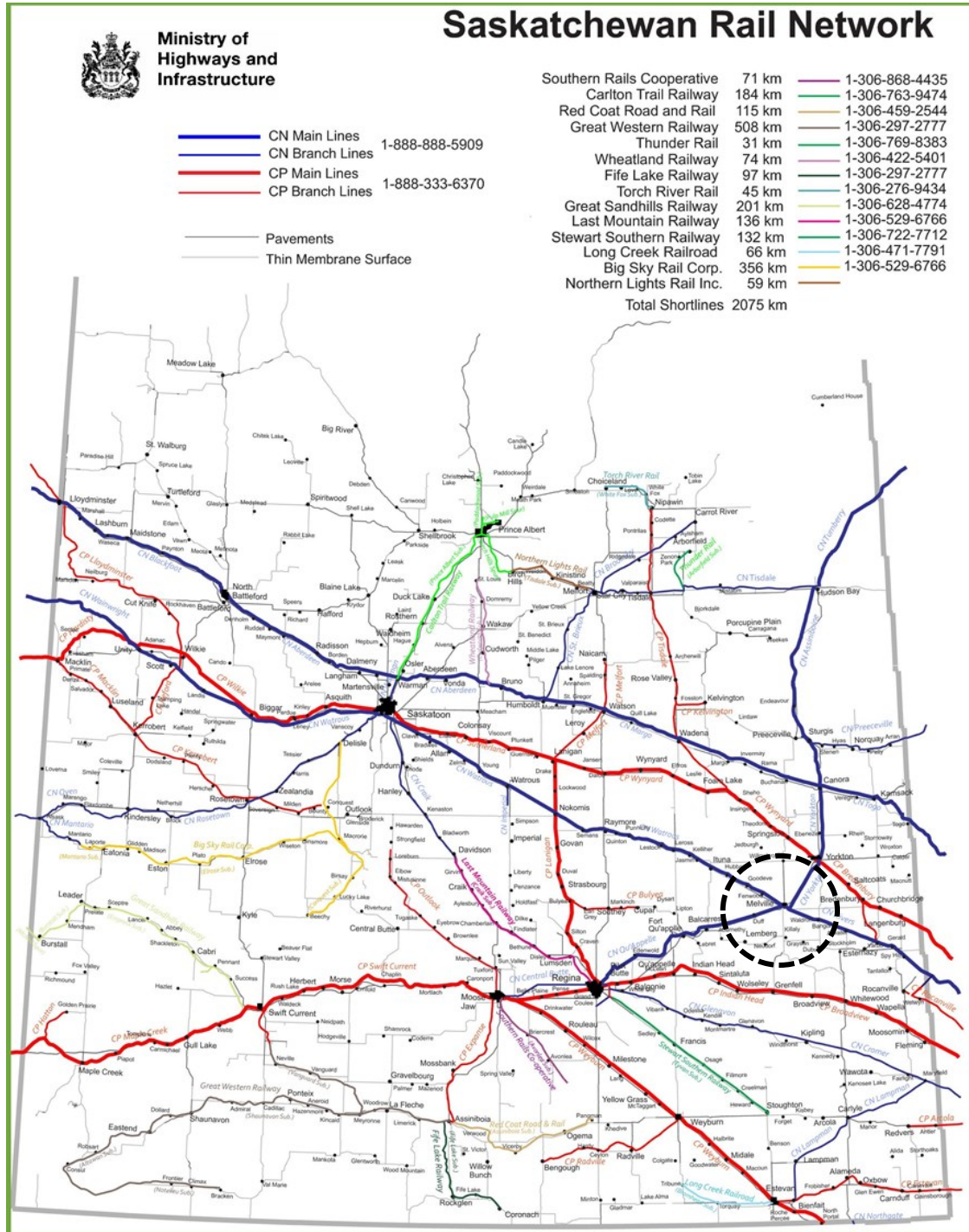
The company serves close to 75% of the U.S. population and all major Canadian markets



A CN Rail Investor Factbook can be accessed from this [LINK](#).

SASKATCHEWAN RAILWAY NETWORK - 2020

Melville and its industrial parks are well situated on the higher-grade railway lines in Saskatchewan with good connections to most places in North America – see dashed circle. A CN Rail branch line connects with Regina and the CP Rail mainline. A Melville to Yorkton CP Rail branch line is also available. Fourteen (14) short-line railways with 2075 km of track also serve Saskatchewan. The Saskatchewan Railway Network is illustrated below and includes linkage to several American railway lines.

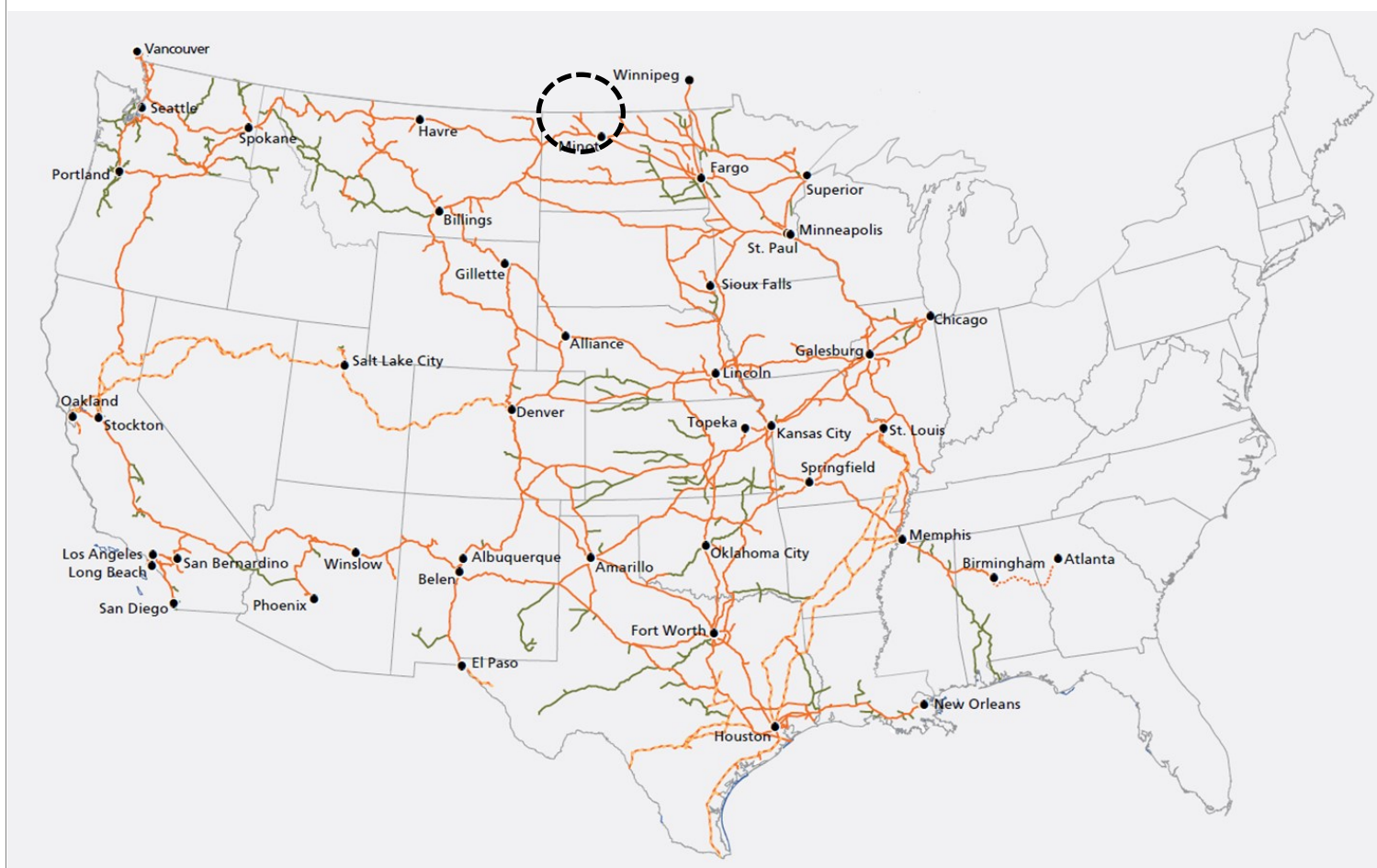


CONNECTION WITH SANTA FE - BURLINGTON NORTHERN RAILWAY

Both Canadian National Railway and CP Rail inter-connect with the newly merged [Santa Fe-Burlington Northern Railway](#) recently purchased by the major investor Warren Buffet from Omaha.

This combined network covers most of the North America including the major oil extraction and shipping from the Bakken Oil Field (black circle) in both North Dakota and Saskatchewan to the north.

The Canadian railways can also connect to the Santa Fe-Burlington Northern Railway at the Estevan-Minot junction along the Canadian-United States border. A new logistics rail terminal has been constructed by [Ceres Global Ag Corp](#) to move both grain and crude oil from both western Canada and the northern United States.



[Map LINK](#)

NATIONAL AND INTERNATIONAL TRADE CORRIDORS – MELVILLE

The City of Melville (red star) is well positioned in the western sector of the North American major trade corridor, including the fast-growing Pacific-Rim market and the north-south **NAFTA/NASCO** trade corridor. **The CN Rail mainline also links with the West Coast and the Pacific Rim trading partners.** Everett Hindley MLA -*Swift Current* is a board member.

[North America's Corridor Coalition](#) **NASCO** is a 25+-year old network of North American governments, businesses and educational institutions, driven by a common interest in collaboration along commercial corridors and trade networks.

NASCO in partnership with the Business Council of Canada, urges regulators on both sides of the Canada-US border to implement a number of measures to streamline North American supply chains and boost competitiveness. Their 21st century border action plan includes recommendations such as the harmonization of policies to allow access to expedited lanes for low risk traders, using Radio Frequency Identification (RFID) to quickly move trucks into Canada, and ensuring all lanes at the busiest ports of entry are always staffed. These measures would make a significant difference for cross-border trades and could be implemented immediately.



The report provides eight succinct and clear short-term recommendations, twelve medium-term recommendations, and a vision for a future border. The report provides a unified voice for North American trading partners to ensure that every effort is made to keep goods moving across the Canada-US border.

Its current action plan is available from this [LINK](#).

INFRASTRUCTURE — REGINA INTERNATIONAL AIRPORT

Regina Airport Authority

Regina Airport Authority Inc. (RAA) is a not-for-profit corporation which operates Regina International Airport (YQR) under a 60-year lease from Transport Canada. RAA's local Management Team oversees the day-to-day operations and development of Regina International Airport. The Authority is 100% self-financing, and does not receive any public monies from any level of government. There are regular flight connections in Canada, the United States and vacation locations in Mexico and the Caribbean.

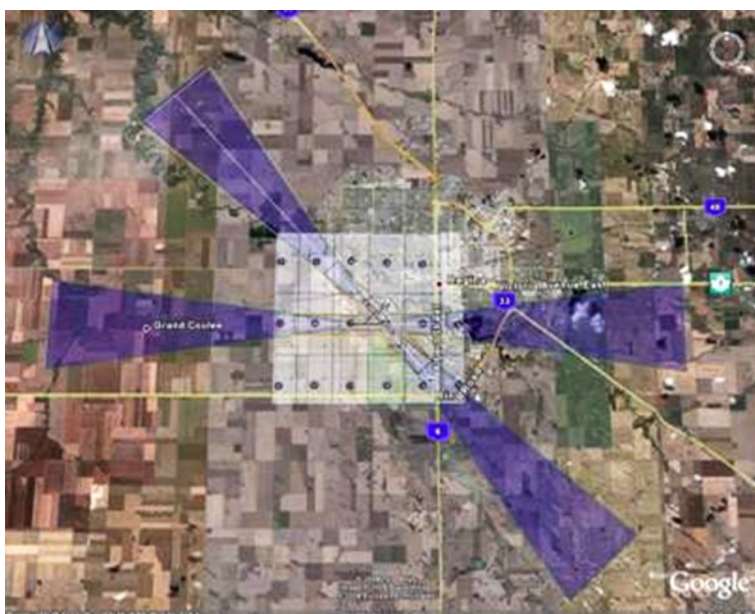
The Regina International Airport serves southern Saskatchewan which has a gross service population of about **500,000** people. Melville uses Regina as its terminal for passenger and air freight – travel time to the Regina International airport is about 90 minutes.

The Regina International Airport is located on about 517 hectares of land southwest of the City of Regina approximately four kilometres southwest of Regina's city centre. The CPR mainline railway runs along the northern boundary of the site. CN Rail has a branch line from Regina connecting to the CN Railway main line at Melville.

Regina's airport has two intersecting runways.

"Runway 13-31 is the primary runway, 7,900 feet long, and served by a full-length parallel taxiway with five exits. Runway 13 is certified to 4C precision standards and equipped with a Category I Instrument Landing System together with high intensity approach lighting to facilitate low visibility operations. The runway has a Pavement Load Rating (PLR) of 11 and was rehabilitated in 1992.

Runway 08-26 is a secondary runway, 6,200 feet long and certified to 4C non-precision standards. It does not have a parallel taxiway; a taxiway exit occurs at approximately the runway mid-point. No taxiway serves the west half of the runway, requiring aircraft to taxi on the runway. The runway has a PLR of 11 and condition varies from good to very good."



[Regina Airport Authority Website](#)

ADVANCED ICT SERVICES — CELL PHONE COVERAGE IN CANADA

Information and Communication Technologies (ICT) with ample broadband infrastructures are a fundamental means of communicating, doing business, delivering services to generate economic growth. ICT infrastructure is a key element for future fiscal revenues and employment generation. Saskatchewan and the City of Melville have good coverage by most of the main cellphone carriers in Canada.

Cell Phone Coverage Map



Rates and promotions change. Business plans can also be negotiated. Below is a listing of the major cell phone companies operating in Saskatchewan.

SaskTel - 4G LTE (Long Term Evolution) and now the improved LITE-A is currently available in Melville and district. In 2020, SaskTel added additional coverage. SaskTel 4G wireless network covers over 99% of Saskatchewan's population. SaskTel can be accessed from this link: [SaskTel- Coverage 2020](#)

Telus Communications

Telus offers 4G LTE service in both Saskatchewan and Canada. The Saskatchewan network coverage map can be found at this [Telus Link](#)

Bell Canada

Higher speed service LTE is available across Canada and throughout Saskatchewan including Melville. [Bell Link](#).

Rogers Communications

Rogers Communication has GSM/Edge service in most of Saskatchewan with emphasis along main highway transportation corridors. Covers all of Canada. The map of network coverage can be found at this [Rogers Link](#)

ADVANCED ICT SERVICES — HIGH SPEED INTERNET IN SASKATCHEWAN

Melville, Saskatchewan currently has five main internet providers.

The multiple configurations include 2 cable providers, 2 DSL providers, 1 Fibre Optics provider, 1 LTE provider, 1 mobile broadband provider and 1 satellite provider.

High speed internet is readily available for most business applications. Coverage is very similar to cell phones.

ENERGY AVAILABILITY, INFRASTRUCTURE AND COSTS

Saskatchewan has two Crown Corporation headquarters in Regina and engaged in the generation and supply of energy for the provincial economy: **SaskPower** and **SaskEnergy**.

SaskPower is the electrical Crown Corporation formed in 1929. It currently employs over 3,100 permanent full-time employees and manages \$11.8 billion in generation, transmission and distribution assets. The Crown operates three coal-fired power stations, seven hydroelectric stations, five natural gas stations and two wind facilities. Combined, they generate about **3,542 megawatts (MW)** of electricity and serve nearly 538,000 customers.

In general, electrical energy availability and costs are not an issue for commercial and industrial development in Saskatchewan at present or the long-term. The **Melville Industrial Park** has ample access to electrical energy.

SaskEnergy, and it's "sister" crown **TransGas** are provincial Crown corporations involved in natural gas service delivery respectively and bulk transmission respectively. Collectively, SaskEnergy employs more than 1,000 employees and contractors across the Province. In 2020, SaskEnergy serves 390,000 residential, commercial and industrial customers.

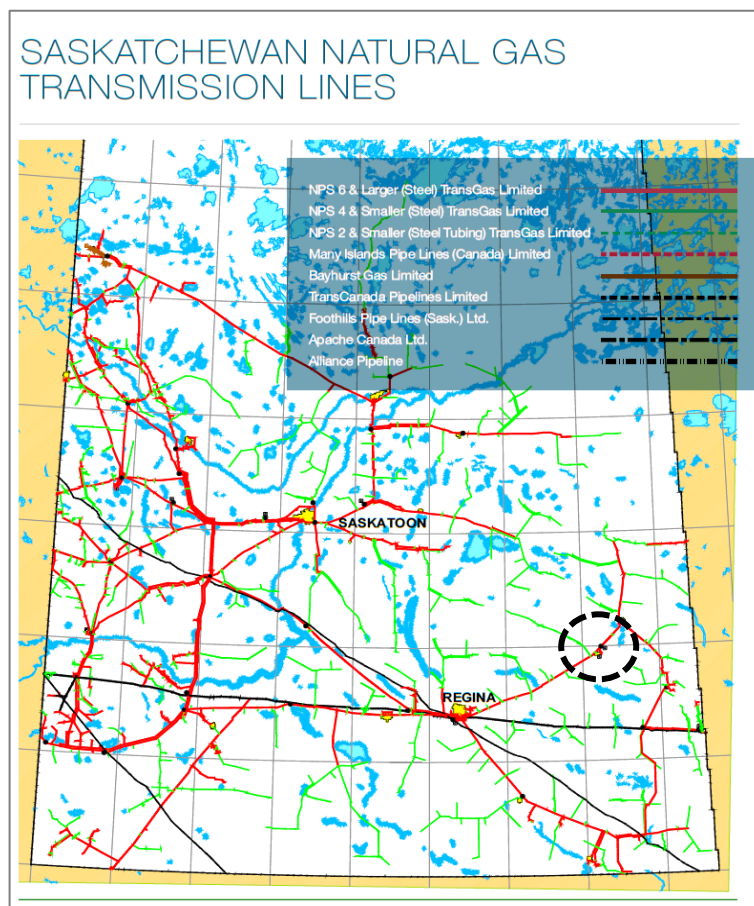
The natural gas transmission lines access both Saskatchewan and Alberta natural gas fields. Ample supplies and long-term reserves exist.

Melville (black dashed circle) is on a main transmission gas line which also includes large salt dome gas storage caverns in the immediate area of the **Phase 1 Melville Industrial Park**.

Both Crown corporations are seeking industrial users for their growing client base and prices are negotiable. The City of Melville is undertaking preliminary industrial park pricing from both Crown Corporations.

[SaskPower Annual Report](#)

[SaskEnergy Annual Report](#)



AMENITIES IN THE MELVILLE DISTRICT

AMENITIES - MEDICAL SERVICES IN MELVILLE DISTRICT

In December, 2017, the [Saskatchewan Health Authority](#) was launched transitioning 12 former Regional Health Authorities to a single provincial health authority. The Saskatchewan Health Authority is the largest organization in Saskatchewan, employing over **44,000 employees** and **physicians** responsible for the delivery of high quality and timely health care for the entire province.

In the leadership structure, the Saskatchewan Health Authority has implemented a [Dyad Leadership Model](#) for clinical delivery portfolios. In this model, an administrative leader and a physician are closely partnered in a shared and complementary decision-making relationship. Dyads ensure physician and administrative leadership engagement in joint decision making, shared accountability and ongoing open and transparent communication.

The City of Melville is part of the [Sunrise Health District](#) within the over-arching Saskatchewan Health Authority. There are currently forty-five (45) medical physicians and specialists serving the Yorkton-Melville area. General practitioners' practice from Melville with the majority of medical specialists located in Yorkton. The Regina General and the Pasqua Hospitals located in Regina provide more specialized medical care.

Critical care patients from St. Peter's Hospital in Melville are transferred by a [Shock Trauma Air Rescue Society \(STARS\)](#) which currently operates a fleet fourteen (14) of Airbus BK117 and AgustaWestland AW139 helicopters in western Canada. A landing pad is located on the roof of the Regina General Hospital.

[Healthcare in Canada](#) is publicly funded. *The Medical Care Insurance Act* became law on July 1, 1962, making Saskatchewan the first province in Canada to introduce **free public health care**. The national system of "**Medicare**" was modeled after Saskatchewan and removes a significant burden from private sector companies, especially from the United States.

The following medical and community services are public services and are free of charge for all Saskatchewan residents holding Saskatchewan Health coverage:

- **All medically necessary services** provided by physicians (inpatient and outpatient services).
- **Physiotherapy** or **occupational** therapy - Services provided through hospitals, special care homes, community agencies or by private clinics in Saskatchewan that have a contract with the health districts.
- **Screening mammography** for women aged 50 to 69 - These services are covered through facilities of the Provincial Screening Program for Breast Cancer. If your physician sends you elsewhere to diagnose a condition, Saskatchewan Health continues to cover your service.
- **Immunization** services - Immunizations for children are offered at health clinics and schools. Influenza vaccine is available every year for all Saskatchewan residents 6 months of age and older.
- **Sexually transmitted infections (STI)** treatment - Approved treatment medications from STI clinics (Regina, Saskatoon and Prince Albert) and physicians are provided without cost to patients.
- **Human immunodeficiency virus (HIV)** Testing - HIV antibody testing can be done through a private physician, STI clinic or HIV anonymous testing clinic. STD clinics and anonymous HIV testing clinics are located in Regina, Saskatoon and Prince Albert. Anonymous testing clinics do not require that clients give their identity. The testing is without cost to patients.

- **Services for treating alcohol and drug abuse problems** - Services provided to individuals and families affected by alcohol and drug abuse through the local health region and the Metis Addictions Council of Saskatchewan Incorporated.
- **Mental health services** - Services provided through the local health region for the treatment of mental health problems and mental disorders.
- **Problem gambling services** - Services provided through the local health region to individuals and families for the treatment of problem gambling.
- **Supplementary health services** - This program provides select additional health services to people recommended by Social Services. Under this program, Saskatchewan Health covers certain dental services, prescription drugs, medical supplies and appliances, optical services, podiatry (chiroprody) services, chiropractic services up to 12 treatments a year, and emergency medical transportation costs. Saskatchewan Health mails a letter to you if you are assessed by Social Services as being eligible to receive these benefits.
- **Family health benefits** - Select additional health services are provided to lower income working families eligible for benefits in association with provincial income support programs. Benefits are targeted at children under 18 years of age and are the same as those provided under the Supplementary Health Program. Some restrictions apply in adult benefits.
- **Dental implants** - Dental implants are covered in exceptional situations where no other method of treatment is appropriate. Coverage will be limited to medical circumstances of tumours (benign and malignant) and congenital defects (cleft palate and metabolic disorders). Coverage will require a specialist in oral maxillofacial surgery to request prior approval from Medical Services, Saskatchewan Ministry of Health. This requires the specialist to submit in writing, information and rationale to support the request. Coverage is limited to the initial cost related to the provision of dental implants and does not extend to ongoing maintenance costs. Dental implants for trauma, post-surgical temporomandibular joint disorder (TMJ), or cosmetic purposes will not be covered.

These **publicly funded, integrated, health care insurance benefits relieve Saskatchewan-based businesses** from a wide range of basic employee health care costs. This fact may be of interest to many **American-based** companies which often are required to privately fund health care insurance programs for their employees

St. Peter's Hospital – Melville (Sunrise Heath District)

200 Heritage Drive, Box 1810, Melville, SK S0A 2P0, Telephone 306-728-5407

30 acute care beds – Accredited District Acute Care Hospital – 4 doctors and an average of 90 staff

Provides the following services:

24 Hour Emergency
Dietitian
Medicine
Outpatient Services
Pharmacy
Social Work

Chemotherapy Outreach Program
Laboratory Services
Endoscopy
Pastoral Care
Physiotherapy
X-Ray Services

STARS - SHOCK TRAUMA AIR RESCUE SERVICE FOUNDATION

The **STARS** Emergency Link Centre (ELC) was established in 1996 to meet the needs of industry working in remote locations. Today, services offered by the STARS ELC are used by the oil and gas industry, forestry, mining, recreation, heavy industry and movie production.

With **STARS**, those living in smaller urban and rural communities, working in remote areas, travelling on highways or being transported from community hospitals to major medical centres, receive the very best in critical care via helicopters staffed and outfitted as mobile ICUs.

STARS currently operate a fleet fourteen (14) of Airbus BK117 and AgustaWestland AW139 helicopters in western Canada. Each has been specially outfitted for helicopter EMS operations including night vision equipment for the pilots. All-weather emergency transport is provided.

In Saskatchewan **812 STARS missions** were carried out during 2018/19 from bases in Regina and Saskatoon – with **seven (7) missions to Melville**. In general, missions begin within ten (10) minutes of an emergency dispatch.

A special roof landing pad exists on the roof of the Regina General Hospital. Emergency transports from Melville to Regina are under the “*magic*” 1-hour travel time.

An average of eight (8) emergency calls are handled every 24 hours and 7 days per week in Saskatchewan.



[STARS Air Ambulance Website](#)

EMERGENCY SERVICES – MELVILLE & DISTRICT

Royal Canadian Mounted Police

515 Main St., Melville, SK S0A 2P0

Phone: (306) 728-1700

Emergency Calls Only: (306) 310-7267

Website: www.rcmp-grc.gc.ca

AMBULANCE/EMS

Melville EMS - Operated by Sunrise Health Region

Emergencies and Ambulance Bookings: 911

Information: (306) 728-9219 or (306) 728-7196

Website: www.sunrisehealthregion.sk.ca

Air Ambulance Services - Saskatchewan Health

Call No Charge (888) 782-8247

Website: www.saskatchewan.ca/live/health-and-healthy-living

Fire Services

Melville Fire and Rescue – 30 volunteer fire-fighters and 3 fire-trucks respond to 95 emergencies annually

151 Prince Edward Street, Melville, SK S0A 2P0

Tyrone Mogenson, Fire Chief/Building Inspector

Cell: (306) 728-0217

E-mail: tmogenson@melville.ca

Emergency Measures Program

Emergency Planning Coordinator, Box 1240 Melville, SK S0A 2P0

Phone: 306-728-6840 - Mr. Ron McCullough, City Manager

E-mail: emo@melville.ca

Parkland Victims Services Inc.

Melville RCMP Detachment, 515 Main Street, Melville, SK S0A 2P0

(306) 786-4510 (Yorkton)

Website: www.parklandvictimservices.ca

POST-SECONDARY EDUCATION & TRAINING

UNIVERSITY OF REGINA

The University of Regina became an autonomous, degree granting institution on July 1, 1974. Today, the University is a comprehensive institution with nearly 200 programs across 10 faculties and 25 departments, with enrolments of close to 15,000 full and part time students. With both the main campus and the historic College Avenue campus located across more than 75 hectares in Wascana Park one of the largest urban parks in North America. The University of Regina is home to 15 research centres and institutes that enhance the teaching and research opportunities available on campus and serve as catalysts for interdisciplinary collaboration and innovation. Alumni are now over 70,000. **Melville** is located **90 minutes north-east** of the University of Regina.

Federated Colleges

The University of Regina works closely with its three federated colleges offering excellence and diversity in educational experiences:

■ First Nations University of Canada

The University of Regina recognized the important need to promote First Nations research and scholarship and increase employment opportunities for Aboriginal people. That commitment led to the creation of the Saskatchewan Indian Federated College (SIFC) in 1976. In 2005, SIFC became known as the First Nations University of Canada, an independently governed post-secondary institution, federated with the University of Regina to fulfill a vision of creating greater opportunity for Canada's Aboriginal people to excel and prosper in today's world.

■ Campion College

A Catholic, Jesuit liberal arts college, Campion College provides a unique university experience characterized by a strong sense of community and focus on personal support.

■ Luther College

Luther College is a university within a university. Its focus is on teaching and on being student-centered. Luther College teaches a variety of courses within the faculties of Arts, Fine Arts and Science. Students may also begin several pre-professional programs through Luther. Luther College originated in **Melville** in 1903.

SASKATCHEWAN POLYTECHNIC

<http://saskpolytech.ca/>

The Saskatchewan Polytechnic has about 14,280 students in four main campus schools in Saskatchewan - 5,800 in Saskatoon, 3,370 in Regina, 2,800 in Moose Jaw and 2,200 in Prince Albert. About 175 programs are available with 1,700 instructors and an annual budget of about \$250 million. Over 90 percent of graduates obtain employment.

PARKLAND REGIONAL COLLEGE — see following pages for information.

AMENITIES — ELEMENTARY, HIGH SCHOOL AND POST-SECONDARY

Magic Moments Playschool

800 Prince Edward St

Melville, SK S0A 2P0

Phone: (306) 730-7444

Email: mdesrochers22@gmail.com

[Check them out on Facebook](#)

Miller Elementary School

Grades K-4

642 6th Ave W

Phone: (306) 728-3961

Fax: (306) 728-4489

Website: www.gssd.ca/school/mil

Davison Elementary School

Grades K-6

300 Montreal St

Phone: (306) 728-3955

Fax: (306) 728-4377

Website: www.dav.gssd.ca

St. Henry's Jr. Elementary School

840 Main St.

Phone: (306) 728-4758

Fax: (306) 728-2078

Offers French Immersion

Website: www.sthenrysjr.christtheteacher.ca/

St. Henry's Sr. School

Grades 6-9

1255 Prince Edward St

Phone: (306) 728-3877

Offers French Immersion!

Website: sthenryssr.christtheteacher.ca

Melville Comprehensive School

Grades 7-12

202-10th Ave E

Phone: (306) 728-4181

Fax: (306) 728-4742

Website: www.gssd.ca/school/mcs

Parkland Regional College – Melville Campus

9th Ave E

Melville, SK S0A 2P0

Phone: (306) 728-4471

Fax: (306) 728-2576

Website: www.parklandcollege.sk.ca

Adult Basic Education - Adult 10

Adult Basic Education - Adult 12

Agribusiness Diploma

Agricultural Equipment Technician

Agriculture and Bioresources (First Year University)

Anatomy & Physiology

Arts & Science (First Year University)

Automotive Service Technician

Bridging the Gap: The Multi-Generational Workplace

Bridging to Science, Technology, Engineering, Math (STEM) & Nursing

Business Administration/Commerce (First Year University)

Business Certificate

Business Management Diploma

Cannabis Workplace Safety for Employees

Certificate in Front Line Management

Certified Crop Advisor

Change Management

Clearly Canadian (Canadian pronunciation)

Computer Training

Confined Space Awareness/Entry

Conflict Resolution Skills

Continuing Care Assistant Certificate (Full-Time)

Continuing Care Assistant Certificate (Part-Time)

Conversational Ukrainian

Customer Service Training

Dealing with Difficult People

Dentistry (First Year University)

Early Childhood Education (Certificate)

Early Childhood Education (Diploma)

Ed2go (Online Courses)

Education (First Year University)

Emergency Medical Responder

Emotional Intelligence

English as an Additional Language (EAL)

Essential Skills Training

Fall Protection

Fire - NFPA 1002 - Advanced Pumping Operations, Aerial Apparatus, IAPD Driving

Fire - NFPA 1041 - Instructor Qualifications

Fire - NFPA 1051 - Wildland Firefighter Professional Qualifications

Fire - NFPA 1072 - Dangerous Goods Awareness & Operations

Fire - NFPA 1081 - Industrial Firefighter Training

Fire - Regional/Municipal Training

Fire - Surface Mine Rescue Introduction

Fire Extinguisher Training

Firefighter - NFPA Standard 1001 (Full-Time)

Firefighter - NFPA Standard 1001 (Part-Time)

Fireman's Level Prep Course (Steam Engineering)

First Aid/CPR (Standard)

Fundamentals of Welding

General Mine Safety Awareness

Geography (Bachelor Degree)

Global Business Management (Post-Grad Certificate)

Grain Marketing (An Introduction)

Ground Disturbance

H2S Alive

Heavy Equipment Operator Certificate

Heavy Equipment Truck & Transport Technician

Indigenous Education (Bachelor Degree)

Industrial Mechanic

International Student Program Options & Tuition

Introduction to Grain Marketing

Journalism (First Year University)

Justice (Bachelor Degree)

Kinesiology (First Year University)

Knife Making - Novice Level

Law (First Year University)

Leadership Skills for Front Line Managers

Literacy Services

Management

Medical Terminology

Medicine (First Year University)

Mental Health First Aid

Microsoft Project Training

Northern Studies (Bachelor Degree)

Nursing (Bachelor Degree)

Nursing (Master's Degree)

Nutrition and Pharmacy (First Year University)

Office Administration Certificate (Full-Time)

OHS Committee Level 1
Online Courses (Ed2go)
Optometry (First Year University)

Personality Dimensions
Pinetree - Leadership Skills for Front Line Managers

Police Studies (Bachelor Degree)
Power Engineering (Third Class)
Power Engineering Technician (Fourth Class)

Practical Nursing Diploma
Primary Care Paramedic Certificate
Project Management
Pronunciation - Clearly Canadian

Rigging & Hoisting

Safety Training
Scaffolding Pre-Employment
Security Officer Training
Selling is Service

Service Best Customer Service Training
Social School Workshop
Social Work (Bachelor Degree)
Sociology (Bachelor Degree)
Speech Science's Pronounce it Perfectly
Spill Response
Supervision
Supervision & Safety

The Strong Interest Inventory
Transportation of Dangerous Goods (TDG)

U of R Project Management
Understanding Employer Responsibilities in Human Resources
University - First Year

Veterinary Medicine (First Year University)

Water & Wastewater and CEU Credit Training
Welding - Fundamentals
Welding Certificate
Workplace Hazardous Materials (WHMIS)

AMENITIES — CULTURAL AND SPORTS

Archery

Full Quiver Family Archery

Contact Person: Lariene Thompson

Phone: 306-728-5415

Email: Lariene1980@hotmail.com

Website: <http://fullquiverfamilyarchery.com/>

[Like us on Facebook](#)

Tru Flite Archery Club

Contact Person: Shawn or Natasha Aichele

Melville, SK S0A 2P0

Phone: 306-730-6678 or 306-730-6600

Email: sahunter528@gmail.com or nlepp123@icloud.com

Art & Music

Free My Muse Theatre Company

Contact Person: Carrie Pengilly (Artistic Director)

Phone: 1-306-782-6873

Email: freemymuse@hotmail.com

Jam Space

Contact Person: Richard Groulx

Phone: 1-306-535-5393

Email: TheJamSpaceEmail@gmail.com

Melville Art Club

Contact Person: Wally Oucharek or Theresa Franks

Phone: 306-728-2588 (Wally) or 306-728-2182 (Theresa)

Email: tefranks@sasktel.net

Val Exner Painting

Contact person: Val Exner

Phone: 306-728-4410

World Tree Music Lessons

Contact: Terami Phillips

Phone: 306-720-0392

Email: teramiphillips@gmail.com

Baseball

Melville Millionaires Baseball

Melville, SK S0A 2P0

Phone: 306-728-3657

Website: <http://www.millionairesbaseball.com>

Melville Minor Ball

Melville, SK S0A 2P0

Email: melvilleminorball@outlook.com

Website: www.melvilleminorball.ca

Basketball

Melville Recreational Basketball

Contact Person: Ryan Perpetua

Melville, SK S0A 2P0

Phone: 306-730-7777

Email: ryanthadeusperpetua@yahoo.com

Baton, Dance & Gymnastics

Leaps and Bounds Gymnastics Club

Contact Person: Alexis Johnson

Phone: 306-760-1249

Email: leapsandboundsgymnastics@outlook.com

[Like us on Facebook](#)

Melville Dance Association

Contact Person: Debbie Karius

Phone: 306-728-5128

Email: Karius.debbie@gmail.com

Website: www.melvilledance.com

[Like us on Facebook](#)

Golfing

Melville Golf & Country Club

Melville, SK S0A 2P0

Phone: 306-728-3931

Website: www.melvillegolfclub.ca

[Like us on Facebook](#)

Gymnasiums & Fitness

Melville CN Gym

Melville, SK S0A 2P0

Phone: Patricia Brown 306-728-2323

[Like us on Facebook](#)

Football

Melville Minor Football

Contact Person: Coach John Svenson

Phone: 306-728-9322 - Mr. Svenson or 306-720-0832 - Mrs. Goebel

Email: melvilleminorfootball@gmail.com

Website: www.melvilleminorfootball.ca

Ice Sports

Melville Curling Club

Contact Person: Larry Kreklewich

Phone: 306-720-0351

Email: kreklewichlb@imagewireless.ca

Melville Minor Hockey Association

Contact: Tammy Stevenson

Phone: 306-730-5223

Email: chairman@melvilleminorhockey.net

Box 234 Melville, SK S0A 2P0

Website: www.melvilleminorhockey.net

Melville Millionaires Hockey

Melville, SK S0A 2P0

Phone: 306-728-2363

Dwayne Kraft (President)

Jarett Waldbauer (Assistant Coach & General Manager)

Website: www.melvillemillionaires.ca

[Like us on Facebook](#)

Melville Moneybags Rec Hockey

Contact Person: Kathy Nielsen

Phone: 306-728-9053

Email: 4kathynielsen@gmail.com

Melville Speed Skating

Contact Person: Kim Engel

Email: kim_35@hotmail.com

Skate Melville (Figure Skating)

Contact Person: Briana Willburn

Phone: 306-730-8174

Email: skatemelville@live.com

Martial Arts

International Mantis Kung Fu

Contact Person: Tim or Dawn Oehler

Melville, SK S0A 2P0

Phone: 306-728-2250 or 306-607-9094

Email: info@haojiamenmantis.com

Website: www.silfookungfu.com

Skyline Shotokan Karate

Davison School, 300 Montreal St, Melville, SK, S0A 2P0

Contact: Sensei Brendan Breen

Phone: (306) 795-2880

Email: bbreen@sasktel.net

Facebook: <https://www.facebook.com/skylineshotokankarate/>

Website: www.skylineshotokankarate.com

Other Activities

Melville Air Cadets

Contact Person: Leisa Thiele

Phone: 306-728-9567

Email: leisat@live.ca

Melville Co-Ed Slo Pitch League

Melville, SK S0A 2P0

Melville Legion Army Cadets

Contact Person: Dominique Hayden

Phone: 306-641-9402

Email: dominiquehayden@cadets.gc.ca

Melville Scouts Association

Contact Person: Mike Foley

Phone: 306-621-2846

Email: mikefoley5@hotmail.com

Melville Tennis Club

Melville SK, S0A 2P0

Melville Town "N" Country 4-H Club

Contact Person: Jen Gilbert

Phone: 306-760-1413

Email: j.gilbert@sasktel.net

Oasis Youth Centre

Contact Person: Jennette Pawelko

Melville, SK S0A 2P0

Phone: 306-728-9166

Email: oasis.youth.melville@gmail.com

Parkland Valley Sport, Culture & Recreation District

Contact Person: Erin Sobkow

Phone: 1-306-786-6585

Email: esobkow@parklandvalley.ca

Website: www.parklandvalley.ca

Soccer Youth League

Melville, SK S0A 2P0

Email: recreation@melville.ca

Phone: (306) 728-6840

Youth Bowling Canada

Contact Person: Theresa Ostlund

Melville, SK S0A 2P0

Phone: 306-728-3888

Email: toslund@sasktel.net

Other Clubs/ Organizations

Beautification Melville

Contact Person: Louise Tetreault
Melville, SK S0A 2P0
Phone: 306-728-2827
Email: p.tetreault@sasktel.net

Chamber of Commerce

Contact Person: Harvey Kormos
Melville, SK S0A 2P0
Phone: 306-728-4177
Email: melvillechamber@sasktel.net
Website: www.melvillechamber.com

Kinette Club of Melville

Contact Person: Bonnie Ulmer
Phone: 306-728-0109
Email: bonnieulmer@sasktel.net

Melville Fish & Game League Inc.

Phone: Ken Somogyi 306-728-2244 or Scott Brown 306-728-4940
Includes a local target range up to 300 yards.
Website: www.swf.sk.ca

Melville Kinsmen Club

Phone: Scott Orr (306) 720-9241
Phone: Rob Crawford (306) 794-3215

Melville Lions Club

Contact Person: Marg Starchuck
Melville Community Works Air Cadets Room
800 Prince Edward St. Melville, SK S0A 2P0
Phone: 306-728-2865
Email: melvillelionsclub@gmail.com
Website: http://e-clubhouse.org/sites/melville_sk/

Showstoppers Snowmobile Club

Melville, SK S0A 2P0
Phone: Dave Cheveldae (306) 728-4645
Work: (306) 728-3766
Cell: (306) 728-7928

Amenities – Regina, Saskatchewan (Provincial Capital)

Art Gallery of Regina

The Art Gallery of Regina is an independent, public gallery located in the Neil Balkwill Civic Arts Centre in Regina. The gallery features contemporary art work with an emphasis on Saskatchewan artists. In addition to art exhibitions, the gallery offers an extensive public education program including informational and hands-on workshops, lectures, visiting artist events and demonstrations.

2420 Elphinstone St.

Phone: (306) 522-5940

[View Website](#)

Assiniboia Art Gallery

The Assiniboia Gallery showcases contemporary and traditional works of art by established and emerging visual artists from across Canada. The gallery's collection includes original water colour, oil, and acrylic paintings as well as encaustic works, sterling silver jewelry, blown glass, ceramics, sculpture and photography.

2266 Smith St.

Phone: (306) 522-0997

[View Website](#)

Conexus Arts Centre

Whether you're looking for tickets to an upcoming event at the Centre or planning a meeting, special event, seminar, trade show, reception, banquet or fundraiser... Conexus Arts Centre is ready to serve you!

200A Lakeshore Dr.

Phone: (306) 565-4500

[View Website](#)

Dunlop Art Gallery – Central

The Dunlop Art Gallery is dedicated to engaging, researching and presenting a diverse range of visual artwork. The main focus is on contemporary culture. This art collection preserves works of art of contemporary and historical significance for the people of Regina and Saskatchewan. The collection features only work by Saskatchewan artists.

2311 12th Ave. Central Library

Phone: (306) 777-6040

[View Website](#)

Dunlop Art Gallery – Sherwood Village

The Dunlop Art Gallery is dedicated to engaging, researching and presenting a diverse range of visual artwork. The main focus is on contemporary culture. This art collection preserves works of art of contemporary and historical significance for the people of Regina and Saskatchewan. The collection features only work by Saskatchewan artists.

6121 Rochdale Blvd.

Phone: (306) 777-6040

[View Website](#)

Evrz Place

Evrz Place is one of the largest and most influential event complexes in the country. It is a centre of excellence for entertainment, **agri-business**, sporting, recreational and cultural activities. Evraz Place boasts 1.9 million square feet of indoor space and close to 42 acres of usable outdoor tradeshow space. The organization produces and hosts the majority of Regina's major events every year, including the **Western Canada Farm Progress Show**, the provincial exhibition — Queen City Ex and Prairie Mobile Taste of Spring. It is home to **Canadian Western Agribition**, the WHL's Regina Pats, Spring Home & Garden Show & Sale, First Nations University of Canada Pow Wow and numerous concerts, tradeshow and conventions.

1700 Elphinstone St.

Phone: (306) 781-9200

[View Website](#)

Globe Theatre

Globe Theatre is the province's largest performing arts organization and the regional theatre for Regina and southern Saskatchewan. Globe Theatre is a national centre of excellence in the production of theatre-in-the-round and in fostering the work of Saskatchewan artists. The Globe Theatre Society is a Board run not-for-profit organization.

1801 Scarth Street

Phone: (306) 525-6400 **Toll Free:** 1-866-954-5623

[View Website](#)

Kramer IMAX Theatre

Saskatchewan's only giant screen theatre featuring a pair of IMAX 3D 15/70mm film projectors with ultra-high-resolution images on a screen that is 52' tall and 73' wide. With more than 10,000 watts of audio power.

2903 Powerhouse Dr.

Phone: (306) -522-4629

[View Website](#)

Regina Little Theatre

Regina Little Theatre (RLT) is a non-profit community theatre company dedicated to providing creative opportunities for amateur performers and backstage personnel. RLT is operated by volunteers and has the proud distinction of being the oldest continuously-producing, English-speaking theatre company in Western Canada.

1077 Angus St.

Phone: (306) 779-2277

[View Website](#)

Regina Plains Museum

Regina is steeped in history. The Civic Museum houses 17,000 artifacts including a steam locomotive. The museum is also home to a unique and internationally recognized work of art by Saskatchewan artist Jacqueline Berting. The Glass Wheatfield – A Salute to Canadian Farmers – is a sculpture that must be viewed in person.

1375 Broad Street

Phone: (306) 780-9435

[View Website](#)

Regina Symphony Orchestra

Founded in 1908, the Regina Symphony Orchestra is a full scale, fully professional orchestra that, in a 39-week season, presents a pre-season outdoor concert, 8 Masterworks concerts, 5 Pops concerts, 2 family-oriented concerts, 6 double chamber concerts, and occasional special concerts including perennial favourite Handel's Messiah.

2424 College Ave.

Phone: (306) 791-6395

[View Website](#)

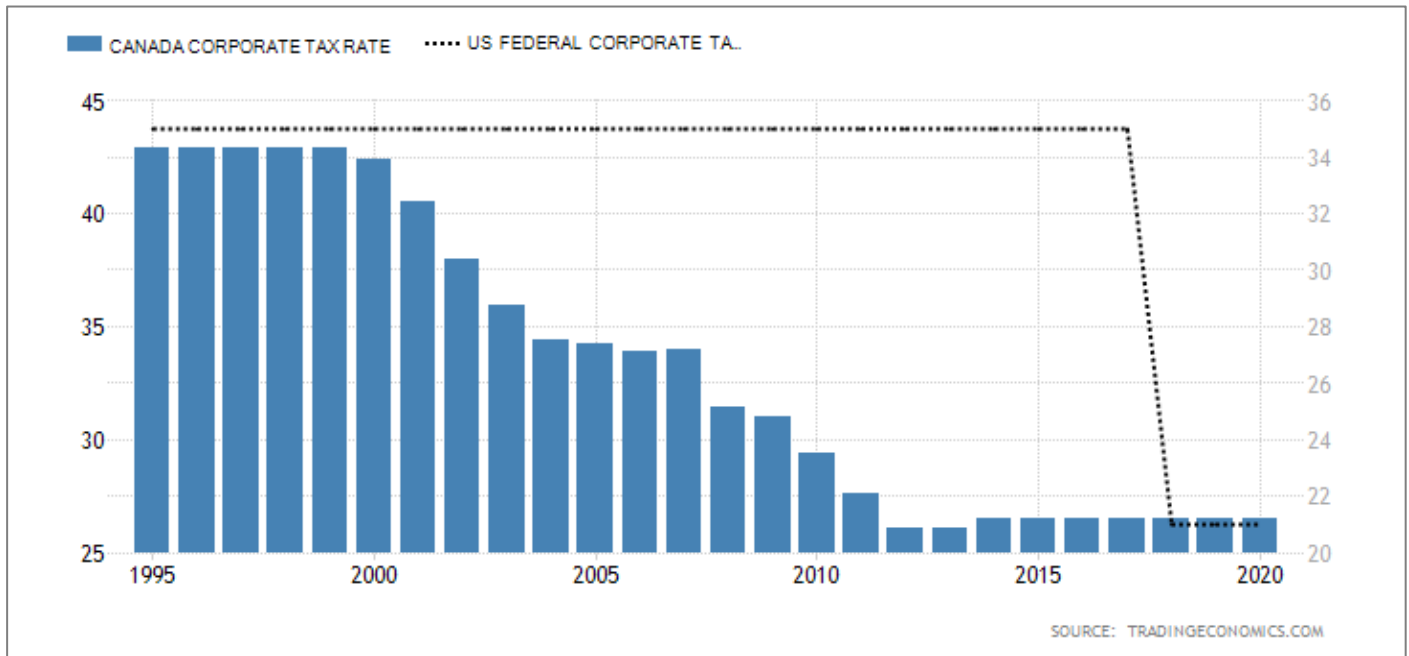
Regina Folk Festival

Regina Folk Festival Inc. (RFF), which has operated for over 45 years, is a non-profit that throws some wonderful events throughout the year. First and foremost, there is the Festival itself! Held annually in Victoria Park on the weekend following the long weekend in August with both local and international artists.

[View Website](#)

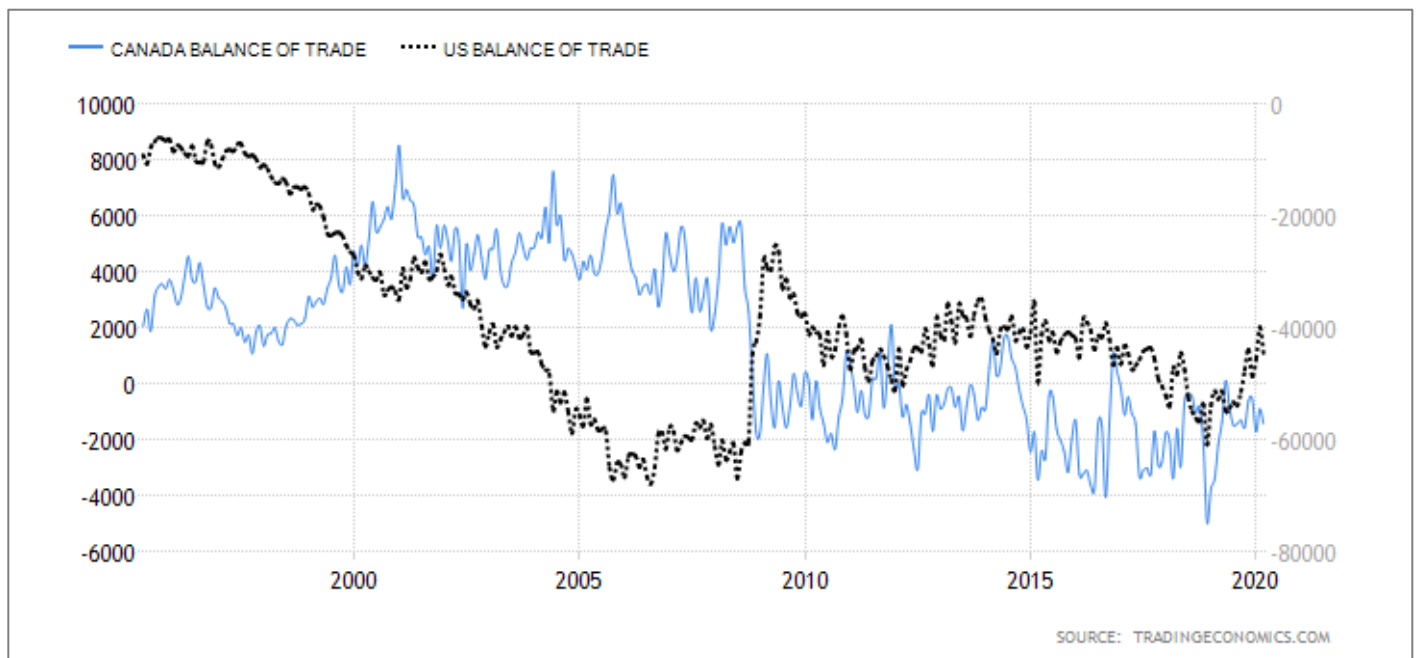
SAMPLE OF COMPARATIVE DATA
FOR
CANADA VS UNITED STATES

Federal Corporate Tax Rate – Canada vs United States



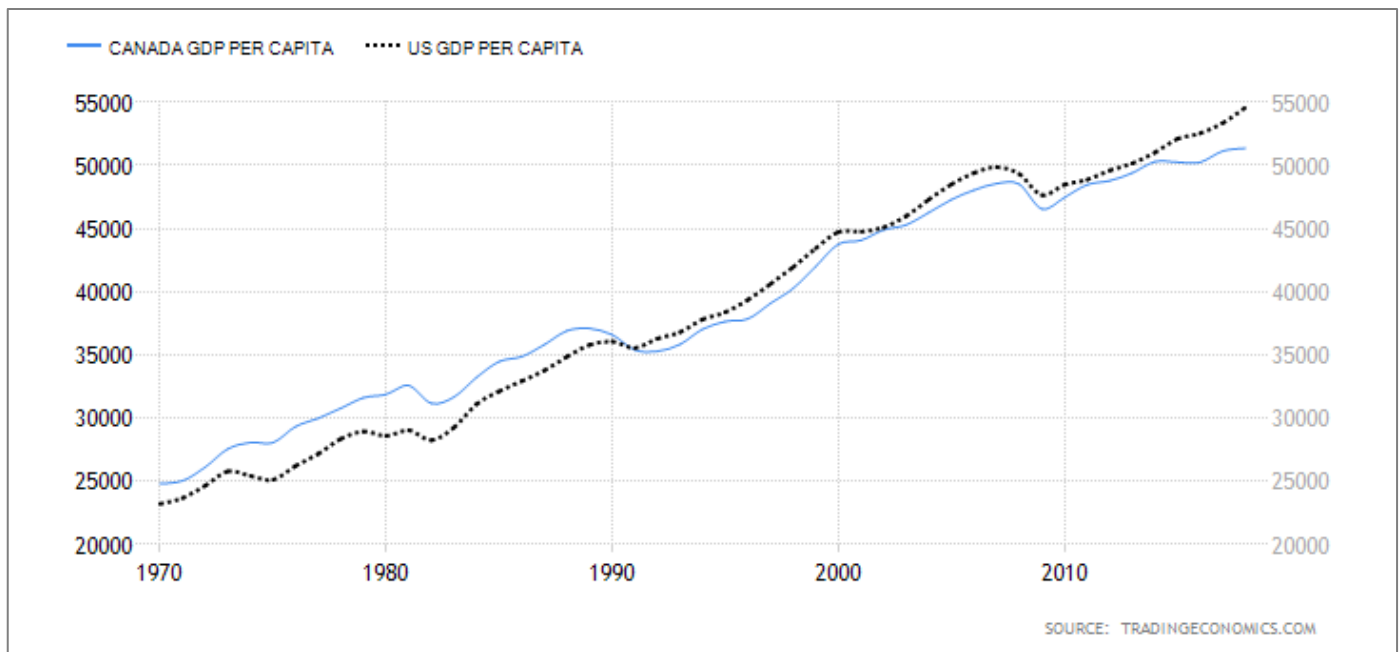
Internet Source: [Trading Economics.Com](https://tradingeconomics.com)

Balance of Trade – Canada vs United States



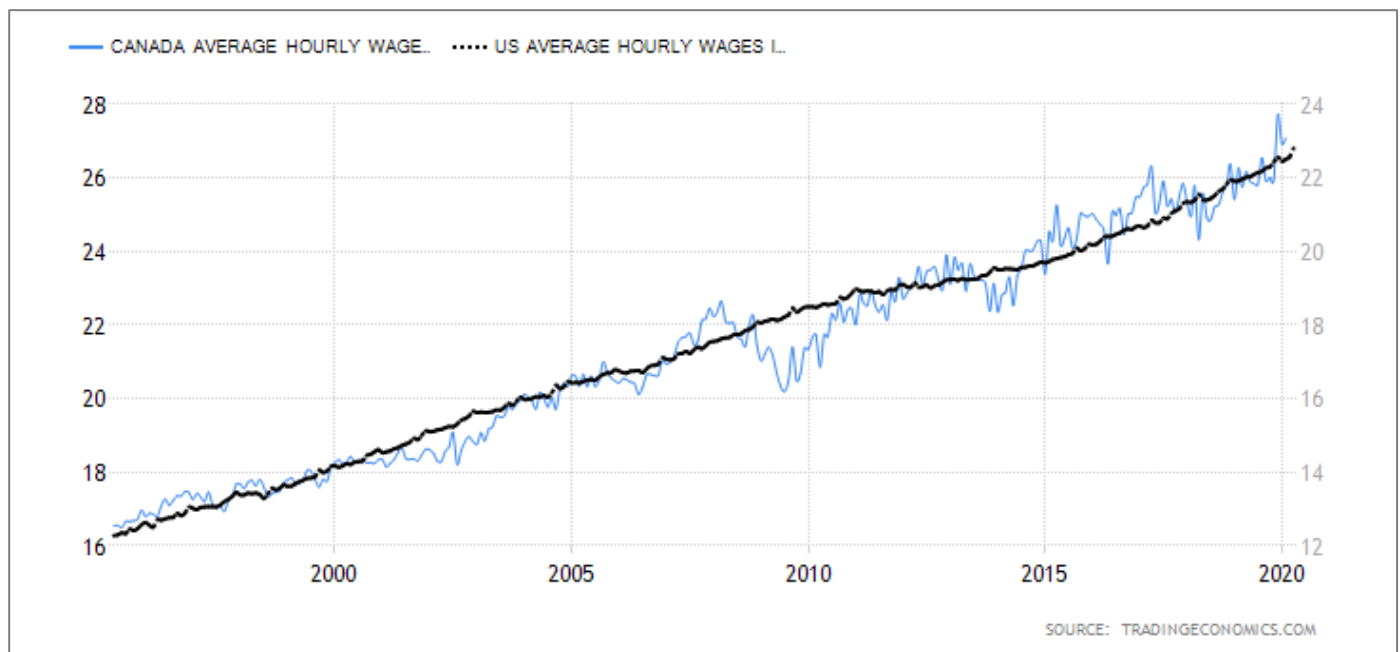
Internet Source: [Trading Economics.Com](https://tradingeconomics.com)

Gross Domestic Product Per Capita – Canada vs United States



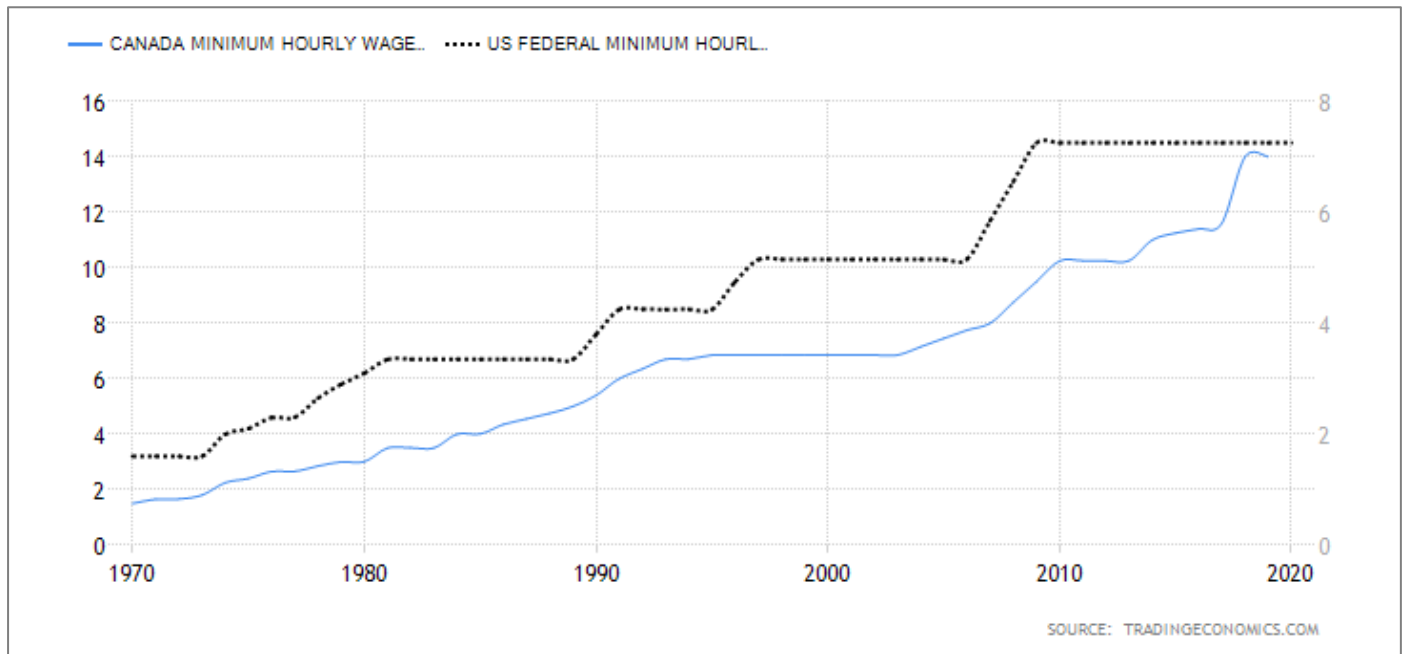
Internet Source: [Trading Economics.Com](https://tradingeconomics.com)

Wages in Manufacturing – Canada vs United States



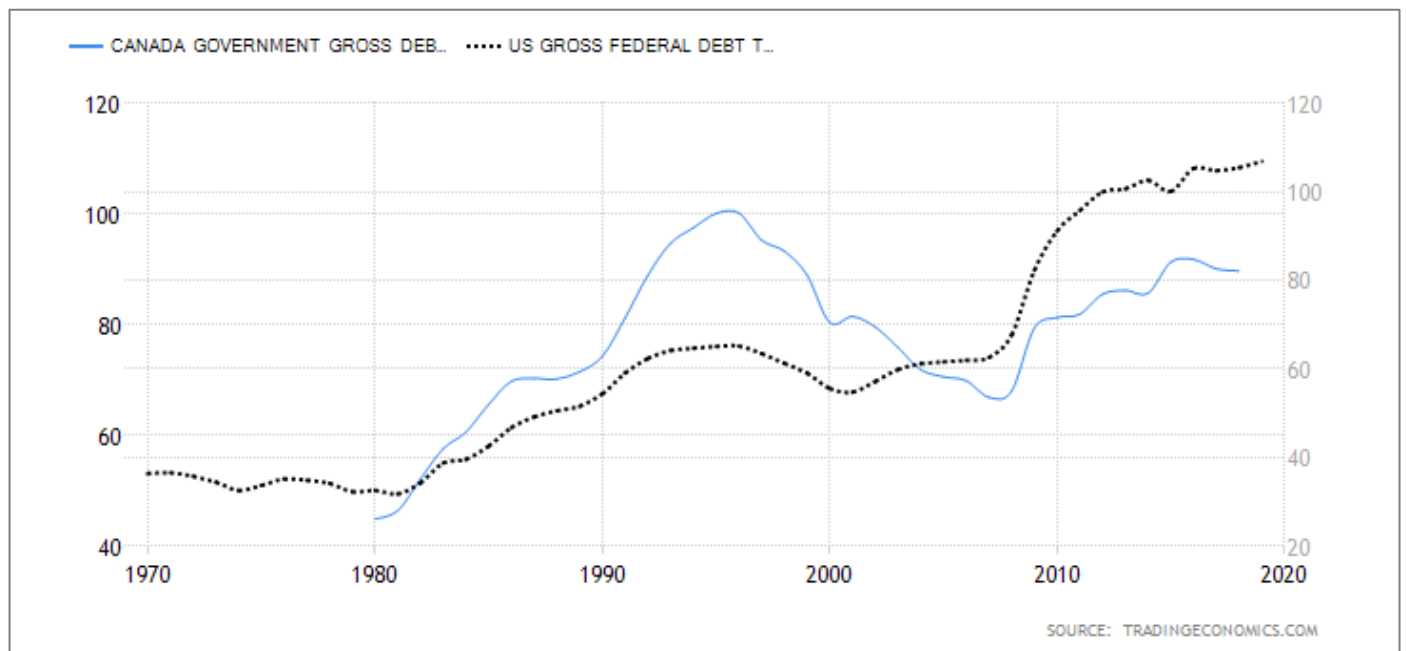
Internet Source: [Trading Economics.Com](https://tradingeconomics.com)

Minimum Wages – Canada vs United States



Internet Source: [Trading Economics.Com](https://tradingeconomics.com)

Government Debt to Gross Domestic Product – Canada vs United States



Internet Source: [Trading Economics.Com](https://tradingeconomics.com)

MELVILLE BUSINESS DIRECTORY – MAY 2020

Melville Business Directory – May 2020

3rd Ave. Market

A Buyers Choice Home Inspections - Parkland

A&W Melville

A+ Janitorial and Allied Services

Aariels Bed & Breakfast

ADT

Alf's Service Centre Ltd.

Allen Lutz

Altus Geomatics Limited Partnership

Amazing Feets Holistic Health

Amy Lopinski

Apperley Electric

Artos Contracting LTD

B&C Cleaning c/o Berta Medeiro Janitorial

B&D Vacuum Service

Bailey's Funeral Home LTD

Bank of Montreal

Barnett Stucco & Drywall

Bax Empire

Bedliner Boulevard & Auto Lounge

Bell Kreklewich & Chambers

Bert's Mechanical

Best-Way Painting

Blue Line Refrigeration

Bonick's Auto Service Ltd

Boombata Homes

Bowbyes, Jared and Riannon

Breck Plumbing & Heating

B's Carpentry

C.M. Ozirny Legal Professional Corp.

Caleb Housing

Canadian Tire

Caretek Computers

Carlos Yard Maintenance

Carmen's Elegance in Flowers

Carpet One Floor & Home

Caveman Concrete

CCR CONSTRUCTION LTD.

Century 21 Parkland Realty LTD.

Century Glass LTD.

Chans Shop Suey House

Chantelle Rivers Photography

Chicory Lime Creations

China House

Chocolate Bean Cafe & Gift Shop

Choice Optical

Chrissy's Cleaning

Christian's Roofing

Clark Roofing (1964) LTD.

Classic Inn LTD.

CLC International Education (Canada)

Color Me Beautiful

Concrete Lawn and Garden Ornaments

Co-Operators Insurance

Cornerstone Retail & Treasures

Craig's Professional Furnace

Crop Production Services (Canada) Inc

Crushrite Concrete (1996) LTD

Crystal Hudema

Custom Photo

D & M Trucking

Dairy Queen

Dale's Painting

Danello's Beauty Centre

Daryl Aldous

Dave Litzengerger

David Bella Construction

Daymar Cleaning Services

Dee's Dog Grooming

Design R. Projects Inc.

Devenney Holdings LTD.

Dical Transport

Dietrich Construction

Dirven Enterprises Inc.

D'Lashes

DLB CATERING

Don Houston

Do's n Dye's Hair Care

Double Best Pizza

Double R Autobody LTD.

Dr. Frank Kowbel

Dr. Krista Bree Rogoza Optometrist

Dufour Renovations Ltd

Dun-Rite Vac

E. & H. Redi-Mix LTD.

Economy Plumbing and Heating

Edge 2 Edge Hockey
Edward D. Jones + CO L.P
Erin Strom
Ernie Armbruster
Erwin Wiegers
Eston Industries
Everlast Eaves and Exteriors LTD.
Exquisite Enterprises Inc
Extra Foods
Extra Foods Gas Bar
Extra Foods Pharmacy
Fedorowuch Construction Co. LTD
Ferster Truckin Inc.
First Avenue Service & Tune
Fisher Law Office
Flamingo Restaurant
Fluent Home
Frank General Contracting
G&L Concessions
G. HAHN CONTRACTING LTD
Gadica, Leonard A.
Gardon Securities
Gattinger Law Office
Gloria's Hair Salon
Gordon's Sanitation Services
H&R Block
Hancock Plumbing 2011 LTD
Harmony Massage Therapy
Harricks Skidsteer Service
Harv's Computer Solutions
Hauser's Machinery
Hawkmo Industries
Hear and Now Sounds Service
Highway 10 Homes
Highway 10 Restaurant & C-Store
Hillside Welding
Horizon Credit Union
Horizon Credit Union Centre
House of Hair
Impact Collision LTD
Investors Group C/O Duane G. Theaker
Ironlion Gym
Jackie's Custom Art
Janssen Digital Imaging
Jay's Transportation Group Ltd.

Jim Anderson Roofing
Jocelyn Vranai
Joco Construction
Kal Tire
Ken Do
Ketco Power Products
Kim Sushi Garden INC.
Kings Convenience
Kingstud Construction
Kondel/Hahn Fencing & Decks
Kristopher's Kontracting
Krueger's Plumbing & Heating Ltd
Larry C. Brooks
Lasting Impressions Photography
Laurie's Construction 2007 Inc.
Lazerline Engraving 2015
Leier Construction and Maintenance
Leonard A. Gadica
Leons Carpentry
Liberty Security
Lifetouch Photography
Linda Poburan
Linear Graphics Signs and More
Logan Stevens Construction 2000 LTD
Loraas Disposal
Lowe's Pro Builders
M.C. Roofing & Masonry
M.L. Plumbing & Heating
Map Construction
Mark's Agency (1981) LTD
Matthews Funeral Home
Matt's Furniture
Matty's Family Fun Center & Maple Leaf Billiards
McTavish Concrete
Melissa Markowski R.M.T
Melly's Tree Service
Melsask Motel
Melville Advance
Melville Agencies (1974) Limited
Melville and District Food Bank
Melville Auto Glass
Melville Bowl Arena
Melville Chevrolet Buick GMC
Melville Eastside Soap & Suds
Melville Home Hardware

Melville Howard Johnson	Prairie Co-Operative LTD-Melville Food Store
Melville Motors	Prairie Co-Operative LTD-Melville Gas Bar
Melville Salvage	Prairie Co-Operative LTD-Melville Home & Agro Centre
Melville Seventh & Main Care Home	Prairie Winds Clothing & Tack
Melville Theatre	Premium Fire Protection
Melville Veterinary Clinic	Pretty Penny's Grooming
Melville Yorkton Housing	Queen Street Plumbing Heating & Electric
Merv Moore Sportsplex	Quiznos & Yogurty's
Michelle Brown	R/T Cleaning Services
Mike Soloneka	Radical Landscaping
Miller Moar Grodecki Kreklewich & Chorney	Rail City Industries Inc.
Miracle-Ear Canada LTD	Rant Plumbing & Heating Inc.
Moose Mountain Auction Services Inc	RC Inspections
N & R Concrete Ltd.	R-Com Fire/Rescue
Nadine Frank	RDG/Subdivision Drywall
Napady Meats	Repsch Agri Parts & Sales
Neil Macphedran	Restorex Disaster Restoration
Nellie's Bakery and Coffee House	RH Electric LTD
Nick Rogalski	Rieger's Eavestroughing
Nicole Popoff	Robert Larry Zelko
North American Lumber	Rogalski Brothers Construction
Northwest Installations	Royal Bank of Canada
OGC	Royal Drug Mart
OK Tire (Melville)	Royal Le Page Premier Realty
Olympic Taxi	RSK Electric Inc
Options Accounting Solutions	RVs 2 Go
Ottenbreit Sanitation Services LTD	Sarcen Recycling
Outer Edge Imagery	Sask Tech Servers
Pari's Electric	Saskatchewan Liquor & Gaming Authority
Parkland Bargain Hunter	Schmidt Law Office
Parkland Broadcasting	Secure Home Services
Parkland Carpet & Upholstery Cleaners	Serenity Gardens and Greenhouse
Parkland College	Shear Concepts Hair Studio
Parkland Laboratories	Shennai Young
Parkland Overhead Doors	Sigma Inn and Suites
Pawsh Pet Place LTD	Sil Foo Kung Fu Training Center
Pearl Creek Media	Silver Energies-Natural Healing Center & Rock Shop
Pet Valu Canada Inc.	Speedy Rad & Auto Inc.
Petrichuk Service Centre	Stewart's Home Inspections Plus
Pharmasave	Subway - Melville
Photography by Vicki	Suncoast Enclosures
Pioneer Motor Products	Sundown Eavestroughing & Exteriors
Plains Environmental Inc.	Sushi Garden Inc.
Plasti-Lite Signs Inc.	Tag Construction
Portraits by Tracy	Tait Construction LTD

Tammy Novak
Tangjerd Agencies
Taste of Home Catering
Thairapy Salon and Spa
The Bargain Shop
The Razor's Edge
Three M Pesticide Services
Tim Hortons
Tim's Bobcat Service
Triple D Handyman
Turchak's Service
Tymiak's Monuments and Grave Surfacing
Uncommon Sense Business Solutions
Valley View Monuments
Vals Painting Arts & Crafts
Vapeville
Vince's Locksmith and Embroidery
Viterra
Vivint Canada Inc
Waldbauer Yard Maintenance
Walk-a-ton Doggy Daycare
Waverley Hotel 2010 LTD.
Western Pizza
Western Rubber Paving LTD
Westside Consignment Sales & Service
Wheatland Vapor
Whisperin Jakes Tree & Yard Service
Wholesale Transmission & Differential
Williamson's Handyman Service
Woodworking By Gido
World Tree Massage & Music
Wyonzek Bros. Const. LTD.
Yoga Teaching
Yorkton Concrete Products LTD.
Yorkton Plumbing & Heating
Yvonne Lay Studios